

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Tuesday June 18 1985

D 8523 B

Argentina: Alfonsín leads from the front, Page 12

Australia	Sch 18	Indonesia	Rp 2780	Portugal	Esc 88
Belgium	Fr 236	Italy	L 1300	S. Africa	Rand 5.00
Canada	C\$2.36	Japan	¥100	Singapore	S\$ 4.10
Denmark	Dkr 7.46	Korea	₩100	Taiwan	N\$ 1.10
France	Fr 236	Malaysia	RM 2.00	Thailand	฿ 5.50
Germany	DM 2.36	Norway	Nkr 4.75	USA	\$ 1.00
Greece	Dr 340	Philippines	P 20		
Hong Kong	H\$ 12				
India	Rs 15				
Israel	₪ 1.80				
Italy	L 1300				
Japan	¥100				
Korea	₩100				
Malaysia	RM 2.00				
Norway	Nkr 4.75				
Philippines	P 20				
Portugal	Esc 88				
S. Africa	Rand 5.00				
Singapore	S\$ 4.10				
Taiwan	N\$ 1.10				
Thailand	฿ 5.50				
USA	\$ 1.00				

No. 29,652

## World news

## Business summary

### Interim internal rule for Namibia

President P. W. Botha of South Africa formally transferred limited powers of self-government over Namibia (South West Africa) to a coalition of internal parties in a move widely condemned by the international community.

South Africa retains control of foreign policy and defence and the Administrator-General will retain the right to veto legislation.

The six-party "transitional government of national unity" will be responsible for governing the internal affairs of the former German colony. Page 4

### U.S. bans contacts

The United States has told its embassy staff in South Africa not to meet or talk with government ministers or officials in protest against a raid by Pretoria's troops into Botswana.

### Iran rejects Iraq

Iranian Premier Mir-Hossein Mousavi rejected Iraq's unilateral declaration of war on Iran, saying Iran intended to carry on fighting.

### Pertini decision

President Sandro Pertini, Italy's 88-year-old head of state, declared that he is not putting himself forward as a candidate for a second seven-year term of office. Page 2

### Israeli strikes

Israel was hit by a wave of strikes as municipal workers, religious authorities and cooking-gas distributors stayed away from their jobs.

Indian Prime Minister Rajiv Gandhi called for a "well-defined code of conduct" for multinational companies to prevent chemical plant disasters, such as the one which killed more than 2,500 people in Bhopal.

### Chile lifts siege

Chile's military rulers lifted a state of siege imposed last November but maintained some press controls and special powers of arrest. The move was aimed at winning U.S. backing for a debt refinancing package under negotiation. Page 3

### French promises

France's neo-Gaullist party, RPR, promised sweeping reforms if returned at the next election, with more individual freedom and cuts in state controls, lifting of price and exchange controls and a 4 per cent cut in taxes.

### Swiss burn waste

Swiss chemical company Ciba-Geigy began burning three tonnes of chemical waste containing the deadly poison dioxin, which leaked at Seveso in Italy nine years ago.

### Shuttle blast off

The U.S. space shuttle blasted off from Cape Canaveral on its 18th mission, carrying a Saudi prince and a star wars laser experiment for the first time.

### Yugoslav silver trial

Seventy-one Yugoslavs went on trial in Belgrade charged with stealing at least 15 tonnes of silver worth an estimated \$3.4m from the Tropica lead and zinc mines near the south-eastern town of Titova Mitrovica.

### Spain expects deal

Spain expects an agreement with Britain on joint use of Gibraltar's airport this autumn, allowing for the resumption of civil air connections with Madrid. Page 2

### UK oil anniversary

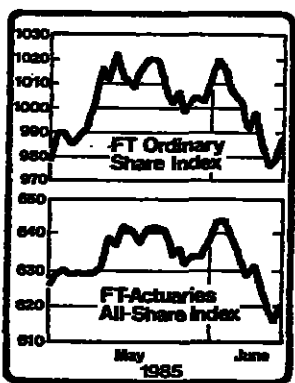
Britain celebrated the 10th anniversary of the production of North Sea oil. Page 7

### Wachovia and First Atlanta to merge

WACHOVIA bank of North Carolina and First Atlanta of Georgia are planning to merge in a move which takes swift advantage of a recent Supreme Court ruling in favour of regional U.S. banking. Page 15

TOKYO shares were held higher as large-capital issues were sought. The Nikkei-Dow market average added 15.90 to 12,789.28. Page 24

LONDON stocks extended the recovery which began late on Friday. The FT Ordinary share index regained 9.2 of last week's 22.5 drop to end at 988.3. Page 34



WALL STREET: At the close the Dow Jones industrial average was 1,371 lower at 1,298.38. Page 34

DOLLAR showed mixed changes in London, rising to DM 3.0615 (DM 3.0585) and FF 9.335 (FF 9.31) but falling to SwFr 2.5745 (SwFr 2.5775) and Y248.85 (Y248.7). On Bank of England figures, the dollar's index rose to 145.2 from 145.0. Page 27

STERLING lost just 15 points against the dollar in London to \$1.2795. It also fell slightly to Y318.25 (Y318.5) but improved to DM 3.915 (DM 3.9125), FF 9.19575 (FF 9.1825) and SwFr 2.2825 (SwFr 2.29). The pound's exchange rate index fell 0.1 to 79.7. Page 27

GOLD rose \$1.50 on the London bullion market to close at \$319.25. It was also higher in Zurich at \$319.00. In New York the August Comex settlement was \$321.50. Page 26

MALAYSIAN Government assured nervous depositors that the country's banking system was financially sound following a run on Public Bank, the fourth largest domestic bank. Page 17

DAI-ICHI KANGYO Bank has become the first Japanese commercial bank to announce a 20m share offer in the wake of Finance Ministry approval for banks to strengthen their capital base. Page 17

FIRST CHICAGO, the 10th largest U.S. banking group, expects to see its second quarter earnings virtually wiped out by a \$51m charge related to problems at Banco Denasa de Investimento, its Brazilian affiliate. Page 15

KONE, the Finnish lift and hoist maker, is to buy 51 per cent of Montgomery Elevator of Canada, formerly a wholly owned subsidiary of Montgomery Elevator of the U.S. Page 15

CHASE CORPORATION, a quoted New Zealand investment company, has paid AS\$5m (\$3.8m) for a 19.9 per cent stake in Hooker Corporation, one of Australia's biggest property groups. Page 17

ARGENTINA will build a 500 kilowatt nuclear research reactor for Algeria. Page 5

FINANCIERE Credit Suisse First Boston, the Swiss holding company whose major subsidiary is the London merchant bank CSFB, has acquired a 45 per cent stake in the former Effectenbank-Warburg, of West Germany. Page 15

SAS, the Scandinavian airline, has agreed to buy four Fokker F-27 turboprop commuter aircraft from Alitalia of Italy for \$7.4m. Page 5

BMW, the West German car group, will in future restrict its sales in the U.S. because it wants no export market to account for more than 15 per cent of total output. Page 15

## U.S. stands firm against concessions to hijackers

THE U.S. yesterday moved naval and marine forces to the eastern Mediterranean and repeated that it would make no concessions to Shia terrorists holding more than 30 Americans from the hijacked TWA flight 847 in Beirut, writes Reginald Dale in Washington and Tony Walker in Beirut.

The White House described Mr Nabih Berri, the leader of the Shia Amal militia, as "the key" to resolving the four-day crisis and said it held him responsible for the Americans' release.

Mr Berri retorted that he could not be responsible for the hostages' safety if the hijackers' demands were not met. "If Israel does not release the Shia prisoners it is holding, I would say to the kidnappers, take the people and do with them as your want," he told reporters.

Mr Berri said all hostages had been removed from the aircraft which is sitting on the tarmac at Beirut airport, before dawn for "their own safety."

The Amal leader, who has been authorised by the hijackers to negotiate on their behalf, said the hostages had been moved because "we don't want anyone to know where they are placed now."

It is believed that the hostages are being held at several different locations under the guard of Amal militiamen and the hijackers.

Mr Berri said: "I took all the passengers from the aircraft outside the airport because I was afraid that something might happen to them and I am responsible for them."

He added that he had received guarantees from the hijackers that no harm would come to the hostages while negotiations continue for the release of their 700 co-religionists held in Israeli jails.

U.S. officials said that they had "no reason to doubt" Mr Berri's claim that all the hostages had been taken off the aircraft although there was uncertainty as to whether some of the Boeing 727's crew were still aboard.

The removal of the hostages, fuelled fears in Washington that the U.S. might be in for a long-running crisis reminiscent of the 14-month Iranian hostage ordeal that finally ended on the day President Ronald Reagan took office in January 1981.

THE U.S. yesterday moved naval and marine forces to the eastern Mediterranean and repeated that it would make no concessions to Shia terrorists holding more than 30 Americans from the hijacked TWA flight 847 in Beirut, writes Reginald Dale in Washington and Tony Walker in Beirut.

The White House described Mr Nabih Berri, the leader of the Shia Amal militia, as "the key" to resolving the four-day crisis and said it held him responsible for the Americans' release.

Mr Berri retorted that he could not be responsible for the hostages' safety if the hijackers' demands were not met. "If Israel does not release the Shia prisoners it is holding, I would say to the kidnappers, take the people and do with them as your want," he told reporters.

Mr Berri said all hostages had been removed from the aircraft which is sitting on the tarmac at Beirut airport, before dawn for "their own safety."

The Amal leader, who has been authorised by the hijackers to negotiate on their behalf, said the hostages had been moved because "we don't want anyone to know where they are placed now."

It is believed that the hostages are being held at several different locations under the guard of Amal militiamen and the hijackers.

Mr Berri said: "I took all the passengers from the aircraft outside the airport because I was afraid that something might happen to them and I am responsible for them."

He added that he had received guarantees from the hijackers that no harm would come to the hostages while negotiations continue for the release of their 700 co-religionists held in Israeli jails.

U.S. officials said that they had "no reason to doubt" Mr Berri's claim that all the hostages had been taken off the aircraft although there was uncertainty as to whether some of the Boeing 727's crew were still aboard.

The removal of the hostages, fuelled fears in Washington that the U.S. might be in for a long-running crisis reminiscent of the 14-month Iranian hostage ordeal that finally ended on the day President Ronald Reagan took office in January 1981.

## Paris to slash 1986 spending because of rising debt payments

BY DAVID HOUSEGO IN PARIS

THE FRENCH Government is to impose in 1986 some of the most severe cuts in public spending since the second world war because of a continuing sharp rise in interest payments on the national debt.

Guidelines for the 1986 budget approved by M Laurent Fabius, the Prime Minister, provide for debt service payments to rise next year by 19 per cent or FF 10bn to just over FF 100bn (\$10.7bn).

To accommodate this increase and maintain the budget deficit within the planned ceiling of 3 per cent of gross national product, public spending excluding interest payments will be cut by 1 to 2 per cent in real terms. This is a slightly higher percentage than in this year's budget which also imposed one of the tightest cuts on spending in recent French history.

The budget strategy implies that the Government has put aside a further pre-electoral stimulus - in the economy and will be fighting the parliamentary elections next March on its record in bringing down inflation and restructuring industry.

A further stimulus had become increasingly risky in any case because of the slower than expected recovery in France's trade deficit and inflation rate.

The budget is being built on the basis of a real economic growth rate next year of 2 per cent with inflation falling from the current 12-month rate of 6.5 per cent to 2.8 per cent by the end of 1986. This optimistic assumption is intended to help break inflationary expectations and encourage a lower level of wage settlements.

The budget calculations take account of a further 3 per cent cut in personal income tax costing the treasury about FF 10bn.

Net tax receipts nevertheless will still rise by about FF 10bn because of the automatic increase in revenue generated by a slightly higher level of economic growth.

On the expenditure side, the Government has asked all ministries for a 3 per cent nominal cut in their running expenses - excluding salaries. It has also required them to "freeze" in a reserve fund 15 per cent of their expected capital appropriations.

This sum will be available for redistribution to the four priority areas of research, defence, education and the police.

The spending ceilings of individual ministries are due to be approved by the cabinet on July 3.

M Pierre Berégovoy, the Finance Minister, has run into attacks from his colleagues over the depth of the cuts. Criticism has come from M Pierre Joxe, the Interior Minister, and M Jean-Pierre Chevènement, the Education Minister, whose departments are among those which are meant to be receiving priority.

The parliamentary opposition believes that the Government is considerably understating the size of the deficit which it puts this year as closer to FF 180bn than the FF 140bn that the government has announced.

But the difficulties that the Socialists are now having in holding down expenditure demonstrate the even greater difficulties the Opposition could have in making further tax cuts or reducing the budget deficit as they have promised.

As well as a small tax cut next year, the budget calculations also provide for some rise in social allowances. Together these two elements will provide for some increase in consumer spending next year on top of the boost included in this year's budget by already programmed personal and corporate tax cuts.

Paul Betts writes: France had a visible trade deficit of FF 1.2bn (\$128m) last month against a FF 83m surplus in May 1984, the foreign trade ministry reported last night.

The May figure brought the cumulative trade deficit so far this year to FF 16.3bn and represented an improvement from the April deficit of FF 4.2bn.

The latest figures appear to confirm the current forecast of an overall trade deficit of about FF 24bn to FF 25bn. After cutting back the trade deficit of FF 19.8bn last year from FF 43bn in 1983, the Government had earlier hoped to reduce the deficit even more significantly this year.

Paul Betts writes: France had a visible trade deficit of FF 1.2bn (\$128m) last month against a FF 83m surplus in May 1984, the foreign trade ministry reported last night.

The May figure brought the cumulative trade deficit so far this year to FF 16.3bn and represented an improvement from the April deficit of FF 4.2bn.

The latest figures appear to confirm the current forecast of an overall trade deficit of about FF 24bn to FF 25bn. After cutting back the trade deficit of FF 19.8bn last year from FF 43bn in 1983, the Government had earlier hoped to reduce the deficit even more significantly this year.

THE FRENCH Government is to impose in 1986 some of the most severe cuts in public spending since the second world war because of a continuing sharp rise in interest payments on the national debt.

Guidelines for the 1986 budget approved by M Laurent Fabius, the Prime Minister, provide for debt service payments to rise next year by 19 per cent or FF 10bn to just over FF 100bn (\$10.7bn).

To accommodate this increase and maintain the budget deficit within the planned ceiling of 3 per cent of gross national product, public spending excluding interest payments will be cut by 1 to 2 per cent in real terms. This is a slightly higher percentage than in this year's budget which also imposed one of the tightest cuts on spending in recent French history.

The budget strategy implies that the Government has put aside a further pre-electoral stimulus - in the economy and will be fighting the parliamentary elections next March on its record in bringing down inflation and restructuring industry.

A further stimulus had become increasingly risky in any case because of the slower than expected recovery in France's trade deficit and inflation rate.

The budget is being built on the basis of a real economic growth rate next year of 2 per cent with inflation falling from the current 12-month rate of 6.5 per cent to 2.8 per cent by the end of 1986. This optimistic assumption is intended to help break inflationary expectations and encourage a lower level of wage settlements.

The budget calculations take account of a further 3 per cent cut in personal income tax costing the treasury about FF 10bn.

Net tax receipts nevertheless will still rise by about FF 10bn because of the automatic increase in revenue generated by a slightly higher level of economic growth.

On the expenditure side, the Government has asked all ministries for a 3 per cent nominal cut in their running expenses - excluding salaries. It has also required them to "freeze" in a reserve fund 15 per cent of their expected capital appropriations.

This sum will be available for redistribution to the four priority areas of research, defence, education and the police.

The spending ceilings of individual ministries are due to be approved by the cabinet on July 3.

M Pierre Berégovoy, the Finance Minister, has run into attacks from his colleagues over the depth of the cuts. Criticism has come from M Pierre Joxe, the Interior Minister, and M Jean-Pierre Chevènement, the Education Minister, whose departments are among those which are meant to be receiving priority.

The parliamentary opposition believes that the Government is considerably understating the size of the deficit which it puts this year as closer to FF 180bn than the FF 140bn that the government has announced.

But the difficulties that the Socialists are now having in holding down expenditure demonstrate the even greater difficulties the Opposition could have in making further tax cuts or reducing the budget deficit as they have promised.

As well as a small tax cut next year, the budget calculations also provide for some rise in social allowances. Together these two elements will provide for some increase in consumer spending next year on top of the boost included in this year's budget by already programmed personal and corporate tax cuts.

Paul Betts writes: France had a visible trade deficit of FF 1.2bn (\$128m) last month against a FF 83m surplus in May 1984, the foreign trade ministry reported last night.

The May figure brought the cumulative trade deficit so far this year to FF 16.3bn and represented an improvement from the April deficit of FF 4.2bn.

The latest figures appear to confirm the current forecast of an overall trade deficit of about FF 24bn to FF 25bn. After cutting back the trade deficit of FF 19.8bn last year from FF 43bn in 1983, the Government had earlier hoped to reduce the deficit even more significantly this year.

Paul Betts writes: France had a visible trade deficit of FF 1.2bn (\$128m) last month against a FF 83m surplus in May 1984, the foreign trade ministry reported last night.

The May figure brought the cumulative trade deficit so far this year to FF 16.3bn and represented an improvement from the April deficit of FF 4.2bn.

The latest figures appear to confirm the current forecast of an overall trade deficit of about FF 24bn to FF 25bn. After cutting back the trade deficit of FF 19.8bn last year from FF 43bn in 1983, the Government had earlier hoped to reduce the deficit even more significantly this year.

## New Honda-BL venture gets UK go-ahead

BY KENNETH GOODING IN LONDON

THE BRITISH Government yesterday gave the go-ahead for another joint-venture project between Austin Rover, volume car subsidiary of state-owned BL, and Honda of Japan.

The companies will jointly design and develop a medium-sized car to be launched at the end of the 1980s and which for Austin Rover will replace its Maestro model.

Mr Norman Tebbit, UK Trade and Industry Secretary, announced the strengthening of links between Austin Rover and Honda when he told the House of Commons that the Government had approved BL's 1985 corporate plan without insisting on any major changes.

Mr Tebbit said there were two further elements in the proposed arrangements between Austin Rover and Honda:

The UK company would assemble other cars for Honda's dealer network in Britain. This would be in addition to the assembly by Austin Rover on Honda's behalf of versions of the XX, the luxury saloon car which is the product of the first joint venture between the companies and is to be launched at the end of this year.

Although there was no formal acknowledgement yesterday, it seems likely that Austin Rover will assemble Honda Ballade models at its Longbridge plant in Birmingham, central England, starting early next year at an initial annual rate of 4,000 to 5,000.

Honda is also considering manufacturing engines at the 330-acre site it has acquired at Swindon, 70 miles west of London. The Japanese group will make a decision about this project before the end of 1985.

Mr Tebbit made it clear he hoped Honda would go ahead with the Swindon engine scheme. He said it was difficult to see how Honda could reach the required levels of European content for the proposed joint-venture medium car without it.

The BL corporate plan has been delayed for six months by a debate about the group's £1.8bn (\$2.3bn) five-year investment programme and whether Austin Rover should proceed with the development of the so-called K-series engine to replace the A-series used in the Maestro. There was some government pressure on BL to drop the £250m engine project and have Austin Rover buy a suitable power unit from Honda instead.

Mr Tebbit said there had been no cut in the investment programme presented by BL and that Austin Rover would go ahead with the K-series engine.

The Government has found a way, however, to keep a tighter financial rein on BL. The pattern of future borrowing had been agreed with the company, Mr Tebbit said.

Mr Tebbit insisted that no further state money would be made available to BL.

Background, Page 7; Editorial comment, Page 12

Mr Larry Speakes, the White House spokesman, reiterated that the U.S. did not make concessions to terrorists and "we do not encourage others to make concessions."

The hijackers had set "impossible pre-conditions" by demanding the release of 700 or more Shia prisoners held by Israel, he said.

The U.S. had not asked Israel to free the prisoners, despite indications from Jerusalem that it would welcome such a request, officials said. "We do not ask others to do what we would not do," Mr Speakes said.

Mr Robert McFarlane, Mr Reagan's national security adviser, talked to Mr Berri by telephone early yesterday, the White House said. The purpose, however, was not to negotiate "but to point out that Mr

Berri and the hijackers have the power to release those held there and that they are the key to ending this tragedy," Mr Speakes said.

The U.S. aircraft carrier Nimitz and three escort ships cancelled a port visit to Italy and were steaming at full speed to the eastern Mediterranean, Pentagon officials said.

Another three ships with 1,800 marines aboard left Gibraltar, also heading east.

The Pentagon continued to decline to confirm widespread reports that an elite anti-terrorist Delta strike force had been deployed in the Mediterranean, and was perhaps already in Beirut.

Berri profile; Desire for revenge, Page 4; Greeks were warned, Page 14

## Sperry and Burroughs break off talks on merger

By Terry Dodsworth in New York

MERGER talks between Sperry and Burroughs, two of the largest U.S. mainframe computer manufacturers, were abruptly called off yesterday when the two sides failed to reach agreement on the terms of a paper offer before the expiry of a deadline set by Burroughs.

The announcement plunged share dealings in Sperry into confusion, with 1.7m shares changing hands in the first three hours of trading, as its share price fell by \$4 1/4 to \$51 1/4. Burroughs' share price rose by \$ 1/2 to \$56.

Wall Street's reaction to the abortive talks reflects the widespread doubts over Sperry's future following two attempts to solve its long-term market problems through mergers. Only three months ago, FFT pulled out of negotiations with the computer group, and for most of the time since then Sperry has been in discussions with Burroughs.

Analysts expect Sperry will now be pursued as a takeover target by other companies, some of whom may be eyeing its large defence electronics business as well as its more problematic computer division.

Burroughs is the third largest U.S. mainframe computer manufacturer and would have become number two behind IBM if it had pulled off the merger with Sperry. It now intends to continue to grow through "internal expansion, acquisition and other opportunities."

Sperry attributed the breakdown of negotiations to concern over the price of the deal and its own need for more information to allay fears over customers and possible anti-trust action.

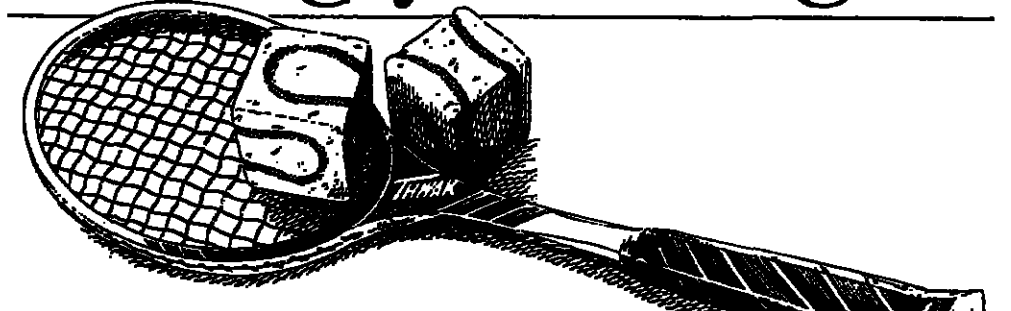
The proposed agreement would have been structured as a takeover of Sperry by an issue of Burroughs' common stock at a suggested value of \$65 a share - a price which would have valued Sperry at almost \$3.7bn.

Sperry had become increasingly anxious over the last few days, however, over the fall in Burroughs' share price, which was jeopardising the value of the transaction to Sperry shareholders. It indicated yesterday that it would be opposed to a deal if Burroughs' shares slipped to \$55.

Burroughs, stressing that its proposals to Sperry had been "negotiated and recommended" by the financial advisers of both parties, said it had decided to abandon the discussions because publicly-traded companies could not remain in open merger discussions for an extended period.

Data General cuts jobs, Page 15

## Is your bank serving you straight?



AT Commercial Bank of Kuwait we believe a bank is only as good as the service it offers its clients.

Does your bank, for example, present a full range of facilities especially designed for your particular industry?

Are its foreign exchange techniques up to scratch? To the extent of package contract financing and the protection of exchange risk?

And are its prices competitive? Keen even?

We make sure ours are. Which explains our reputation as the most progressive of all Kuwaiti banks.

We were, for example, the first bank in Kuwait to establish a direct link to the Reuters money dealing system in London (now we're among the world's top ten users).

Similarly, we were the first to introduce an automated system which turns round letters of credit in 24 hours. First to link all our branches by computer. First to establish a foreign exchange dealing room.

First to offer our clients strong, reliable contacts in 89 countries worldwide now backed-up by our New York branch and European Representative Office in London.

The list goes on. And already, major companies in Japan, America and Europe - as well as the Middle and Far East - have taken advantage of our quite exceptional range of banking services.

They see it as the simplest way to win game, set and match.

البنك التجاري الكويتي  
Commercial Bank of Kuwait

Kuwait: P.O. Box 2801 Safat, Kuwait. Telephone 2411001. Telex: 22004 CBKNT.  
New York: 350 Park Avenue, New York 10022-6022. Telephone (212) 297 2420. Telex 421 744 CBK NY.  
London: St. Alphage House, 2 Fore Street, London EC3Y 5DA. Telephone: 01-638 2019. Telex 881 4627 CITYSP-G.

## CONTENTS

Europe	2</
--------	-----



## EUROPEAN NEWS

## U.S. trade veteran in talks with Gorbachev

By Our Moscow Correspondent

VETERAN U.S. industrialist Mr. Armand Hammer, a successful trader with Moscow since Lenin's days, met Soviet leader Mr. Mikhail Gorbachev yesterday for talks on a possible oil equipment deal and world politics.

Mr. Hammer, 87, emerged from the Kremlin after 90 minutes of discussions with Mr. Gorbachev to tell reporters that a superpower summit was likely to occur but that the Soviet leader saw no urgency in arranging a time and place.

As head of the Occidental Petroleum Corporation, Mr. Hammer has struck many deals with the Soviet Union, the first dating back to 1921 when he met Lenin. He has seen every Kremlin chief since then except Mr. Yuri Andropov and has often acted as a contact between Washington and Moscow.

Mr. Gorbachev and Mr. Hammer discussed Occidental's plans to sell special oil drilling equipment for use in Arctic conditions in Siberia and the possibility of constructing a coal slurry pipeline from there to European Russia.

Soviet oil production has reached a plateau

## Spanish expect accord with UK on joint use of Gibraltar airport

BY DAVID WHITE IN MADRID

SENIOR SPANISH officials have let it be known that they expect an agreement with Britain on joint use of Gibraltar's RAF-operated airport this autumn, allowing for the resumption of civil air connections with Madrid.

However, British officials are much more cautious. The question is not considered to have progressed beyond an agreement to study the "further civil use" of the airport.

Britain and Spain have held two meetings on the aviation issue since their accord signed in Brussels last November to open discussions on the future of the colony. The border between Gibraltar and Spain was opened to road traffic in Febru-

ary for the first time since General Franco cut off all communications in 1969.

The influential daily newspaper *El Pais* reported yesterday that a political agreement had been reached on joint use of the airport and that only technical details remained to be tied up. It said that a Spanish and a British airline would operate the Madrid-Gibraltar route alternately, and that the airport would have a double exit system so that passengers could disembark directly into Spain. This arrangement would be modelled on the example of Basle-Mulhouse airport on the French-Swiss border.

The report underlined that such an agreement was not regarded by the Spanish Foreign Ministry as an acceptance that the airport, situated on the isthmus linking the Rock with the mainland, was on British territory.

The isthmus, a former no man's land effectively annexed by Britain in the 18th century, is considered by the Spanish to be a separate issue from the Rock itself since it is not included in the 1713 Utrecht Treaty.

St. Mariano Berdijo, director for European political affairs at the Ministry, was quoted as saying that Spain had always made a formal reservation about the isthmus in the bilateral negotiations, and that this had always been accepted by Britain.

## Kremlin speech noted in Warsaw

TREMORS EMANATING from the Kremlin after the radical speech last week by Mr. Mikhail Gorbachev, the Soviet leader, criticising the Soviet Union's economic performance and opening the search for ways of improving efficiency, have surfaced in Poland, writes Christopher Bobinski in Warsaw.

General Wojciech Jaruzelski, the Polish leader "warmly urged" a central committee to "study the speech and draw conclusions."

He declared too that from now on party and government administrators "including those at the centre" could expect to come in for open criticism.

More important, the general appeal for respect for his policies in other Eastern European capitals.

The Polish leadership has been criticised in the West for its repression since 1981 but at the same time a number of unorthodox features have led to a deep mistrust

throughout the Soviet bloc.

"We entertain the ambition, and this in all probability is a healthy thing, that the new, effective, often unique methods employed by our party and state be accepted as interesting by our friends."

In private, observers on the pragmatic wing of the establishment view Mr. Gorbachev's speech as the most radical critique of Soviet shortcomings since Mr. Khrushchev's time.

## Pertini says he will not seek second term

By James Sexton in Rome

ITALY'S 88-year-old President, Sig. Sandro Pertini, says he will not seek a second seven-year term of office. It is only a week before the two houses of Parliament and representatives of the country's 20 regions begin the process of electing the next head of state. The process usually lasts several days.

The election is important because the choice of President affects the balance of political forces and therefore the composition of governments. The post also has additional appeal because of the prestige given to it by Sig. Pertini's highly popular and influential tenure.

Sig. Pertini declared on Sunday that the presidential term was long and that "not by chance has it been the republican practice that the president has not been re-elected. Therefore my own candidature for the next seven-year term does not exist."

Candidates for the presidency, however, rarely state publicly that they are available for the position—to do so is to risk failure and consequent humiliation. Candidates are instead proposed by political parties or groups of MPs.

What Sig. Pertini has never specifically said is that he would refuse to allow himself to be proposed for a second term and to serve if elected. It is still theoretically possible that this will happen: up to now the Communist party has indicated that it would support him.

However, the Christian Democrat Party reiterated last week that it wanted to continue the tradition under which the presidency alternates between Catholics and non-Catholics. Since Sig. Pertini is a member of the Socialist Party, part of the non-Catholic sector of the Italian political spectrum, that points to the next President being a Christian Democrat.

The Christian Democrats have several possible candidates who are worthy though less charismatic than Sig. Pertini. Those most often mentioned include: Sig. Francesco Cossiga, president of the Senate; Sig. Leopoldo Elia, until recently president of the constitutional court; and Sig. Amintore Fanfani, Deputy Prime Minister.

The President must be 50 or more. To be elected a two-thirds majority is necessary on the first three ballots; thereafter an absolute majority is sufficient.

## Ministers disagree on fighter project but talks to continue

BY ROBERT MAUTHNER, DIPLOMATIC CORRESPONDENT

EUROPEAN DEFENCE ministers were still at loggerheads yesterday over their project to build jointly a European Fighter Aircraft (EFA) for the 1990s after meeting for nearly three hours in London yesterday.

The main success of the meeting of the five prospective partners—Britain, France, West Germany, Italy and Spain—was that it did not break up with everyone deciding to go his own way, as many observers had feared.

After discussing the project in what was described by a British Defence Ministry spokesman as "a businesslike and cordial atmosphere," the ministers decided to resume their negotiations for two hours today.

However, no-one believes that the main issues still dividing Britain and France—the weight of the aircraft and the thrust of its engine—can be settled in the short time available to the ministers today.

The big question-mark now hanging over the project is how long the participants are prepared to go on talking. Some countries like Britain and West Germany want agreement not later than this summer, while others are prepared to wait longer.

At yesterday's meeting, France was still insisting on a lighter aircraft to fulfil a ground attack role, while Britain and the other three countries favour a heavier aircraft for air defence purposes. Though a com-

promise was reached by the ministers in Rome on May 16 on a weight bracket of 9.5 to 9.75 tonnes there is still disagreement over whether or not these figures should include additional equipment.

Differences also persist over the proportion of work to be allocated to the participating countries, though officials said that this problem could be solved relatively easily once the issues of weight and engine size had been settled.

The EFA discussions were followed by a meeting of the Independent European Programme Group (IEPG), which was set up in 1976 to strengthen the contribution of the European nations to Nato's efforts in the field of armaments co-operation.

The 13 defence ministers of the Group, who will continue their meeting today, were understood to have made some progress in their studies of 3 main collaborative areas:

- a main battle tank replacement, concentrating in the first instance on the maximum use of common components;
- a future medium surface-to-air missile;
- a future transport aircraft.

The ministers also identified some 30 new areas in which they aim to harmonize their operational requirements and worked out some specific proposals to improve the competitiveness of European defence industries, which will be announced today.

## Turkey's exports fall for third month

By David Barchand in Ankara

TURKISH EXPORTS fell in April for the third month running, reaching only \$570m compared to \$616m in February and \$612m in April last year. The trade deficit for the first four months rose to \$281.5m compared to \$267.4m in the same period last year.

Government officials cite various possible reasons. One is that "fictitious exports" have been eliminated thanks to tougher inflation procedures and the phasing out of subsidies. Another is that the domestic economy, and housing sector in particular, is reviving and so drawing goods away from export markets.

Imports are rising steadily, from \$5,104m in January-April last year to \$5,302m this.

Although the change in the trade position has been relatively slight—a 5 per cent drop in exports and a 6 per cent rise in imports over four months—it is the first time since 1980 when Mr. Turgut Ozal, now Prime Minister, assumed a pivotal role in Turkey's economy, that it has shown signs of worsening.

Turkey had \$2.5bn trade deficit in 1984 but was hoping to trim this to \$2.6bn this year, with export growth of 17 per cent. The current account deficit is expected to drop slightly from last year's \$1.4bn.

Any deterioration in the trade balance would quickly throw the country's external payments position into doubt, not least because Turkey has not been able to renew its annual standby agreement with the IMF this year—because of disagreements over growth targets and reducing public spending.

The country still relies heavily on foreign borrowing from the commercial banks to maintain its balance of payments objectives. Foreign bankers are thus likely to view the growing trade deficit with concern.

There is also some anxiety about inflation. Government statistics suggest the inflation rate has been brought down to an annual 40 per cent from 53 per cent last year. However, figures from the Istanbul Chamber of Commerce last week showed the inflation rate back up at 4.6 per cent last month, well above official estimates.

Meanwhile, the Government has published a new minerals law which will open many mineral fields to private mining by foreign and local private companies. However, they will be expected to pay a royalty of 5 per cent a year to the Treasury and a further 5 per cent into a special mining fund.

The law on free trade zones has also at last been published. It authorises the state planning organisation to issue licences to individuals and companies wishing to set up in them. All payments will be made in foreign currency and the fee of 3 per cent job will be charged on goods handled in the zones.

Turkey plans to set up an initial two free trade zones on the Mediterranean coast at Mersin and Antalya, to be followed by others on the Aegean coast.

## Dutch revise budget deficit downward

By Laura Rasmussen in Amsterdam

THE DUTCH budget deficit will amount to only 8 per cent of net national income this year, a half percentage point lower than forecast as recently as two months ago because of an income windfall.

The figures revealed yesterday in the annual spring budget statement, put the centre-right Government of Mr. Ruud Lubbers comfortably within range of its 7.5 per cent deficit target for next year. The coalition entered office in 1982 on a platform of slashing the fiscal shortfall from around 13 per cent by widespread austerity measures. The new budget figures are likely to spark more political pressure for a relaxation.

Meanwhile, the Dutch balance of payments surplus on the current account soared by 48 per cent to \$1.456bn (\$1.03bn) in the first quarter from \$1.14bn in the previous quarter and by 13 per cent from the \$1.38bn in the first quarter of last year. The visible trade surplus slumped by nearly half to \$1.279bn from \$1.521bn in the fourth quarter of 1984 and fell by a quarter from \$1.375bn a year before. The invisible trade account swung into a surplus of \$1.76bn from a deficit of \$1.26bn in the preceding quarter and jumped from a small \$1.12bn surplus a year earlier.

In his spring budget statement, Mr. Onno Ruding, the Finance Minister, stressed a 13 per cent growth in imports during the first quarter, particularly in investment goods, thus reducing the visible trade surplus.

FINANCIAL TIMES, USPS No. 10640, published daily except Sundays and holidays. U.S. subscription rates \$29.00 per year in advance. Single copies 50c. Postage paid at New York, NY, and at additional mailing offices. POSTMASTER: send address changes to: FINANCIAL TIMES, 15 East 57th Street, New York, NY 10022.

New Issue  
June 18, 1985

FUJITSU

This advertisement appears  
as a matter of record only.FUJITSU LIMITED  
Communications and Electronics(Fujitsu Kabushiki Kaisha)  
Kawasaki, JapanDM 300,000,000,—  
2½% Deutsche Mark Convertible Bonds of 1985/1990

Offering Price: 100%  
Interest: 2½% p.a., payable semi-annually in arrears on April 1 and October 1  
Maturity: on October 1, 1990 at par  
Conversion Right: from September 2, 1985 into shares of common stock of Fujitsu Limited at a conversion price of DM 13.20 per share  
Listing: Frankfurt am Main

Deutsche Bank Aktiengesellschaft	The Nikko Securities Co., (Deutschland) GmbH
Dai-ichi Kangyo International Limited	Industriebank von Japan (Deutschland) Aktiengesellschaft
Daiwa Europe (Deutschland) GmbH	Bank of Yokohama (Europe) S.A.
Morgan Stanley International Incorporated	Kleinwort, Benson Limited
Smith Barney, Harris Upham & Co. Incorporated	New Japan Securities Europe Limited
Swiss Bank Corporation International Limited	Nomura International Limited
Algemene Bank Nederland N.V.	Arab Banking Corporation— Daus & Co. GmbH
Baden-Württembergische Bank Aktiengesellschaft	Banca Commerciale Italiana Aktiengesellschaft
Banco di Roma per la Svizzera	Bank für Gemeinwirtschaft Aktiengesellschaft
Bank Gutzwiller, Kurz, Bungeener (Overseas) Limited	Bank of Tokyo (Deutschland) Aktiengesellschaft
Bank J. Vontobel & Co. AG	Banque Française du Commerce Extérieur
Banque Générale du Luxembourg S.A.	Banque Internationale à Luxembourg S.A.
Banque Nationale de Paris	Baring Brothers & Co., Limited
Bayerische Hypothek- und Wechsel-Bank Aktiengesellschaft	Bayerische Vereinsbank Aktiengesellschaft
Joh. Berenberg, Gossler & Co.	Berliner Handels- und Frankfurter Bank
Chase Manhattan Limited	Chitrop International Bank Limited
Compagnie de Banque et d'Investissements, CBI	County Bank Limited
Credit Industriel et Commercial de Paris	Credit Lyonnais
Daiwa Bank (Capital Management) Ltd.	Deutsche Bank
Deutsche Girozentrale	Deutsche Genossenschaftsbank
Deutsche Kommunalbank— Dresdner Bank	Europäische S.p.A.
Aktiengesellschaft Generale Bank	Girozentrale und Bank der Österreichischen Sparkassen Aktiengesellschaft
Groupement Privé Genevois S.A.	Hambros Bank Limited
Georg Hauck & Sohn Bankiers Kommanditgesellschaft auf Aktien	Hessische Landesbank — Girozentrale —
Kidder, Peabody International Limited	Kreditbank S.A. Luxembourgeoise
Kuwait International Investment Co. S.A.L.	Kuwait Investment Company (S.A.K.)
Landesbank Rheinland-Pfalz — Girozentrale —	Lloyds Bank International Limited
Manufacturers Hanover Limited	Merck, Finck & Co.
B. Metzler soel. Sohn & Co.	Mitsubishi Trust & Banking Corporation (Europe) S.A.
Samuel Montagu & Co. Limited	Morgan Grenfell & Co. Limited
Nippon Credit International (HK) Ltd.	Nippon Kangyo Kaikan (Europe) Limited
Osaka International (Europe) Limited	Sai. Oppenheim Jr. & Co.
Osaka International (Europe) Limited	Pierson, Holding & Pierson N.V.
Saitama Bank (Europe) S.A.	Salomon Brothers International Limited
J. Henry Schroder Wegg & Co. Limited	Société Générale
Swiss Volksbank Trinkaus & Burkhart	The Taiyoh Bank (Luxembourg) S.A.
Veritas- und Westbank Aktiengesellschaft	Union Bank of Switzerland (Securities) Limited
S.G. Warburg & Co. Ltd.	Wako International (Europe) Ltd.
Wood Gundy Inc.	Westdeutsche Landesbank Girozentrale
	Yamatashi International (Deutschland) GmbH

## President of Israel begins visit to Ireland

By Brendan Keenan in Dublin

MR. CHAIM HERZOG, the Irish-born President of Israel, began a four-day official visit to the Irish Republic yesterday.

Strict security surrounded the visit but there was little sign of any protest, despite some tensions that have arisen between Israel and Ireland over the situation in southern Lebanon, where 700 Irish troops are on UN duty.

Last night, President Herzog was the guest of the Irish President, Dr. Patrick Hillery. He had lunch with Dr. Garret FitzGerald, Prime Minister, today.

Several of the events scheduled during the visit involve Mr. Herzog's returning to areas of Dublin where he lived as a boy. His father, as well as being Chief Rabbi of Ireland, was involved in the Irish independence struggle.

The Israelis are anxious to improve trading and industrial links between the two countries but there seems little prospect that the Irish will agree to the establishment of full-scale diplomatic representation. At present, the Israeli Embassy in London looks after Ireland and the Irish Embassy in Greece is accredited to Israel.

## Hungary calls for productivity from athletes

By our Berlin Correspondent

HUNGARY'S ECONOMIC reforms which stress wages based on productivity are also to be applied to the country's athletes to try to boost their lacklustre performance.

About 1,000 athletes, including 750 soccer players, are employed in special jobs by companies which subsidise sports clubs. The same situation exists in other East European countries but is never discussed openly.

Besides paying their salaries, the companies also help the athletes obtain flats and other benefits. But a newspaper claimed recently that the companies were paying workers "who do not produce value."

The Government has now declared that it is intolerable that track and field stars who are not even among the top 100 in their events continued to receive salaries although they "never appeared at their place of work." In the future only those who achieve international success are to be "subsidised."

## Eastern Europe criticises Kohl speech to Silesians

BY LESLIE COLTITT IN BERLIN

EASTERN EUROPE has criticised Chancellor Helmut Kohl's speech on Sunday to Silesian exiles at which he was backed by right-wing extremists when he appealed for reconciliation with Poland and said West Germany had no territorial claims on that country.

Mr. Ryszard Wojna, spokesman for the foreign affairs committee of the Polish parliament, said Herr Kohl still lacked the courage to demand that West German "revanchists" give up their illusions.

He accused the Chancellor of "dangerous illusions" of the Silesian exiles.

East Germany's main Communist newspaper, *Nenes*

Deutschland, noted yesterday that although Herr Kohl had said Bonn raised no territorial demands, simultaneously supported the "unrealistic thesis that the present borders were not permanent."

"Stripped of its accessories," the newspaper said, "Herr Kohl's speech basically supported the untenable thesis of a German Reich in its 1937 borders."

Tass, the Soviet news agency, said the Chancellor's speech reflected the contradictions in Bonn's Ostpolitik. It noted that while he re-affirmed that West Germany raised no territorial claims and spoke of reconciliation, he also supported the ideas of "revanchists" on the provisional nature of the present frontiers.

## Cresson urges realistic agenda for trade talks

BY FRANK GRAY IN LONDON

THE WORLD'S major trading blocs were urged yesterday to prepare a thorough, workable and realistic agenda before launching what otherwise could be an ill-prepared round of global trade negotiations.

Lord Edith Cresson, the French External Trade Minister, said that France favoured the principle of a new round of talks to liberalise world trade and curb the rising tide of protectionism. But she made clear, in a speech before the Trade Policy Research Centre in London, that such talks would be pointless without "thorough preparation."

Her speech sought to correct impressions which, emerged from the recent Bonn economic summit that France opposed a new trade round. France, she said, fully supported the position of a new trade round worked out within the EEC. In effect, this meant: "Before thinking about the date, let us first agree on what we are to discuss."

Mme Cresson said that major problems on formulation of an agenda still had not been worked out by the U.S. and Japan, the main promoters of a new round to be held under the auspices of the General Agreement on Tariffs and Trade (GATT).

marketing opening measures by Japan, and continuing protectionist pressures in the U.S. remained serious problems for other nations. But any hurry to set a 1988 date for GATT trade talks because of domestic problems in the U.S. and without adequate preparation did not provide a sound basis for rushing into talks as early as next year.

"I do not see why those pressures... should go away just because a date has been announced for launching negotiations that will last a minimum of six to eight years."

The agenda, as agreed at Stockholm, stopped short of fixing a 1988 date. It suggested submission by various countries of a list of subjects for discussion by the end of July.

This would be followed by a September meeting of trade officials in Geneva to determine if a consensus existed to embark on a new round. If so, a date would then be fixed for a meeting of a preparatory committee responsible for setting up a timetable.

New talks would be far more complex than the Kennedy Round of the 1960s and the Tokyo Round of the 1970s, she said, since they would have to embrace such subjects as liberalisation of trade in services and monetary problems arising from the effect of floating exchange rates on world trade.



## Mexico cuts price of heavy crude oil by \$1.50 a barrel

BY OUR MEXICO CITY CORRESPONDENT

MEXICO is cutting the price of its heavy Maya crude from \$25.50 (\$20.07) to \$24 per barrel, effective from June 1, agents for foreign oil firms here were told yesterday. The move was seen as "just an intermediate step" towards further price reductions next month or later, industry officials said.

Petroleos Mexicanos (Pemex) also told clients that it will not announce prices for its higher Isthmus blend until after the meeting of the Organisation of Petroleum Exporting Countries scheduled for early next month. The new, presumably lower Isthmus price will be announced before July 15 and will be retroactive to June 1, Pemex said.

The Mexican price cut came in the wake of a stern warning at the weekend from Sheikh Ahmed Zaki Yamani, the Saudi Oil Minister, that the price of oil could fall below \$20 a barrel unless Opec members stop persistent price-cutting. Though it normally sets prices before the start of every month, Mexico which is not an Opec member had delayed fix-

ing prices for June, a decision that drove the country's oil export sales down to their lowest levels in three years.

Pemex said the state oil monopoly unofficially estimated exports for the first half of June at 1.2m b/d, its poorest record since early 1982 and 350,000 b/d less than the average registered a year ago.

But foreign oil company officials report that contractual commitments for June averaged closer to 1.1m b/d. Furthermore, they say, many clients had been deliberately delaying shipments, slowing the pace of actual liftings in June's first two weeks to below 1m b/d.

Following yesterday's price cut announcement, June exports should begin to accelerate, foreign oil company spokesmen said. For the past three years Mexico has exported an average of slightly more than 1.5m b/d, a sales record rivalled among non-Opec producers only by the Soviet Union.

Mexico's clients also have been urged to cut out at least \$150 per barrel in Isthmus, which has been pegged since February 1 at \$27.75 per barrel.

## Chile lifts state of siege but curfews continue

BY MARY HELEN SPOONER IN SANTIAGO

THE CHILEAN GOVERNMENT has replaced the seven-month state of siege with a state of emergency in an apparent effort to win U.S. approval for a World Bank guarantee on an additional \$150m (\$118m) in commercial bank loans this year. General Augusto Pinochet's regime said that it was retaining powers to exile Chileans inside or outside the country and that the media, while no longer subject to prior censorship, would still be banned from reporting on politics or terrorism.

Many parts of Chile including the capital, remain subject to a nightly curfew.

The U.S. has been abstaining from voting on multilateral bank loans to Chile this year, in protest at continued restrictions.

Chilean officials, who are

seeking at least \$1bn in new commercial financing, are concerned that the Reagan Administration's disapproval could jeopardise negotiations for the World Bank guarantee. The guarantee, if granted, would mark the first time the institution has offered such backing on a foreign debt rescheduling.

Sr Ricardo Garcia, the Interior Minister, who announced the lifting of the state of siege on Sunday night, said the Government had made the decision in view of reduced terrorist activity in the country.

The lifting of the state of siege will allow the Chilean press to operate with greater freedom. The six opposition publications banned under the state of siege are expected to reappear this week.

## Peter Marsh talks to U.S. undertakers who hope to put human remains in orbit Ashes wait for technology to rest in space

SIXTY-ONE sets of human ashes lying in the vault of an undisclosed American bank will later this year find a permanent resting place in space, according to the plans of Dr Rafael Ros Russell, a New York-based psychologist.

Dr Russell has set up a company, LAD, which is taking orders for funerals high above the atmosphere. The competition is being provided by Celestis, an enterprise based in Florida which has placed a contract for ejection of ashes with Space Services, a Houston rocket company, and plans its first launch in 1987.

The families of 61 dead people from around the world have each paid LAD roughly \$50,000 (\$39,370) to have a 2 kg batch of remains placed in orbit. The cash is in a special account, says Dr Russell, which will not be touched until the

remains are safely in space. LAD is backed by about \$1m, mostly provided by small investors, according to Dr Russell. The company employs 15 people, mainly to deal with the tens of thousands of inquiries from around the world that LAD's advertising has generated.

### Competitor

"I have been interested in space programmes since the launch of the first Sputnik in 1957," said Dr Russell. "I don't have the abilities of an engineer or the shape or form of an astronaut, so I wanted to do something in space in another way."

Dr Russell says he is negotiating with an unnamed U.S. rocket company for the launch of the first consignment of ashes, which he plans for this

December. He does not want to give away details as these might help his rival, Celestis.

The first launch would take into orbit a total weight of about 300kg of ashes, in 1,600 containers. LAD hopes to put the remains in the geosynchronous orbit, 36,000km above the Earth, which is the most popular place for communications satellites.

Dr Russell envisages, at a later stage, taking into orbit complete embalmed bodies though he concedes that the cost of such missions might prove prohibitive. To eject a 100kg corpse, on LAD's scale of charges, would cost about \$2.4m. Celestis, LAD's competitor in the space-undertaker business, has a different approach. The company plans to place in orbit about 2,000 km above the Earth a satellite payload containing ashes from about 10,000 bodies.

The Florida enterprise would take into the heavens only tiny samples of remains, each weighing about 30 grams. Mr James Kuhl, vice-president of Celestis and a retired cemetery executive, said the ashes from a conventional cremation would be reduced to this weight by a special, high-temperature gasification process, details of which he wants to keep secret.

### Conventional

Each batch of ashes would be put in a gold-plated casket labelled with the person's name, birthday and religious message. It would cost the dead person's relatives \$8,900 to eject into space one casket which, on Mr Kuhl's calculations, would stay in orbit for 63m years.

Celestis plans three launches aboard the Conestoga rocket, built by Space Services, a com-

pany headed by a former astronaut, Mr Deke Slayton. Space Services has won permission from the U.S. Department of Transportation for the scheme and plans to fire the capsules into space from a Government rocket base at Wallops Island, Virginia.

In Britain, the Leeds Funeral Service is one of several companies of undertakers around the world which are acting as agents either for LAD or Celestis. Mr Philip Williams, chairman, said about 40 people had expressed interest in either scheme and were on a mailing list for further details.

"We would offer this as part of our normal service," he said. "We have had inquiries from people who are interested in space travel or who think that the Earth is too polluted and that space would be a peaceful place for a funeral."

## U.S. current account deficit at \$30bn

By Stewart Fleming in Washington

THE U.S. incurred a deficit on the current account of its balance of payments of \$30bn in the first three months of this year and may have become a "net debtor" nation in that quarter, Mr Malcolm Baldrige, the U.S. Commerce Department Secretary said yesterday.

The current account figures showed that for the second consecutive quarter the current account deficit, which includes investment and services income, was larger than the trade deficit. The first quarter trade deficit was \$29.44bn. Four years ago, in 1981, the last year in which the U.S. recorded a current account surplus, the U.S. generated a services surplus of \$11bn which more than offset the trade deficit.

By the first quarter of 1985, however, the net services surplus shrank to only \$2.6bn, Mr Robert Ormer, the chief economist at the Commerce Department, said that, with the U.S. now probably a net debtor, the surplus on services would tend to shrink further.

The transition of the U.S. from a country which owned more assets abroad than it had debts to one which is now in debt to the world — and could by the end of this year be a larger net debtor than either Brazil or Mexico — has been a source of growing concern to economic policymakers.

As the services and trade accounts of the balance of payments move into deficit it will require a larger and much more disruptive correction of the huge U.S. trade deficit in order to achieve an overall improvement in the current account balance.

The current account deficit, reached \$101.5bn in 1984 according to the latest Commerce Department figures. The International Monetary Fund has warned that the deficit could become self-perpetuating because of the costs of interest payments on a foreign debt widely expected to hit \$1 trillion (million million) by the end of the decade.

Commerce Department data for the first quarter released yesterday suggested that there was an inflow of foreign assets into the U.S. of \$16.5bn compared to \$33.31bn in the fourth quarter of 1984.

## Brazil financier's trial begins

BY ANN CHARTERS IN SAO PAULO

THE TRIAL of Mario Garnero, an internationally known Brazilian businessman and promoter of Brazilian investments, began last week in the new Government's first attempt to prosecute alleged "white collar" financial crime.

Sr Garnero, president of the Brasilinvest Group, is charged with "fraudulent" and "fraudulent" operations against the Central Bank, causing losses to investors and increases in the worth of other companies.

The charges refer to 10 companies, created within five months from May to September 1984, which were the beneficiaries of loans from the Brasilinvest investment bank totalling Cr 27.6bn (about £125m).

On March 19, 1985, the first working day of Brazil's new Government, the Central Bank closed the Brasilinvest investment bank and financial services company, contending that the bank showed a deficit of nearly Cr 340bn and owed almost Cr 2.7bn in income taxes.

The closing barely made a ripple in financial markets because the investment bank had significantly reduced its operations the month prior to its liquidation.

The Central Bank requested the imprisonment of Sr Garnero to prevent him fleeing the



Mario Garnero: charged with "fraudulent" and "fraudulent" operations against Central Bank

Members of the administrative council include well-known Brazilian political and business leaders. They include Sr Helio Smidt, president of the Brazilian airline Varig, Sr Wolfgang Sauer, president of Volkswagen in Brazil, and Sr Mauro Salles then special secretary for extraordinary affairs for former president elect Tancredino Neves.

These men have said they were not involved in the daily operations of the bank.

In the trial, which could last a month, Sr Garnero is being defended by a lawyer who usually defends political prisoners.

Last week the trial focused on the summoning of character witnesses, who reportedly include Mr William Simon, the former Secretary of the U.S. Treasury and Sr Joao Paulo de Reis Velloso, ex Planning Minister of Brazil.

Sr Garnero's trial appears to suggest that wealth and influence no longer offer immunity from criminal prosecution.

## Argentina claims partial victory in austerity drive

BY JIMMY BURNS IN BUENOS AIRES

ARGENTINE officials were yesterday claiming a partial victory for President Raul Alfonsin's austerity measure and price freeze after arresting only a handful of traders for marking up prices illegally.

Argentine consumers appear to have reacted calmly to the first working day of the President's "shock" economic programme. Banks and official exchange houses remained closed, however, during the second official bank holiday decreed in less than a week.

In the 15 city blocks which make up the capital's financial centre, visible business was nonexistent. Managers and staff were understood to be working frantically behind closed doors on the implications of interest rates which by decree must not rise above 6 per cent a month.

Black market exchange dealers were operating in dark corners of remote buildings offering a rate roughly in line with the official rate fixed on Friday, 80 cents of the new Austral currency unit to the U.S. dollar.

The scene was very different from last week when in one day the value of the peso on the black market slipped downwards by 24 per cent.

Some citizens decided to give their black market exchange dealer a miss for the day. However, some admitted that their moral principles and their determination to stay away from the black market would be sapped if the banks and official exchange houses remained closed much beyond today as the Central Bank is threatening.

## Venezuela debt date

VENEZUELA should sign its first public sector rescheduling contract in late September, covering \$6bn (£4.7bn) of debts assumed by the Republic, according to Sr Carlos Guillermo Rangel, the country's chief debt negotiator, Reuter reports from Paris.

The contract was originally due for signature by the end of June. The rest of the \$21.2bn deal provisionally agreed with a 13-bank advisory committee last month should be finalised by the end of the year, Sr Rangel said after presenting the agreement to more than 70 European banks.



**Chase PrivateBanking International.**  
Your partner in managing your personal assets around the world.

**The Chase Partnership**



Call or visit our Chase PrivateBanking International offices:

Channel Islands.  
Keith Bish,  
PO Box 127,  
Hilgrove Street,  
St. Helen,  
Jersey, Tel: 25561.

Hong Kong.  
Helena Koo,  
Alexandra House,  
7 Des Voeux Road,  
Central Hong Kong,  
Tel: 841 4686.

Luxembourg.  
Oswald von Goertz,  
47 Boulevard Royal,  
Tel: 21383.

Monaco.  
Pedro de Avillez,  
Park Palace,  
27 Avenue de la Costa,  
Monte Carlo, MC 93967,  
Tel: (33) 93-25 72 72.

Switzerland.  
Barry Geller,  
63 rue de Rhone,  
PO Box 476,  
1204 Geneva,  
Tel: 35 35 55.

United Kingdom.  
Paul Laker,  
Woolgate House,  
Coleman Street,  
London EC2P 2HD,  
Tel: (01) 726 5310.

United States.  
Evelyn Klein,  
350 Park Avenue,  
New York,  
NY 10022,  
Tel: (212) 415 1000.

West Germany.  
Albert Reifferscheid,  
Tannusnagel 11,  
6005 Frankfurt/Main 1,  
Tel: 2545589.

Or contact a local Chase PrivateBanking International office in: Abu Dhabi, Amsterdam, Houston, Los Angeles, Miami, Montevideo, Munich, Nassau, Panama, Paris, Puerto Rico, San Francisco, Singapore, Vancouver.



## OVERSEAS NEWS

Stand-off  
over fate  
of Shi'ite  
prisoners

By David Lennon in Tel Aviv

A STAND-OFF between the U.S. and Israeli Governments over the release of Lebanese prisoners held in Israel is prolonging the agony of the hostages from the TWA airliner.

Israel will only consider releasing the 766 Lebanese Shi'ite prisoners, as demanded by the hijackers, if Washington requests Jerusalem to do so. So far, the U.S. Government has not made such a request. Both governments have long proclaimed a policy of not giving in to terrorists' demands and now neither wants to be seen to be bowing to the hijackers' blackmail.

This has caused a struggle between Jerusalem and Washington to see who will take the responsibility for releasing the detainees. The Americans tried to get around the problem by channelling the request through the Red Cross. Mr Ehud Goll, a Foreign Ministry spokesman, said yesterday that the Americans told Israel on Sunday that a Red Cross representative would "approach us with certain requests and suggestions." The representative has not yet turned up.

The official made clear that Israel would not be satisfied with a request from the Red Cross. "Even if we are to be approached by the Red Cross, we would still expect to see an American approach," Mr Haim Barley, the Police Minister, said that Israel does not have to take any initiative to bring about the release of the hostages. However, he said, Israel would give serious consideration to a "direct U.S. request from the appropriate level" to free the prisoners.

The irony of the situation is that Israel had intended all along to release the Shi'ite prisoners. Over 400 of the 1,300 detainees transferred to Israel from Lebanon in April were released earlier, and the rest were expected to be freed shortly.

Roger Matthews assesses the role of Lebanon's Shi'ite leader in the wake of the TWA hijacking  
**Test for Berri's grip on the holy war extremists**

WHEN Mr Robert MacFarlane, the U.S. National Security Adviser, put through a phone call yesterday to Mr Nabih Berri in Beirut it underlined the critical role played by the Shi'ite leader not just in the present hijack crisis but also in the recent bloody history of Lebanon.

Mr Berri does not square with the cartoonist's picture of a militant Shi'ite leader. The head of Amal, Lebanon's largest and most potent Muslim force, is clean-shaven, softly spoken, sometimes diffident and invariably wears a tie. He trained as a lawyer, partly in the U.S., where his first wife and children still live.

Yet Mr Berri is also the man who, since 1978, has channelled and guided the upsurge of political and military militancy among the Shi'ites, a group now forming the majority of Lebanon's population but who historically have been the most deprived.

People who know Berri well claim that he is at heart a Lebanese nationalist and by

training would favour a negotiated, constitutional settlement to the country's 10-year civil war.

Sceptics suggest that Amal's success in forcing Israel to withdraw from most of Lebanon and the three-week assault which it has launched on Palestinian camps in Beirut either contradicts that view or indicates that Mr Berri may be losing control over more militant Shi'ite elements.

During the negotiations on the fate of the TWA hostages on Sunday and again yesterday, Mr Berri found himself cast as both gamekeeper and poacher. He may, or may not, have been aware that the hijack was being planned: he may, or may not, favour the use of international terrorism of this type to secure Shi'ite objectives.

As the leader of Amal, however, he can only benefit if Israel accedes to the demands of the hijackers and releases the 700 Shi'ites it imprisoned during its occupation of south Lebanon.



Nabih Berri... critical role

Simultaneously Mr Berri will be seeking to ensure that the hijack crisis does not weaken his authority over Amal or over the wider Shi'ite movement. It

is believed that Mr Berri's priority is to ensure substantial political and economic gains for the Shi'ites in Lebanon and not to be drawn into an international "holy war" on behalf of all "oppressed" Moslems, as advocated by Iran.

Mr Berri took over as head of Amal in 1978 following the still-unexplained disappearance of Imam Musa Sadeh, a populist clergyman, during a visit to Libya. His secular and sometimes pragmatic style of leadership has been in sharp contrast to that advocated by Tehran, and relations between Mr Berri and Ayatollah Khomeini's principal aides have deteriorated steadily during the past two years.

These growing divisions were obscured by the unanimous Shi'ite objective of forcing an Israeli withdrawal. Whether suicide bomb attacks on American marines, French troops or Israeli convoys were carried out by one faction or another was of relatively minor importance. However, the hijacking and the threat of American reprisals

if its authorship can be confirmed have taken on rather broader implications. U.S. officials will have noted that no fewer than three Iranian delegations have recently been in Damascus, from where it is simple to cross into Lebanon.

It has also been instructive to observe the ideological tangle the Iranian regime has been seeking to unravel with its Shi'ite co-religionists in Lebanon attacking Palestinians, the very people on whose behalf Iran proposed ultimately to be fighting the Gulf war. Iranian propaganda asserts that the road to Jerusalem (and the defeat of Israel) leads first through Baghdad (the capital of Iraq).

Mr Berri is undoubtedly viewed in Tehran as an obstacle to its dream of a militant Islamic republic in Lebanon. Much preferred would be Sheikh Hussein Mohammed Fadallah who is credited with control of the Shi'ite movement (the party of God) and who recently escaped a car bomb attack which the U.S. media

**Americans temper their desire for revenge**

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

AMERICANS have once again been sickened and embittered by an event in the Middle East that is beyond their control. There is anger, not least in the highest ranks of the Reagan Administration, but there is also an acute sense of powerlessness.

The instinctive desire for vengeance is being tempered by widespread acknowledgement of the dangers of retaliation. While U.S. navy ships, only half-reassuringly, steam towards Lebanese waters, few Americans realistically believe that the hostages can be rescued by military force, particularly now that they have disappeared into the violent labyrinth of Beirut.

Although the circumstances are very different, there is an inevitable and painful feeling of déjà vu of Tehran in 1979, and of past agonising atrocities against Americans in Beirut, a city that most of the U.S. population hoped it had heard the

last of. This time, however, while the crisis is clearly a major test for President Ronald Reagan, there is no real feeling that his Administration's policies are in some way to blame.

The only voice so far raised against him has been that of Senator Patrick Leahy of Vermont, the senior Democrat on the Senate Intelligence Committee, who said at the weekend that if Mr Reagan's Central Intelligence Agency had spent less time "mucking about" in Central America, it might be better prepared to protect the nation against terrorism.

For the past three days the hijacking has been the only national story on the television, from which 90 per cent of Americans get their news, on the radio and in the newspapers. Special news bulletins flash on to the screens once or twice an hour, interspersed with interviews with released

hostages and endless footage of anxious, fearful relatives.

Some of the released hostages have talked of a "holy war" when the hijackers took over, others have spoken kindly of them—a sign perhaps of the so-called "Stockholm syndrome," under which victims can develop a strange psychological attraction to their captors. One woman confidingly recounted how she had prayed not to be released from the aircraft. Another, when asked whether she approved of Mr Reagan's policy of refusing to negotiate with terrorists, replied pithily "I used to."

On all sides, there are demands for retaliation once it is over—from Democrats like Mr Leahy, from former diplomats and the media and in the newspapers. Mr Lawrence Eagleburger, the former Under Secretary of State, says the U.S. should long ago have announced

a policy that it would retaliate as a matter of principle for terrorist acts against its citizens.

Senior members of the Administration, notably Mr George Shultz, the State Secretary and Mr Robert McFarlane, the National Security Adviser, have frequently urged retribution. Mr Reagan himself vowed to avenge terrorism against Americans in Lebanon, if the perpetrators could be identified. But apart from a not very successful bombing raid in December 1982, he has refrained from doing so.

When the emotion of the moment subsides, the problems involved become clearer: it is hard to attribute responsibility among fragmented splinter groups or isolated individuals, and there are fears that an air-strike, the most likely method, could lead to new American casualties, or the taking of

American prisoners, who could face show trials. Retaliation itself could lead to a spiralling of terrorist acts against other Americans, and upset the U.S. moderate but vulnerable Arab allies.

Recently, the Administration was widely reported to have drawn up contingency plans for bombing targets in Iran, including the Kharg Island oil terminal and the Holy City of Qum, if the Iranian Government was clearly linked to terrorism against Americans. But there has as yet been no official claim by Washington that Iran is directly involved in the hijacking.

When asked if "state-sponsored terrorism" was to blame, Mr Larry Speakes, the White House spokesman, replied: "I don't think we are prepared to draw that conclusion." Yet the demands for some kind of revenge, powered by frustration and helplessness, are not going to fade quickly.



President Reagan... crisis poses major test

**NZ Cabinet split over taxes**

BY DAI HAYWARD IN WELLINGTON

A ROW over economic policy is raging within the New Zealand Labour Government following its overwhelming by-election defeat at the weekend.

Left-wing elements within the Cabinet are trying to force a dramatic change of direction. The extent of their success in what is certain to be a heated party caucus meeting on Thursday will determine whether Labour's radical thinkers, led by Finance Minister Roger Douglas and supported by Prime Minister David Lange, continue their programme for extensive economic and social reforms.

The conflict could also determine the lifespan of the Lange Government.

The left-wing campaign is led by Mr Jim Anderton, a former party president, who has declared publicly that the message from the Timaru election

was that "the economic pain suffered for eight and a half years under the previous National Government can no longer be endured by those least able to bear it."

Mr Anderton's supporters, who include several Cabinet Ministers, have already had some success. Within hours of the election result, Deputy Prime Minister Geoffrey Palmer announced that the planned controversial goods and services tax will be deferred for six months, until October next year.

Mr Lange yesterday attempted to rally support by announcing that across the board income tax cuts, which had earlier been linked to the introduction of the GST, would still go ahead in April. However, he is still on record that the Timaru election would not make the Government abandon its re-

forms. Finance for the tax cuts will come from reduced government spending and higher taxes on business, and the cuts will be smaller than they would have been had the Government had the revenue from the GST.

Mr Anderton has a large following in Parliament. As party president, he built a strong power base by helping many of his supporters.

Several have strong leftist and feminist views, and the unsuccessful Timaru candidate, Ms Jan Walker, is also a protégé of Mr Anderton's. However, it is not only the Left which is worried. Many moderate backbench MPs, who would normally support Mr Lange, are also concerned, particularly over a tax surcharge on pensioners who have other income.

**Mubarak meets Sudan leader in Khartoum**

EGYPT'S President Hosni Mubarak arrived in Khartoum on his first visit to Sudan since an April 6 coup ousted his close ally, President Jafar Nimeiri, the Egyptian Middle East News Agency (Mena) said, Reuters reports.

President Mubarak was met at the airport by Sudan's leader, General Abdul-Rahman Swaraddah, who was host last month to Libyan leader Muammar Gaddafi, Egypt's foe. Sudan has pledged not to improve links with Libya at Egypt's expense.

Diplomats say a reconciliation between Sudan's new army rulers and Libya caused anxiety in Cairo after the overthrow of Mr Nimeiri.

General Swaraddah sent his deputy Prime Minister, Mr Samuel Anwar Bol, to Cairo on May 28 to discuss co-operation

**Botha goes ahead with interim rule for Namibia**

By Antony Robinson in Windhoek

SOUTH AFRICAN President P.W. Botha yesterday formally transferred limited powers of self-government over Namibia (South West Africa) to a coalition of internal parties in a move which has been widely condemned by the international community.

South Africa retains control over foreign policy and defence and Mr Louis Pienaar, the new Administrator General Designate, will retain the right to veto legislation.

However, the sixth party Multi-Party Conference (MPC) "transitional government of national unit" will be responsible for governing the internal affairs of the former German colony which South Africa has ruled since 1915.

Pretoria has governed the country illegally since 1955 when the United Nations voted against a South African administration.

One of the main functions of the new interim government will be to draw up a new constitution. A 16-member constitutional council has been set up for this purpose.

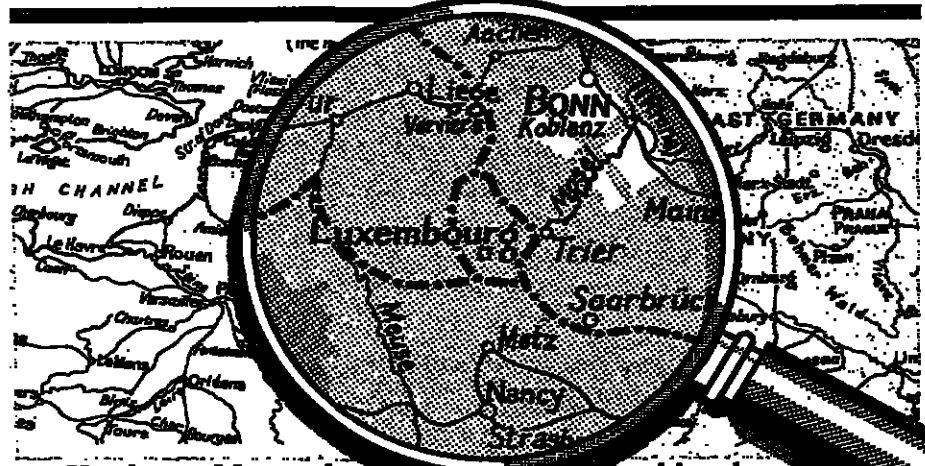
The new Government will be run by an eight man Cabinet whose chairmen will rotate amongst the six parties represented. Mr David Ben-Zion, leader of the coloured Labour Party, was sworn in yesterday as the first chairman. The 62 member legislature or National Assembly consists of 22 members from the Democratic Turnhalle Alliance (DTA) and eight each from the Labour Party, the Swapo Democrats, the South West African National Union (Swanu), the Liberal Front of Rehoboth and the National Party of South West Africa.

Swapo has refused to take part in the new interim government and its supporters mounted a protest demonstration in the Windhoek black township of Katutura yesterday. At a brief ceremony in the Tinten Palast, originally built as seat of the former German colonial administration and now seat of the National Assembly, President Botha said that Pretoria's decision to retain ultimate control over Namibia, in defiance of UN Resolution 435, was a sign that South Africans were "not a people to shirk our responsibilities."

UN Resolution 435 calls for UN supervised elections to a constituent assembly followed by elections for an internationally recognised independent government. But South Africa has made its acceptance of Resolution 435 conditional on the prior removal of 30,000 Cuban troops from neighbouring Angola.

This South African linkage has been supported by the U.S. but not by the four other members of the five-nation Western "contact group".

Official support for the linkage principle has waned further following the recent failed South African sabotage attempt on the oil installations run by the U.S.-owned Gulf Oil Corporation in Cabinda and last week's attack on alleged African National Congress (ANC) bases in Botswana.

**HENDERSON PICKS LUXEMBOURG TO LAUNCH NEW FAR EAST GROWTH FUNDS**

Henderson Managed Investment Company is a new "umbrella" company, recently launched and based in Luxembourg where it will have a Stock Exchange listing.

Initially you can invest in a choice of three Sub-Funds:

\*the Japan Sub-Fund, which will invest in medium to large sized companies listed on a Japanese Stock Exchange.

\*the Japan Smaller Companies Sub-Fund, which will invest in smaller companies listed on a Japanese Stock Exchange or an over-the-counter market.

\*the Pacific Sub-Fund, which will invest in companies listed on a stock exchange and an over-the-counter market in Japan or elsewhere in the Pacific basin.

The portfolio of each Sub-Fund will be actively managed to

achieve long term capital growth.

The investment adviser is Henderson Administration Limited which is based in London and currently manages funds in excess of £2.5 billion.

You can decide on your particular spread between all or some of these Sub-Funds. The Company has been advised that you may switch between Sub-Funds at any time without any liability to Capital Gains Tax if you are a UK taxpayer.

The subscription price until 28th June 1985 is US\$5.00 per share, which includes an initial charge of approx. 5%. Prices will be quoted on a daily basis. Minimum investment is \$1,000. However, payment can be made in Sterling or other currencies, as explained in the Prospectus.

This advertisement does not constitute an offer of shares in the Company. Application for shares may only be made on the basis of the Prospectus of the Company which contains full details about the Company.

To obtain a Prospectus, simply fill in and send the coupon.  
To: Henderson Administration Ltd, 26 Finsbury Square, London EC2A 1DA.  
Telephone: 01-638 5757. Telex: 884616 A/B GFRIAR G  
Please send me a Prospectus for Henderson Managed Investment Company.  
Name \_\_\_\_\_  
Address \_\_\_\_\_

**Henderson. The Investment Managers.****Australian reform package defended**

BY MICHAEL THOMPSON-NOEL IN SYDNEY

AUSTRALIA'S brewers claimed yesterday that the country's Labor Government plans for a broad-based consumption tax of 12.5 per cent would push beer prices 15 per cent higher within a year, and by up to 25 per cent higher after two years.

For a nation of beer-drinkers, the claim had dire tones that drew an instant, angry rebuttal from Mr Paul Keating, the Treasurer (finance minister) who said the Government would

not allow "profiteering" by the brewers. The Government is staking its political future on plans for sweeping tax reform, including lower income tax rates, a capital gains tax and a crack-down on tax shelters.

In two-weeks' time, Prime Minister Bob Hawke hosts a "tax summit" of interested parties in Canberra, knowing that it will be almost as hard to convince the unions of the

need for a wide-ranging consumption tax as it will be to placate business opposition. Mr Keating, who yesterday began the second week of a trans-Australia campaign designed to sell the reform package, rejected the brewers' claim as "utter rubbish."

He said that the once-off 6.5 per cent boost to inflation estimated for the proposed consumption tax would not be reflected in beer excise indexation.

**China's industry restructures to lift productivity**

STATE-RUN Chinese industries have sold off 5,500 small factories and turned management of nearly 52,000 enterprises over to collectives and individuals under the Communist Party's economic reforms, according to the China Daily, AP reports from Peking.

The official English-language newspaper disclosed the figures in a report about the State Commission for Restructuring Economic Systems, which is responsible for implementing changes aimed at boosting productivity. The report said the Government is now considering subdividing large enterprises and allowing workers to buy shares in them.

"By doing so, workers will regard themselves as both employees and owners of their factories and thus become more willing to work hard," the newspaper quoted an official as saying.

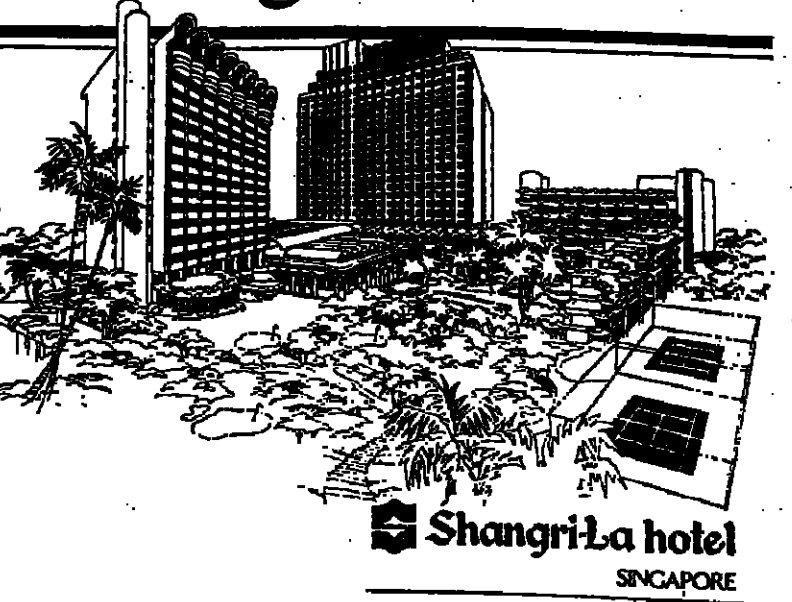
China has more than 400,000 state-run factories. Several began selling stock to their workers last year as a means of raising cash and increasing productivity.

**In Singapore where else but the Shangri-La.**

A world of tropical tranquility, attentive yet never obtrusive service, warm welcomes and thoughtful touches.

The Shangri-La, not necessarily the most expensive, simply the best.

Come and enjoy the pleasures and comforts of one of the finest hotels in the world at affordable prices.



**Shangri-La hotel**  
SINGAPORE  
A SHANGRI-LA INTERNATIONAL HOTEL

Shangri-La International London (01) 581 4217  
Hong Kong (7) 242 567 • Kuala Lumpur (03) 486 536  
• U.S. & Canada (800) 457 5050 • Singapore (7) 2644  
• Australia Sdn free (08) 222 448 • Tokyo (03) 667 7744  
Shangri-La Singapore, Shangri-La Kuala Lumpur, Shangri-La Bangkok (Open 1986), Shangri-La Beijing (Open 1987).



## WORLD TRADE NEWS

## Argentina to build nuclear research reactor for Algeria

BY FRANCIS GHILES

ARGENTINA will build a 500 Kw nuclear research reactor for Algeria, representing Argentina's first major agreement of its kind with a Middle East country.

It already has a similar agreement with Peru. The reactor will be of the RA-6 type, similar to the one which is operating at the Bariloche research centre in southern Argentina.

The export agreement, which is believed to fall within the International Atomic Energy Agency (IAEA) regulations, despite the fact that the reactor is not a signatory of multilateral non-proliferation accords, includes clauses for co-operation in the manufacture and use of radio-isotopes for industry, agriculture and medicine.

● Cogefar and Italstrade have been awarded a joint £300bn (£12m) contract to build new roads in the mountainous eastern part of Algeria between El Kassar and Hamma Bouziane. In addition, about 30 Italian industrialists are travelling to Algeria next month in order to promote Italian exports.

The Italian employers' federation, Cofindustria, feels that its members have not been awarded enough contracts during the past two-and-a-half years. In the wake of the agreement reached between the two countries on Algerian natural gas exports.

Last year, Italian companies won contracts worth between \$150m and \$200m only.

## Central America to press for new pact with EEC

BY IVO DAWNAY IN BRUSSELS

MEXICO is to press ahead, with other Central American countries, in an effort to agree a new political and economic co-operation agreement with the EEC by the end of the year.

M. Claude Cheysson, the EEC Commissioner responsible for relations with Latin America, said at the conclusion of talks with President Miguel Alemán in Madrid and several Mexican ministers that it was hoped a new deal could be completed at a meeting in Luxembourg in November.

The European Commission will now be seeking a mandate from the EEC's Council of Ministers to open negotiations through a joint committee of senior officials to revise the current co-operation agreement signed in 1975.

He said the new agreement should be "concrete and tangible" with provisions aimed at augmenting economic growth and political security in the region.

## Mexican trade-inspection contract goes to Swiss

BY JOHN WICKS IN ZURICH

THE MEXICAN Government has awarded a contract to Société Générale de Surveillance (SGS), the Swiss inspection-services concern, to control prices and quality in the country's foreign trade sector.

The move which forms part of the anti-corruption campaign recently announced by President de la Madrid, will among other matters, ensure that imports of capital and consumer goods correspond to orders and payments.

SGS has been granted a mandate to carry out inspections and thus guarantee the measures are carried out "independently and efficiently."

It will work closely with the recently-formed Federal Control Ministry, with which it has been co-operating in a preliminary test.

The Geneva-based company is the leading inspection company in the world, with activities in

140 countries and 1984 turnover of more than SwFr 1.15bn (£359m).

● Special financing facilities have been granted to AMP, of Harrisburg, Pennsylvania, for the localisation of a \$5m manufacturing unit in Steinach, near the Swiss city of St Gall.

The five-year investment for the creation of what will eventually be 350 jobs for production of high-precision connecting devices and connection systems.

The cantonal administration of St Gall will grant title to the U.S. company, as guaranteed as provided in a federal business-development guidelines.

These lay down that guaranteed credit must be offered—in this case by Union Bank of Switzerland—at interest rates at least one-quarter below usual levels.

## European groups seek to update US. car plants

BY ANDREW FISHER, RECENTLY IN TURIN

EUROPEAN companies specialising in automated factory equipment are lining up to bid for contracts in the U.S. as the major car companies prepare to update their plants with the latest computer-controlled manufacturing systems.

A key component of these is the automatic guided vehicle. Flat-topped AGVs, guided by wires in the floor, carry materials around factories.

"The market for AGVs could rise four times over in the U.S. in the next five or six years," Sig Gianni Fiori, managing director of Fata European Group, said.

At about 1,000 AGVs a year, the U.S. market is worth nearly \$80m (£66m). Late in 1984, Fata—owned since the early 1970s by Babcock International of the UK—won a \$12m contract to provide 226 AGVs to two General Motors plants.

The next contract it is seeking could be worth up to \$60m. GM wants to equip five more of its plants with the latest manufacturing systems and will need many more AGVs.

Last week, Fiat's Comau subsidiary announced a \$80m deal to supply GM factories in the U.S. and Canada with automated assembly lines for cylinder heads.

The AGV market is far more highly developed in Western Europe than in the U.S. But, said Mr Mike Hoffman, managing director of Babcock International, "many of the U.S. plants are being retrofitted to meet the Japanese threat. None of them now have any significant AGV equipment."

Fata, whose elegantly-arched Turin headquarters were designed by Oscar Niemeyer, the architect responsible for Brazil's inland capital of

Brasília, is a leading player in the AGV game, having supplied automated equipment to most leading car groups in Europe.

But it faces competition from Swedish, Swiss, West German and other European countries, as well as the big North American fork-lift truck companies such as Hyster which do not want to see a large slice of their market disappear.

One reason U.S. car concerns have not so far invested in such sophisticated and automated manufacturing systems as those in the UK, France, West Germany, Italy, Belgium and Sweden is that their manual production techs are already being high, Mr Hoffman noted.

Ford and Chrysler are also looking at the possibilities of modernising their plants with flexible, new systems, he said. "Only about half the value of an AGV contract is for the actual vehicle; the rest is in the software and design capability."

Fata, which last year made pre-tax profit of £2m (£1.9m in 1983) on turnover of £80m (£70m), has plenty of experience in the field of materials handling, storage and retrieval, and welding systems. It employs nearly 2,000 people, of which 1,200 are in Italy.

Fata hopes to hear later this year whether it has won the next GM order. "The potential market in the U.S. will explode," said Sig Fiori. Companies in the distribution sector or which use machining centres are likely customers for AGVs.

Apart from AGVs and storage handling systems, Fata provides machinery for aluminium production, turnkey packaging plants, and food processing systems. It recently joined with Italimpianti di Genova to develop a container storage system for ports with limited space.

## Sharp rise in exports cuts India's trade gap

By K. K. Sharma in New Delhi

INDIA has reduced its trade gap for fiscal 1984-85, to Rupees 51,57bn (£3.4bn)—a marked improvement over the figure for the previous year, when it registered a record Rs 59,51bn.

The improvement was mainly due to a sharp rise in exports of 20.2 per cent in 1984-85 when they reached the record level of Rs 112,87bn compared to Rs 93,90bn in the previous year.

Imports during the year were placed at Rs 164,85bn compared to Rs 153,47bn in 1983-84, a mere 7.4 per cent rise.

Because of the remarkable increase in exports and the slow rise in imports, the Commerce Ministry considers the fiscal year's figures to be highly satisfactory.

The rise in reserves is mainly due to the increased inflow of earnings from invisibles such as remittances from Indians abroad which are estimated at a record \$2bn in 1984-85 and are growing.

This gives India a large cushion to plan its foreign trade even though repayments of the \$4bn loan taken from the International Monetary Fund start this year.

## Caracas takes new line on phones

BY JOE MANN IN CARACAS

POOR TELEPHONE service has been a constant source of frustration in Venezuela. But the Government-owned telephone company, which last year staged a turnaround to profits of \$138m (£104.7m), plans to spend several hundred million dollars on further improvements to the system.

The call by the Compania Anonima Telefonos de Venezuela (Cantv) to supply 1m telephone lines and other equipment is the biggest telecommunications contract in the country's history and has sparked interest from some of the world's largest telecommunications groups.

Conditions of the contract, however, could pose problems for the competing bidders.

Last month Cantv asked nine companies to submit offers on the supply and installation of digital electronic switching equipment for 1m new telephone lines (988,000 local lines, 84,000 inter-city lines, and 48,000 tandem lines).

It also wants to build a factory for assembling and eventually manufacturing digital switchboards in Venezuela, with about 40 per cent local value added at early stages rising to a projected 80 per cent after eight years.

The company is also seeking a variety of support and maintenance equipment and wants financing plans for equipment purchases.

Companies invited to participate—Alcatel-Thomson, L. M.

Ericsson, Northern Telecom, AIT-Philips, ITT, Fujitsu, Nippon Electric, and Siemens. Bids must be presented to Cantv by September 9.

The Venezuelan contract will not involve simply the acquisition of large volumes of foreign-made equipment. A hefty amount of foreign equipment will indeed be bought outright, but the Venezuelans expect the successful group to provide sophisticated switching equipment from their future factory here.

Purchases of new switching equipment will be programmed over a period of years and some industry officials are worried that they will be exposed to heavy risks several years hence.

One executive noted that after building a plant in Venezuela to supply electronic switchboards to Cantv, the foreign contractor will be extremely dependent on its purchasing programme and finances.

The next government, which does not take office until 1989, may set different priorities for telecommunications, or simply may not have a lot of money to invest in telephone expansion plans.

The export potential of an electronic switchboard plant in Venezuela is not clear, so companies participating in the bidding have considerable homework to do. Cantv officials, however, are confident that their terms will attract a variety of sound offers.

The person responsible for

lifting Cantv out of years of financial losses is Sr Jose Luis Espinel, appointed president of the company last year.

He has already succeeded in improving the country's telephone and telecommunications service at various levels, adding 75,000 new subscribers and \$7,600 lines, reducing breakdown rates for public telephone from 50 per cent to about 30 per cent, and improving maintenance.

Sr Espinel says his plans for expanding Venezuela's telephone system should rate a high priority for any future Government. Purchase of 1m lines will only cover about 40 per cent of demand for telephones: of the 1m new lines the company wants to acquire, the bulk will be purchased from winners of the bidding process.

The company projects that for the 10-year period starting in 1989-90, Venezuelans will need another 3.3m new phones. If Cantv's development plan is implemented, these new lines will be produced by a manufacturing facility in the country.

Foreign companies have been eagerly awaiting Cantv's tender call for almost a year and intense lobbying by a few of them have annoyed Sr Espinel. Cantv, which has about 1.1m subscribers nationwide, says the country's deficit in telephone today is estimated to be about 1.6m units. Last year it announced plans to initiate a long-term expansion costing

\$1.6bn. The company expects to invest \$338m on the deal now under study.

Delays in seeking bids on the project were caused by a variety of factors, including the complexity of drawing up a long-term development plan at a time when Cantv faced serious problems inherited from the last administration, a sluggish decision-making process at the Government level and protracted negotiations with ITT and Ericsson over phone contracts signed under the previous Government but never executed.

Ericsson and ITT signed contracts with Cantv in 1981 for 380,000 new telephone lines—40 per cent from Ericsson and 40 per cent from ITT.

A congressional committee objected to the agreement signed by the former Cantv President Sr Nepes Nefti Mago asserting that prices were too high.

The Government of President Jaime Lusinchi, which took office in February 1984, held private talks with the two foreign companies, and Cantv officials say they managed to obtain better terms on the agreement. However, early this year Cantv decided not to accept the agreements.

ITT and Ericsson were far from pleased by the decision, but they were aware that filing suits against Cantv would keep them out of the upcoming competition for an even bigger contract.

## SAS to pay \$7.4m for 4 Alitalia aircraft

By David Brown in Stockholm

SAS, the Scandinavian airline, has reached agreement to buy four Fokker F-27 turbo-prop commuter aircraft from Alitalia of Italy for \$7.4m (£5.1m).

The deal, which will double the size of SAS's existing commuter fleet, includes both spare parts and engines.

A further five commuter aircraft, probably F-27s, are to be purchased within three years, SAS says. Beyond that, expansion plans for the commuter routes call for new 50-seater aircraft now under development and expected on the market shortly.

The fleet expansion decision comes on the heels of an agreement with Norwegian and Danish unions under which pilots will be allowed to perform visual pre-departure inspections at present handled by mechanics.

However, the group is still in difficult negotiations with the Swedish mechanics' union which will play a key role in the scope of possible expansion of commuter services in Sweden.

The new 40-seat commuter aircraft will allow SAS to offer more frequent departures in low-density markets which are too small to support non-stop DC-9 services.

The first two F-27s will be delivered immediately.

## RUNAWAY FLEET COSTS. HOW CAN YOU AVOID BEING HIT?

It's very simple with BP help—ing you put the brakes on.

We have devised a system called Supercharge, a fuel charge card that gives you more control because it handles all your fleet administration for you.

Cutting down on paperwork, manhours and aggravation.

Cutting out wasted time and money, which makes running a fleet more cost effective.

This is how it works.

If your fleet drivers use Supercharge cards, we'll invoice your company every week.

We can tell you what was bought, where and when, how much was bought, at what pump price, and the VAT invoice can be as

detailed as you like. We can even give you the information in totals for your fleet or break it down into regions, cost centres or individually for each and every cardholder.

In fact, with Supercharge we will be as flexible as you want us to be.

And we do the work. You don't. So you can keep your eye on fuel and

oil expenditure for the whole company, or just one individual, in a more detailed, simpler way than before, using fewer people.

You will also be able to do away with cash advances—and replace them with a system that allows you up to 21 days credit.

The implications for your cash flow are obvious.

One final thing: the BP card is accepted in every motorway site in the country and twice as many roadside stations as any other fuel charge card.

For more information, call us on Freephone Supercharge, or fill in the coupon.

**BP** National

Return to: Mike Coffey, Supercharge, BP Oil Limited, BP House, Victoria Street, London SW1E 5NL. I'd like to know how Supercharge can control my fleet costs.

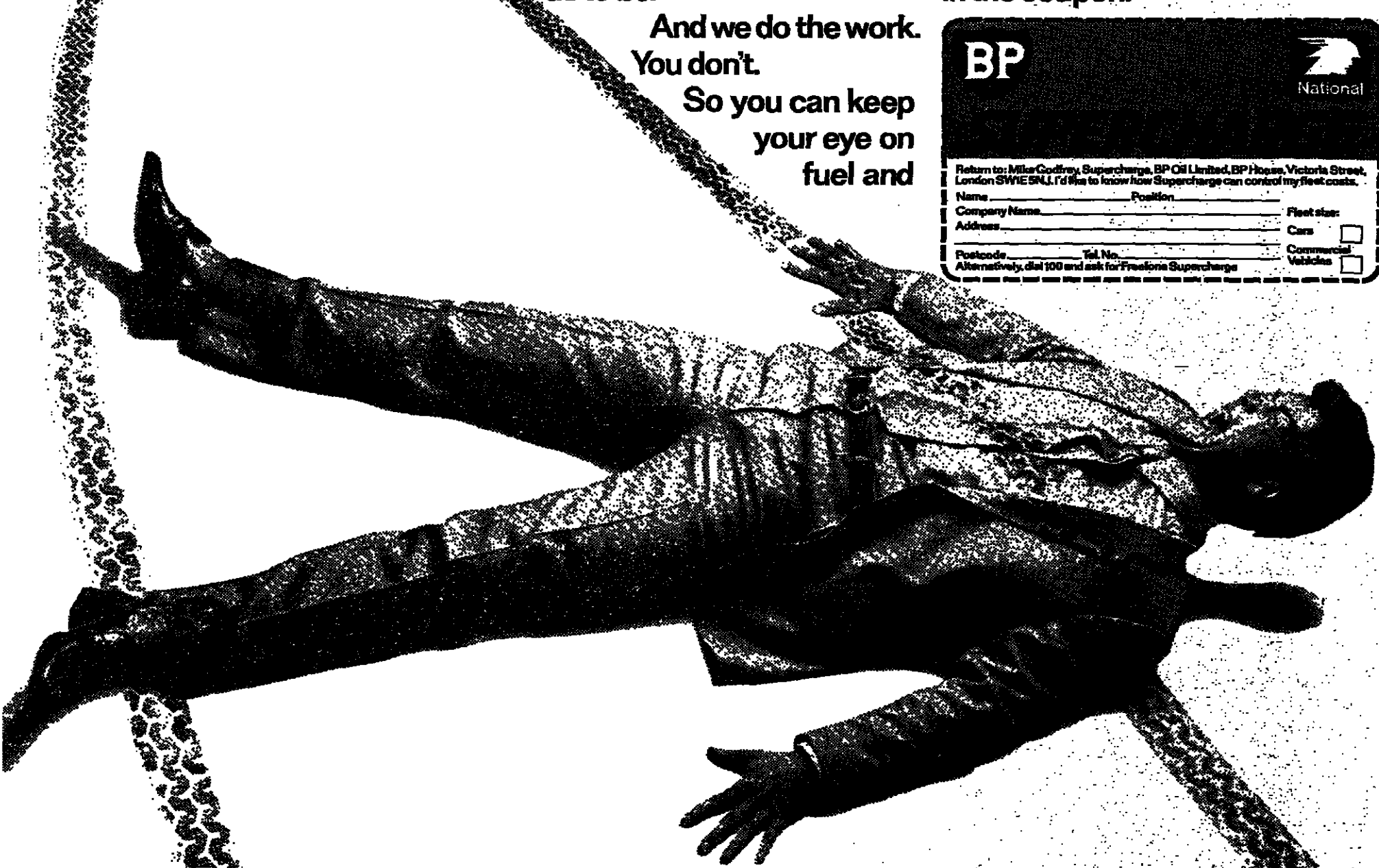
Name \_\_\_\_\_ Position \_\_\_\_\_

Company Name \_\_\_\_\_ Fleet Size \_\_\_\_\_

Address \_\_\_\_\_ Cars ☐ Commercial Vehicles ☐

Postcode \_\_\_\_\_ Tel No. \_\_\_\_\_

Alternatively, dial 100 and ask for Freephone Supercharge



John Wicks



## UK NEWS

# Lonrho defends damages claim made against BA

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

LONRHO has hit back at what it describes as "unwarranted and misinformed attacks" made on it by Mr Nicholas Ridley, the Transport Secretary, over the damages claim against state-owned British Airways in connection with Lonrho's joint ventures with Sir Freddie Laker.

Mr Paul Spicer, Lonrho director, said yesterday that it was "preposterous" to suggest, as Mr Ridley did on Sunday, that the claim was "a try-on." He said that Sir Freddie and Lonrho would not be maintaining the claim if there were not documentary evidence to support it.

The claim concerns two joint ventures - Skytrain Holidays and People's Airline - in which Lonrho was a 50 per cent partner with Sir Fred-

die. They were set up in 1982 within months of the Laker collapse.

Lonrho claims there were projected profits of \$110m (£78m) a year from the two ventures before they got into difficulties as a result of an alleged conspiracy by international airlines.

The claim has alarmed the Government, coming as it does at a time when the \$1.1bn anti-trust damages claim by the Laker liquidator, which has delayed privatisation of British Airways, seems likely to be settled.

Mr Spicer said that the joint claim had been made now because of British Airways' settlement initiative in the liquidator's action.

As part of that settlement, British Airways and other defendants re-

quired Sir Freddie to "sign off" against all past, present and future claims connected with that action.

That requirement, he said, brought into consideration the additional claims on the joint ventures, of which British Airways had been aware since last December.

British Airways had indicated a recognition of Sir Freddie's and Lonrho's position by an inadequate suggested figure for settlement of the claim.

Sir Freddie and Lonrho had indicated that the claim for settlement was negotiable "at a reasonable figure," Mr Spicer stated.

In the interests of privatising British Airways, Mr Spicer suggested, Mr Ridley should encourage discussions with Laker and Lonrho.

## Cooker imports set to increase

By Christopher Parkes

THE BRITISH gas cooker industry is bracing itself for a further surge this year of cheap and often dangerous imports from southern and eastern Europe, the Society of British Gas Industries said yesterday.

Such imports, which have already effectively wiped out the West German industry and swamped the French market, are finding a ready market in Britain through an increasing number of independent and multiple outlets, the society claimed.

SBGI estimates suggest that out of total sales in the UK this year of 800,000 free-standing gas cookers, about 110,000 will be imported. In 1982 imports accounted for only 10,000 units out of a total market of 460,000.

In the fastest growing sector, built-in hobs, imports are expected to take about 80 per cent of the market, compared with less than 50 per cent in 1982.

Foreign suppliers have also rapidly increased their share of the trade in built-in ovens. Although total sales have slackened from 63,000 to an estimated 53,000 ovens this year, imports are expected to top 18,000 in 1985 compared with only 6,000 in 1982.

British Gas showrooms, which about five years ago accounted for some 90 per cent of all unit cooker sales, now have only about 70 per cent of the market.

With privatisation approaching and competition increasing, the domestic industry is concerned that British Gas may be forced by commercial pressures to abandon its policy of selling only appliances built to strict British standards, Mr David Cropper, managing director of Thorn EMI major gas appliances division said.

Attempts to persuade the Government to impose tighter safety standards have so far proved unsuccessful. The Government appears unwilling to act because of the danger of running up against European Community rules governing technical barriers to trade.

The society complained that while its members could compete equally with any of the north European manufacturers - all of which had varying but strict safety rules - suppliers in Spain, Italy, Yugoslavia, East Germany and Hungary were not restricted in the same way.

## Liffe to trade gilts futures

BY ALEXANDER NICOLL

THE LONDON International Financial Futures Exchange (Liffe) yesterday announced plans to begin trading a futures contract based on short-term UK government bonds on September 10, about a year before the restructuring of the cash gilt market.

Liffe already trades a long gilt contract based on bonds with 15 years or more to maturity. The short contract will probably be based on securities with 2½ to five years to maturity.

The exchange is hoping to benefit from the reorganisation of the cash market, with the primary dealers expected to use futures to hedge their cash market positions. All but one of the 28 successful applicants are Liffe members.

Liffe said yesterday that "discussions are taking place with the Bank of England to ensure that the new contract will be appropriately acknowledged in the Bank's proposed measurement system for as-

sessing primary dealers' position risk."

Next week, the exchange will start trading its first options contracts, a sterling/dollar contract to compete with the Stock Exchange, and an option on Eurodollar futures.

● The Stock Exchange plans to begin trading a dollar/D-Mark option on Thursday, after only a few weeks of business in its sterling option. The contract will be on DM 62,500 (£18,000).

## Bank names 29 primary dealers

THE BANK of England yesterday published the names of the 29 firms with which it is prepared to deal in the remodelled market for British Government securities - the "gilts" market. They are:

Allison Campbell & Co (Gilt), part of the independent stock jobbing firm of Allison Campbell.

Alroy, Rowe & Pittman, Muller & Co, part of Mercury International, the newly formed British investment banking group.

Alexanders, Laing & Co (Gilt), part of Mercantile House, the British financial group.

Bank of America, Barclays de Zoete Wedd, part of Barclays, the British clearing bank.

Baring, Wilson & Welford, which is to be the gilt-edged arm of Baring Brothers, the British merchant bank.

BT Gilt, part of Bankers Trust, the U.S. banking group.

Cable & Allen Holdings, the discount house.

Chase, Leslie & Simon, part of Chase Manhattan Bank.

Citibank Securities, part of Citibank, the U.S. banking group.

County Holdings Group (National Westminster Bank).

CPSA (Gilt), part of Credit Suisse First Boston, the London based investment banking arm of Credit Suisse, the Swiss bank, and First Boston, the U.S. investment house.

Garnett & Williams, the discount house.

Goldman Sachs Government Securities (UK), part of Goldman Sachs, the U.S. investment banking group.

Government Mortgage Gilt-Edged, represents Midland's interests in the new gilt-edged market.

HSBC Bank, part of HSBC, the U.S. banking group.

James Capital Gilt, part of broker James Capital of which Hongkong & Shanghai Bank plans to take control.

Kleinwort, Greenbaum, Charlesworth, part of Kleinwort Benson, the merchant bank.

Lloyds Bank Group, Merrill Lynch, Gillet & Crosswell, part of Merrill Lynch, the U.S. securities group.

Messel/Sherman Lehman, part of Shearson Lehman/American Express, which is developing its UK securities business around broker L. Messel.

Morgan Grenfell Government Securities, part of Morgan Grenfell, the British merchant bank.

Morgan Guaranty Gilt, part of Morgan Guaranty, the U.S. bank.

Orion Royal Bank/Klein & Allen, part of the merchant banking arm of the Royal Bank of Canada, which is building a UK securities business through Klein & Allen.

Phillips & Drew Modestine, part of Phillips & Drew, the British broker which is merging with Union Bank of Switzerland.

Joint venture between Prudential-Bache, the U.S. securities house and CIBC Discount, the British discount house.

Salomon Brothers UK, part of Salomon Brothers, the U.S. investment bank.

Union Discount Securities, part of Union Discount, the UK discount house.

# SPAIN, AN ENTIRE COUNTRY BEHIND THE TELEPHONE

In Spain, TELEFONICA has for sixty years been making the telephone something more than just a communication instrument. Recently TELEFONICA and its group of companies have made an enormous effort in research and technological developments. This has paid handsome dividends. Today every business sector in Spain benefits from TELEFONICA's advances in telecommunications.

The telephone is a powerful force for progress and TELEFONICA is already looking to the needs of the next century. TELEFONICA is now also present in the major international stock markets. Every step TELEFONICA takes in Spain is a giant leap for the progress of its society. That's why in Spain there is an entire country behind the telephone.



**Telefónica**

TELEFONICA GROUP\* - Amper - Cables de Comunicaciones - Control Electrónico Integrado (THI) - Easa - Entel - Grafur - Hispano Radio Marítima - Indelec - Inetel - Scorsas - Soral - Telefonos Internos - Telera Española - Standard Electrica - Telefonos y Datos - Telecomunicaciones Manises

## SIEMENS

### The resources and the commitment in communications

Siemens supplied the complete microwave transmission system, among the most advanced in the world, for the satellite ground station at Hainburg, Bavaria. The high power amplifiers, fully automated and microprocessor controlled, were designed and built by Siemens Limited in Britain, an important export order following the success of a similar project for the satellite station at Gochin.

Siemens is one of the leaders in communications. As one of the few companies to combine under one roof the three "C" technologies - communications, computers and components - we are especially well-placed to meet the many challenges of the information revolution.

There is a fast-growing need for transmitting speech, text, images and data over a single line. With a full range of products and services, Siemens can provide comprehensive solutions. Interactive videotext systems offer users direct access to a wide variety of information from public and in-house

sources via the public telephone network. Siemens is also a leading supplier of teletext equipment, teleprinters, facsimile systems, document systems and word processors.

The scope of Siemens achievements goes far beyond telecommunications. In the UK we also have a long-standing commitment to medical systems, electronic components and power engineering.

Siemens is one of the world's largest electrical engineering companies. Represented in 128 countries, we employ over 300,000 people. Of these, more than 30,000 are employed in research and development, where we invest over £4 million every working day to ensure Siemens' key role in the technology of the future.

Send for our brochure "Siemens in Great Britain" Siemens Limited, Siemens House, Windmill Road, Sunbury-on-Thames, Middlesex TW16 7HS Tel: Sunbury-on-Thames (09327) 85661 Telex: 8961091

Power Engineering



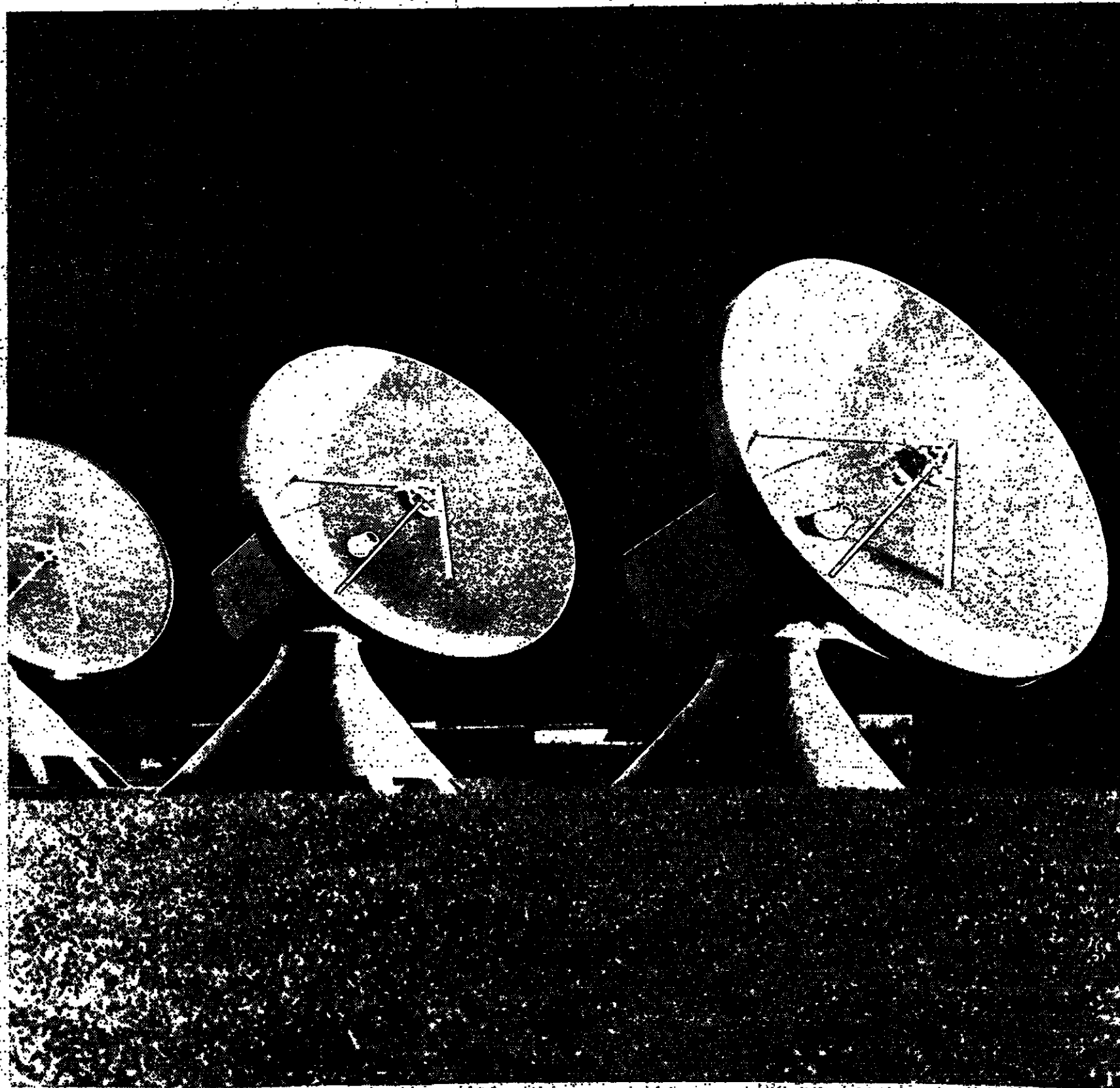
Medical Systems



Electronic Components



**Siemens — where the future happens first**





## UK NEWS

Ian Hargreaves finds a healthy North Sea oil industry 10 years on

## Citicorp to treble investment in London market

BY DAVID LASCELLES, BANKING CORRESPONDENT

CITICORP, the largest U.S. bank, is to treble its investment in its UK-based capital markets subsidiary to about £250m over the next year or so. The increased resources will make it one of the largest participants in the City of London revolution.

Citicorp presented its plans yesterday for Citicorp International Bank Ltd (CIBL), which is to be renamed Citicorp Investment Bank and become the parent for six subsidiaries trading in the capital markets. They include Citicorp Securities, which was named by the Bank of England yesterday as one of the 20 primary dealers in the gilt-edged market.

Other subsidiaries are Scrimgeour Vickers, the stockbroking operation formed from the merger of Vickers de Costa and Scrimgeour Kemp-Gee, Secombe Marshall & Campion, the discount house, and units active in international equities, venture capital and financial futures.

Mr John Bots, CIBL's managing director and chief executive, said that the extra capital demonstrated the extent of Citicorp's commitment to the City capital markets. He said that the gilt-edged dealership would be capitalised at £25m-£30m and would aim over time for a 10 per cent share of the market.

The £250m would place CIBL high in the City investment banking league, equalling the capitalisation of Kleinwort Benson, the largest UK merchant banking group. Barclays Bank and National Westminster Bank expect to invest slightly over £200m in their new City ventures.

Citicorp's £250m includes good-will paid for its recent acquisitions of the stockbrokers and the discount house, which will have to be written off against profits over time, according to Mr Bots. But it will enable CIBL to increase the size of its balance sheet from £150m last year to over £200m.

By next year CIBL will employ about 1,500 people. Citicorp is now negotiating for space in the new Billingsgate market office development.

According to CIBL's annual report, released yesterday, the bank made £25m pre-tax last year, up from £12m in 1983. After-tax profits were £12m, up from £1m. Both the bank's balance sheet and profits have risen more than fivefold since 1980.

## ICI cuts 400 jobs in UK, France

By Christopher Parkes

ICI is to shed 400 workers and close down parts of its manufacturing plant in Britain and France in an attempt to improve the profitability of the dyes and colours operations within its organic division.

The 1,700-strong workforce at its main plant in Blackley, Manchester, will be cut by 100. A further 300 jobs will be lost at factories in Olse, near Rouen, and St Clair du Rhone, south of Lyons which employ a total of 1,250.

Severance payments and the cost of closing down plant - mostly manufacturing simple commodity dyes for textiles and similar uses - will cost £20m, the company said yesterday. The aim is to reduce overall fixed costs in the division by about 15 per cent over the next three years.

No factories will close, the company emphasised. Use of factory space will in future be concentrated on the manufacture of more sophisticated colourings and fine chemicals for the electronics industry, pharmaceuticals and other speciality uses.

Production of some dyes will be transferred from France to works at Trafford Park, Manchester, and Runcorn, Cheshire. French factories will in future handle output of some chemicals now made in Yorkshire.

World oversupply in colour chemicals is about 25 or 30 per cent, the company said. Prices had been under pressure since the mid-1970s as textile and simple dye production switched from the industrial world to developing countries.

New colour capacity in the Soviet Union, China, Taiwan, Korea and elsewhere had added to the pressure. ICI will continue to supply the full range of colours to all industries, the company said.

Last year the colours and speciality chemicals sector of ICI showed a profit of £14m on sales of £981m, compared with £11m on sales of £803m in 1983. The company said yesterday that things might become even tougher in some areas this year.

In last year's annual report, ICI said that difficulties in some textile dye markets were offsetting continuing improvements in other products.

AUSTIN ROVER, BL's volume car subsidiary, will be strengthened considerably by further collaboration with Honda of Japan, according to Industry Minister Mr Norman Lamont.

But he made it clear the deal announced yesterday would alleviate only some of Austin Rover's difficulties and it would be a very long time before the company would be able to stand squarely on its own feet and be fit for return to the private sector.

"It will be quite some time before Austin Rover has an enduring record of profitability," said Mr Lamont, thus tacitly admitting that there is little chance of the BL subsidiary being privatised before the next general election.

The obvious question, therefore, is: if Honda is so good for Austin Rover, why stop at the deal agreed so far, why not tighten the bonds even further?

Mr Lamont shied away from answering directly. The collaborative process would be taken in easy

PLANS to set up a company to trade North Sea crude on behalf of Britain's independent oil companies after the abolition of the British National Oil Corporation (BNOC) have been shelved for the moment as a result of hesitation by the companies concerned.

County Bank and stockbrokers Fielding, Newson-Smith, the promoters of the idea, announced yesterday - after soundings among 43 independent oil

companies - that they would delay any further initiatives on the proposal.

But they said there might be scope for a so-called North Sea Oil Co-operative at a later stage. They would reconsider the idea as soon as sufficient demand materialised.

The co-operative idea emerged from the vacuum likely to be left by BNOC, which has hitherto taken and sold the production from the North Sea independent.

All told, Hamilton now expects to recover about 40 per cent of Argyl's total reserve - a remarkably high figure. The company's official view, however, is that Argyl contains less than 5m barrels recoverable in total, which only goes to show how little attention anyone should pay to oil companies' reserve estimates.

"Argyl's geology is complicated. It is like a sloppy layer cake which turned brittle," says Mr McAlister.

It is a matter of some relief that he did not conceive that image of smashed confectionery in the presence of Mr Buchanan-Smith's personal staff.

As for Mr Ray Scater, who was an electrician on the original Argyl platform back in June 1975, he, too, is confident that there will be more anniversaries. He works on shore now, in Hamilton's Aberdeen office, having moved place in the electronics experts, who are increasingly needed on board oil platforms.

But he is happy enough at the idea that his two teenage sons should follow him into the offshore industry. "It is as secure an occupation as any other in Britain," he says.

Few citizens of the UK could take a different view. Nor will they begrudge the Argyl boys their slice of cake. Happy birthday, North Sea Oil.

## BL and Honda get closer - but not too close

Kenneth Gooding on the deal for a new car

stages to see how each one worked out, he insisted.

Would the UK Government like to see Honda take a shareholding in Austin Rover to cement the relationship? "No comment," said Mr Lamont. But he added: "Both companies - and the Government endorse this - want to retain their own distinctive identities."

It seems that, while the UK Government is highly enthusiastic about the close ties between Austin Rover and Honda, both companies still have major reservations.

But they are both deeply committed to the major element in the deal. Following the pattern of the joint project - which has resulted in an executive saloon to be launched by Honda in Japan later this year and by Austin Rover early in 1986 - the two companies are to jointly design and develop a medium-sized car.

In Austin Rover's case the model will replace the Maestro.

As is the intention for XX, the second model, code-named YY, will be produced by Austin Rover in Britain in two versions, one for sale by its own dealers and one for sale through the Honda network. Honda will reduplicate and make two versions in Japan, one for sale through Austin Rover's dealers in Japan, Australia and South East Asia.

The UK Government would like to see Austin Rover use up some of its surplus capacity by assembling other cars, apart from the joint venture vehicles, in Britain for Honda.

Honda will want to take this very gently at first. To start with it has a highly profitable car import business of its own in the UK and an unprofitable dealer network to protect.

The Honda dealers are in many respects set apart from the worst

excesses of the new car market in the UK because Honda imports are limited by the gentlemen's agreement which limits total Japanese shipments to Britain.

However, Honda seems likely to agree to Austin Rover building some Ballade models at the Longbridge plant where the UK company already makes the Ballade under licence - and sell it as the Rover 200 series (formerly the Triumph Acclaim).

YY will give Austin Rover a second model suitable for sale through its new import company in the U.S. where it has gone into partnership with Mr Norman Braman, a well-known Florida car dealer. A network is already being set up for the time when XX goes on sale in the U.S. in 1987.

The Austin Rover and Honda versions of YY will outwardly look very different (as in the case with XX)

and will compete against one another in the U.S. and Europe.

Two other proposals, which would bring Austin Rover and Honda closer together, have still to be finalised.

The investment by Honda would not be large - it could import the few panels necessary to make its version of the Ballade look different from the Rover's - and output would be 4,000 to 5,000 a year for all the UK market and starting next year.

Whether or not this level of production increases will depend on the way the market accepts British-built Honda cars.

In any event, the arrangement will not make much difference to Austin Rover's output which dropped to 391,000 last year from 458,000 in 1983. Total capacity at the company's Longbridge and Cowley assembly plants is about 750,000 and Austin Rover needs to produce at the rate of 650,000 a year if it is to generate all the money it needs for new investment.

## Wellcome to restrict investors' stakes

BY STEFAN WAGSTYL

THE Wellcome Trust, owner of the drugs group that is coming to the London stock market early next year, is planning to limit the size of outside shareholdings in the foundation.

Investors applying for shares in the issue, in which the trust is selling 20 per cent of the group, will be restricted to a maximum stake of 2.5 per cent.

In any subsequent shares sales, the trust intends to avoid making disposals which would give any other shareholder a stake of more than 10 per cent.

The trust, which wants to retain control over the foundation, is taking those steps after failing to win

London Stock Exchange permission for a special clause in the foundation's articles of association which would prevent outside shareholders from holding more than 10 per cent of the company.

The Stock Exchange said yesterday that it allowed restrictions of this kind only when matters of national interest were involved.

Such restrictions have figured prominently in the Government's privatisation programme, after ministers ran into difficulties with the flotation of Enterprise Oil last year. Then, the Government hurriedly imposed a 10 per cent limit on shareholdings after Rio Tinto Zinc built up a stake and bid for 49.9 per cent of the company.

## Business For Sale

## Transport Body Builders Essex

Offers are invited for a Transport Body Building business operated from modern well-equipped leasehold premises located just off the A.127 in Essex.

Turnover last year was approximately £1.5m and the business is capable of employing 40 personnel.

For further information please contact:

Peter Morden or Sandy Brown, Spicer and Pegler and Partners, 8, Upper Grosvenor Street, London W1X 0AL Tel: 01-493 3621

Spicer and Pegler & Partners

## Hobal Engineering Limited

Opportunity to acquire the assets and business of a long established process plant fabricator, based at Thorford, Norfolk, working in the Nuclear Power, Petrochemical, Food, Brewing and Pharmaceuticals industries.

Highly trained and experienced work force, including designers and coded welders for qualified procedures. Fully equipped plant occupying covered floor area of approximately 40,000 sq ft within freehold premises and incorporating overhead gantries with lift capacity of up to 20 tonnes. Possible tax losses available.

For further details apply: R. M. Addy, J. M. Sisson, CORK GULLY, 3 Noble Street, London EC2A 4DA. Tel: 01-494 7700. Telex: 884730

Cork Gully

## WORLD FAMOUS LONDON NIGHT CLUB FOR SALE

phone 01-580 2183

## WALLPAPER WHOLESALE

Retiring owner seeks buyer for well established business. Contact: S A Bickel, Bicker Hamlyn, 8 St Bride Street, London EC4A 4DA. Tel: 01-353 3820

HEAVY FABRICATION AND WELDING COMPANY FOR SALE - NORTH EAST SCOTLAND

Parent company are expanding operations overseas and are willing to discuss various options with a view to a quick sale. Company is exceptionally well equipped with large plate rolling equipment with capacity up to 50 mm thick and submerged arc welding equipment. Potential turnover in excess of £2 million per annum. Company experienced in oil related and structural steelwork contracts.

Write Box G10866, Financial Times 10 Cannon Street, London EC4P 4BY

## TOILETRIES MANUFACTURER &amp; DISTRIBUTOR

RYHMNEY, GWENT

The Proprietors and Manager of GB Industries Ltd wish to sell the entire business assets of the company. The company operated from a modern WDA factory of 25,000 sq ft on the banks of the Valley Industrial Estate, Rhymney, Gwent. The business consisted of manufacturing and filling alcohol, soap, talc, creams and liquid products. The assets include a laboratory with microbiological facilities.

Annual turnover was in excess of £1 million. Further information can be obtained from Antony Thomas at the address below or from the Proprietors and Manager.

R. A. Smart, Deloitte Haskins & Sells, Tudor House, 16 Cathedral Road, Cardiff CF1 6PN. Tel: Cardiff (0222) 44191. Telex: 498109

Deloitte Haskins & Sells

PROFIT FROM OUR SKILLS

ELECTRICAL PANEL AND ENCLOSURE MANUFACTURERS

Profitable, good cash flow, S. Midland-based, quality electrical panel manufacturer. Established 1975, turnover £170,000, in freehold premises 1,100 sq ft plus flat. As a going concern £10,000 or so.

Apply: Woodcocks, 388a Brockley Rd, SE4 - 01-892 7571

SOUTH LONDON

Family operated computer ancillary equipment, furniture and supplies business, established 1975, turnover £170,000, in freehold premises 1,100 sq ft plus flat. As a going concern £10,000 or so.

Apply: Woodcocks, 388a Brockley Rd, SE4 - 01-892 7571

## International

## Mineral Water and Soft Drinks Italy

This Italian company operating in the field of mineral water and soft drinks is offered for sale as a going concern. The company has a turnover of 5.3 billion (£2.1m pa).

Enquiries to: Dr E. Spezzotti, Peat Marwick Consultants, Piazza F. Meda 3-20121 Milan, Italy

Telephone: 02/77351 Telex: 312604.

PEAT MARWICK

## CMB COMPAGNIE MARITIME BELGE, N.V. St. Katelijnevest 61 B-2000 Antwerp

Abstract of the Report of the Board of Directors to the Annual General Meeting of June 5, 1985

CMB achieved a good recovery in 1984. The considerable improvements in the results recorded can be attributed to a number of factors including better returns from the regular lines and satisfactory performances on the free bulk market, the beneficial effects of the decisions taken with a view to increasing productivity and ensuring a better commercial penetration, the capital gains made on the sale of vessels and the good behaviour of the subsidiaries as a whole.

As part of its diversification strategy, CMB has taken over its subsidiary Armement Deppe N.V. in 1984, and has absorbed Methania N.V. by pooling all shares, in the beginning of 1985.

At the end of the financial year 1984, and taking into account an amount of 51 million brought forward, the profit to be distributed stands at 418,080,000 BF, against 186,276,000 BF (including a balance carried forward of 52 million and a withdrawal of 45 million from the reserves available for distribution) for the preceding year, after depreciation, amounts written off and transfers to the untaxed reserves adding up to 2,145,281,000 BF as against 936,345,000 BF.

The net dividend for the financial year, distributed to an increased number of shares, would be fixed at 375 BF for each ordinary share and 400 BF for each tax privileged share, to compare with respectively 150 BF and a pro rata of 80 BF for the previous financial year.

## BRAZILIAN INVESTMENTS S.A.

SOCIEDADE DE INVESTIMENTO CAPITAL ESTRANGEIRO

International Depository Receipts

issued by Morgan Guaranty Trust Company of New York

Interim dividend in respect of the half year ended 31st March, 1985 of US\$0.85 (first series) and US\$0.85 (second series) net per share of 100 shares of US\$100 each.

Interim dividend in respect of the half year ended 31st March, 1985 of US\$0.85 (first series) and US\$0.85 (second series) net per share of 100 shares of US\$100 each.

Interim dividend in respect of the half year ended 31st March, 1985 of US\$0.85 (first series) and US\$0.85 (second series) net per share of 100 shares of US\$100 each.

Interim dividend in respect of the half year ended 31st March, 1985 of US\$0.85 (first series) and US\$0.85 (second series) net per share of 100 shares of US\$100 each.

Interim dividend in respect of the half year ended 31st March, 1985 of US\$0.85 (first series) and US\$0.85 (second series) net per share of 100 shares of US\$100 each.

Interim dividend in respect of the half year ended 31st March, 1985 of US\$0.85 (first series) and US\$0.85 (second series) net per share of 100 shares of US\$100 each.

## STANWICK INTERNATIONAL CORPORATION S.A.

Registered office: Luxembourg, Commercial Register: Section B No 13.142

NOTICE TO SHAREHOLDERS

The shareholders of the company are informed that the six months ended 31st March, 1985 is the financial year of the company.

The company has decided to pay a dividend of 10% on the basis of the results for the six months ended 31st March, 1985.

The dividend will be paid on 15th June 1985 to the shareholders who have registered their shares with the company by 10th June 1985.

The dividend will be paid in cash to the shareholders who have registered their shares with the company by 10th June 1985.

The dividend will be paid in cash to the shareholders who have registered their shares with the company by 10th June 1985.

The dividend will be paid in cash to the shareholders who have registered their shares with the company by 10th June 1985.

The dividend will be paid in cash to the shareholders who have registered their shares with the company by 10th June 1985.

## RIGGS NATIONAL CORPORATION US\$60,000,000 FLOATING RATE SUBORDINATED NOTES DUE 1996

In accordance with the provisions of the notes, notice is hereby given that for the period June 18th 1985 to September 18th, 1985 the notes will carry a rate of interest of 3 1/4% per annum with a coupon amount of US\$206.04.

CHEMICAL BANK As Agent

KOREA INTERNATIONAL TRUST

International Depository Receipts evidencing Beneficial Certificates representing 1,000 Units

Korea International Trust declared a dividend of won 320,000 per unit of 1,000 Units payable on June 25, 1985, in the Republic of Korea.

Payments of the dividend will be made by the International Depository Receipts on July 5, 1985, in U.S. dollars at one of the following offices of Morgan Guaranty Trust Company of New York:

—Brussels, 35 Avenue des Arts, New York, 20 West Broadway, London, 1 Angel Court, Frankfurt, 105 Mainzer Landstrasse

—Zurich, 36 Stockenstrasse

The amount of dollars shall be the net proceeds of the sale by the Korea International Trust of the proceeds of the sale by the Republic of Korea of the spot rate on June 25, 1985.

Holders presenting the coupons after June 25, 1985, will receive a U.S. dollars amount depending on the exchange rate applicable at the time at which they presented their coupons.

Holders residing in a country having a double taxation treaty with the Republic of Korea may obtain payment of their coupons at a lower rate of the Korean non-resident withholding tax, on condition that they furnish to one of the paying agents a certificate showing their residence together with a copy of the certificate of incorporation or a copy of the passport of the holder.

These documents are requested by the Korean National Tax Administration Office as evidence of residence and without them the full rate of 30% Korean non-resident withholding tax will be retained.

NOTICE IS HEREBY GIVEN pursuant to Section 121 of the above Act that the Register of Members of Jefferies Smart Group public limited company will be closed from 20th June 1985 to 28th June 1985, with effect from 1st July 1985.

Notice is hereby given that the Register of Members of Jefferies Smart Group public limited company will be closed from 20th June 1985 to 28th June 1985, with effect from 1st July 1985.

Notice is hereby given that the Register of Members of Jefferies Smart Group public limited company will be closed from 20th June 1985 to 28th June 1985, with effect from 1st July 1985.

Notice is hereby given that the Register of Members of Jefferies Smart Group public limited company will be closed from 20th June 1985 to 28th June 1985, with effect from 1st July 1985.

Notice is hereby given that the Register of Members of Jefferies Smart Group public limited company will be closed from 20th June 1985 to 28th June 1985, with effect from 1st July 1985.

Notice is hereby given that the Register of Members of Jefferies Smart Group public limited company will be closed from 20th June 1985 to 28th June 1985, with effect from 1st July 1985.

Notice is hereby given that the Register of Members of Jefferies Smart Group public limited company will be closed from 20th June 1985 to 28th June 1985, with effect from 1st July 1985.

Notice is hereby given that the Register of Members of Jefferies Smart Group public limited company will be closed from 20th June 1985 to 28th June 1985, with effect from 1st July 1985.

Notice is hereby given that the Register of Members of Jefferies Smart Group public limited company will be closed from 20th June 1985 to 28th June 1985, with effect from 1st July 1985.

Notice is hereby given that the Register of Members of Jefferies Smart Group public limited company will be closed from 20th June 1985 to 28th June 1985, with effect from 1st July 1985.

Notice is hereby given that the Register of Members of Jefferies Smart Group public limited company will be closed from 20th June 1985 to 28th June 1985, with effect from 1st July 1985.

Notice is hereby given that the Register of Members of Jefferies Smart Group public limited company will be closed from 20th June 1985 to 28th June 1985, with effect from 1st July 1985.

Notice is hereby given that the Register of Members of Jefferies Smart Group public limited company will be closed from 20th June 1985 to 28th June 1985, with effect from 1st July 1985.

Notice is hereby given that the Register of Members of Jefferies Smart Group public limited company will be closed from 20th June 1985 to 28th June 1985, with effect from 1st July 1985.

Notice is hereby given that the Register of Members of Jefferies Smart Group public limited company will be closed from 20th June 1985 to 28th June 1985, with effect from 1st July 1985.

Notice is hereby given that the Register of Members of Jefferies Smart Group public limited company will be closed from 20th June 1985 to 28th June 1985, with effect from 1st July 1985.

Notice is hereby given that the Register of Members of Jefferies Smart Group public limited company will be closed from 20th June 1985 to 28th June 1985, with effect from 1st July 1985.

Notice is hereby given that the Register of Members of Jefferies Smart Group public limited company will be closed from 20th June 1985 to 28th June 1985, with effect from 1st July 1985.

Notice is hereby given that the Register of Members of Jefferies Smart Group public limited company will be closed from 20th June 1985 to 28th June 1985, with effect from 1st July 1985.

Notice is hereby given that the Register of Members of Jefferies Smart Group public limited company will be closed from 20th June 1985 to 28th June 1985, with effect from 1st July 1985.

Notice is hereby given that the Register of Members of Jefferies Smart Group public limited company will be closed from 20th June 1985 to 28th June 1985, with effect from 1st July 1985.

Notice is hereby given that the Register of Members of Jefferies Smart Group public limited company will be closed from 20th June 1985 to 28th June 1985, with effect from 1st July 1985.

Notice is hereby given that the Register of Members of Jefferies Smart Group public limited company will be closed from 20th June 1985 to 28th June 1985, with effect from 1st July 1985.

Notice is hereby given that the Register of Members of Jefferies Smart Group public limited company will be closed from 20th June 1985 to 28th June 1985, with effect from 1st July 1985.

Notice is hereby given that the Register of Members of Jefferies Smart Group public limited company will be closed from 20th June 1985 to 28th June 1985, with effect from 1st July 1985.

## Art Galleries

## LONDON ORIGINAL PRINT FAIR



# THE MANAGEMENT PAGE: Small business

EDITED BY CHRISTOPHER LORENZ

"THE TEAM that brought our company to where it is now is not necessarily the one that is needed to take it further. But how can one ask people who have worked every minute of the day to bring us to where we are to hand over their jobs?"

That is the dilemma facing David Willis, managing director of Mirelec, a Surrey-based maker of electronic information systems for petrol pumps.

In most respects, Mirelec looks like an entrepreneur's dream. It has grown swiftly since its formation in 1980 by three disillusioned executives from a failing petrol pump equipment group, found a classic niche in a market dominated by two or three large companies, and plans to join the United Securities Market within the next few years.

But its founding team is beginning to realise that if Mirelec is going to sustain its pace of growth — from annual sales of £150,000 to £1.2m with pre-tax profits up from £55,000 to £279,000 over the past five years — they have to face up to several uncomfortable questions about themselves. These are issues of great importance for the host of small businesses which find the second stage of growth can be just as traumatic as getting started.

As Mirelec's sales expand and it takes on ever larger contracts (it is on the point of agreeing a substantial order from a U.S. owned oil group) its ability to hit performance targets accurately gets more crucial. It needs an authoritative leader to ensure those targets are met — a marked contrast to the present management style, where the directors have an equal say in everything.

"Big companies feel far more comfortable dealing with other big companies, and if they can not, they certainly want a small supplier to have a big company structure," says Willis. "It is very difficult to accept that as we grow, the idea of equality of management is becoming untenable."

Linked to that problem is the question of how Mirelec's founders value themselves. They have always paid themselves equally — currently £29,000 annually — but their relative burdens of responsibility have diverged as the business has expanded.

That does not matter so long as they all agree with financial equality — they do but only just — but the system begins to creak when their salaries get way out of line with what they could earn elsewhere. Malcolm Dodd, the technical director, for instance, is earning about £10,000 less than he could get as an employee outside the business, while Paul Smith, the



David Willis: "The idea of equality of management is becoming untenable"

## When equality begins to feel the strain

William Dawkins reports on Mirelec's growing pains

engineering director, is probably taking rather more than he could achieve outside.

Mirelec's policy of equality is coming under even more strain as the company begins to consider the need to recruit outside management. "We are all here more because of our technical competence than our managerial ability," says Willis. "In the not too distant future, we are going to need people to direct things like development, production, marketing and finance, so that we can get on with what we are best at."

Clearly, those recruits will have to be paid market rates. That could be a bitter pill for the current management to swallow — and one which might seriously erode their motivation.

"If any one of us resigned now or didn't perform, our biggest customer's confidence in us would wither. That could be fatal in terms of negotiating for big deals," says Willis. Mirelec's founders are a long way from finding the answers to these questions, and Willis freely admits that they have been the source of much heated argument in recent months. He and Dodd, however, are beginning to see that their interests as Mirelec shareholders in helping the company to prosper are more important to their

eventual personal wealth than their ambitions as managers; a belief shared to a lesser extent by Smith and Geoffrey Wheeler, the sales director.

But how did this complicated web of difficulty merge in the first place? Willis met his colleagues when he was seconded in 1978 from his job as a corporate planner in Shell UK to Datapod, a former supplier of petrol pump equipment to the oil group.

After a dispute with Datapod's founder over whether or not to sell part of the business to the then National Enterprise Board, Willis resigned from Datapod, taking Dodd and Smith with him. (Wheeler joined later, from a separate company.)

Datapod promptly went into receivership. Willis and the others managed to borrow £5,000 to buy the rights to its products — a controller for electro-mechanical pumps and a receipt printer for petrol stations — and set up shop in a disused bakery in Woking. "It was really lean stuff," says Willis. Mirelec could at that stage afford only one company car.

When one of the three employees (there are now 24) was bitten by a rat, the team decided it was time to move.

Mirelec took over its present 5,000 sq ft office in West Byfleet, early in 1982 on a very thin order book, but helped by the fact that Willis's services were salary-free since he was still employed by Shell.

A year later, it was becoming clear that Mirelec would suffer badly if Willis ever returned to his employer, so Shell agreed to end his contract. He approached the City for cash — eventually selling 40 per cent of the equity to the venture capital group Thompson Clive and Partners for £180,000 — to fund the launch of Mirelec's next products.

These were an invoice printer, a pump control system, and an electronic box designed to upgrade the quality of information collected by petrol pumps, diagnose faults and cut off fuel when faults emerge. They were all, in different ways, designed to fill market niches overlooked or ignored by larger competitors.

The Mirelec electronic box, for instance, can be plugged into the face of the UK's most popular petrol pump, the Highline One, made by Gilbarco, an Exxon subsidiary which accounts for about half of the pump market. The only alternative for filling station owners who want to upgrade their

pumps is to buy a whole new machine, costing £4,500 against £1,000 for Mirelec's gadget.

Potential leadership problems first began to surface when the new products hit delays in getting approval from the Department of Trade and Industry's Health and Safety Executive. "I found myself having to defend my co-directors to Thompson Clive, who were getting impatient over the delay, when I really should have been chasing them," says Willis.

He looked for a solution in the shape of Peter Beck, his old boss at Shell, whom he asked to become non-executive chairman. The idea was to attract some experience, but more importantly to reinforce Willis's authority as managing director by forcing him to answer to a figure more senior than himself. "I needed to report and be accountable for the activities of my co-directors to the shareholders, as represented by the chairman. We needed a boss."

Yet Beck's appointment only went halfway to solving Mirelec's management dilemma. Indeed Beck might even have intensified it. Late last year, Willis played an important part in licensing Mirelec to Gilbarco in return for a £180 fee for each unit sold — a significant deal for Mirelec in view of the 1,200 Mirelec boxes that Gilbarco plans to make this year.

It was partly on the strength of that achievement that Beck and Thompson Clive recommended salary increases for Willis and Dodd — who devised Mirelec's — but not for Wheeler and Smith. "Their reaction was fairly devastating," says Willis. "It changed the whole nature of the relationship between us."

Wheeler and Smith both threatened to resign, only relenting when the others agreed once again to split the salary bill equally between the four.

The acrimony has since evaporated, and to an outside observer Mirelec appears an unusually happy and democratically run ship. But the same issue, and all the leadership questions it carries with it — will inevitably crop up again when salaries are next reviewed in April 1986. In the meantime, says Willis, "I can only hope that we will bumble on being motivated and doing our jobs."

## U.S. venture capital

### Slowdown signals 'good health'

THE extent of the slowdown experienced by the U.S. venture capital industry last year is revealed in a recently published survey.

The number of venture-backed companies to make public share offerings more than halved in 1984 from 121 to 54, according to the latest issue of the U.S. Venture Capital Journal. Meanwhile, the cash committed to venture capital investment groups slipped from \$4.5bn (£3.5bn) to \$4.2bn after having grown by 60 per cent in the previous 12 months.

The amount they invested rose slightly, albeit at a much slower pace, up from \$2.8bn to \$3bn, which compares with a 60 per cent increase in 1983.

These figures may look depressing for entrepreneurs seeking to raise cash, but the journal maintains that they are a sign of good health for venture capitalists. In 1983, says the journal, "money was easy to raise, and too much was

invested too fast in too many similar businesses by too few human resources." The slowdown, which is predicted to last for "several years" represents a more manageable and sustainable pace of growth, the study argues.

Computer and electronics related businesses attracted 32 per cent of the total invested last year, down slightly from 36 per cent in 1983, but still a much higher proportion than their UK counterparts, which accounted for 35 per cent of British venture capital investment in 1984.

Companies which had yet to start commercial production attracted 35 per cent of the total, as against 32 per cent for later stage financing and 13 per cent for management buy-outs and other kinds of deals.

Meanwhile, the number of follow-on financings rose in 1984 as an increasing number of venture-backed businesses returned to their funders for

more. Just over 62 per cent of the number of investments last year were in companies which had already received venture capital, as against 57 per cent in 1983.

What are the chances of a similar swing taking place in the UK venture capital industry? Ronald Cohen, chairman of the British Venture Capital Association, believes they are slight.

"We have not had as big an upturn here as in the U.S., so we are unlikely to have as big a swing in the opposite direction," he maintains. Cohen expects valuations of high technology venture-backed businesses to decline this year, in line with their publicly quoted counterparts. If that happens, and if prices in the private venture capital industry get more reasonable, he argues, the flow of investment could actually increase.

William Dawkins

## In brief...

ACCOUNTANTS Binder Hamlyn are offering to help small businesses who are confused by the 220 financial support training and a consultancy schemes available from the UK Government and the European Community.

The firm has developed, in conjunction with the University of Strathclyde, a computer data base to provide details, updated daily, of all the incentives on offer for small enterprises. Fill in a questionnaire available from Binder Hamlyn offices and the firm will send you within a few days a report of any schemes which are applicable to your business.

The service is — for the time being — free. Binder Hamlyn will charge normal rates if you hire the firm to handle your aid application, though there is no obligation to do so. Details from Rodney Graves at Binder Hamlyn, 8 St Bride Street, London EC4A 4DA. Tel 01-353 3020.

A FUND for tax-exempt investment by pensions and charities in Scottish unquoted companies has been formed

by British Linen Fund Managers, part of British Linen Bank, the merchant banking subsidiary of the Bank of Scotland.

The Scottish ventures fund will be looking for equity, convertible or fixed interest securities or participation in limited partnerships, joint ventures and other co-operative arrangements. It will open with a minimum of £2m and is planning to make individual investments of around £200,000.

Although labelled a venture fund, the investments are likely to be in management buy-outs or companies in their second phase of development. The fund managers do not plan to participate in the management of the companies in which they take equity.

BRIAN WARNES, author of *The Genghis Khan Guide to Business*, which advises managers to think like harrow boys, today brings out a sequel, *The Cash Flow Handbook*.

The *Genghis Khan Guide* praised the business sense of a fictional barrow boy, who could afford a Rolls-Royce and an annual holiday in the Caribbean because he understood the importance of gross margin and cash flow.

Warnes' latest offering applies these principles to two anonymous case studies — a manufacturing company and a service business — as a "company doctor" and later as managing director of Midland Bank Venture Capital.

Unlike the *Genghis Khan Guide*, this is no easy read — but then it is not supposed to be. Warnes calls it a "valuable self-test" in understanding "the issues that lie at the heart of running a successful business."

The reader is taken line by line through each company's annual accounts and given full explanations for apparently uncontrollable fluctuations in key ratios, like the break-even point (the point at which turnover covers costs), ideally picking up lessons which can be applied to his or her own company.

Like its predecessor, *The Cash Flow Handbook* is refreshingly direct and practical. A patient reader should find it extremely rewarding.

The book costs £9.95 for 72 pages from Osmonds Publications, 8 Holyrood St, London SE1 2EL.

## Business Opportunities

READERS ARE RECOMMENDED TO TAKE APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

### ACCOUNTANT GOES SOLO

(in a partnership for profit)

As an RBS Associate Ray Evans of Nottingham runs a most reputable and profitable accountancy practice. With the extensive technical support and marketing back-up of RBS, you too can go solo and achieve the same success. Initial investment £10,000-£12,000. Sound accountancy experience essential. For a more rewarding future contact RBS today.

**RBS "Your professional partner"**  
Patrick Crayford LLB  
RBS Ltd., (FT) Regional House,  
Troy Road, Horsforth, Leeds,  
LS18 5AZ  
Telephone (0532) 589225.

### SWISS BUSINESSMEN

able to generate substantial cash flows via Switzerland with small operating expenses are looking for private and/or institutional partners with finance to create a company for further developments

Please reply by letter only to:  
**SOCOPRA S.A.**  
94 Rue de Lausanne  
1202 GENEVA, Switzerland

**Ziebart**  
APPEARANCE & PROTECTION SERVICES  
Ziebart International is expanding its U.K. network and is looking for additional franchisees.  
Part of our successful range of protection and appearance services include:  
• Rust Protection • Paint Protection • Fabric Protection • Sunroofs  
• Car Alarms • Body styling • Sound deadener • Valeting  
We service the Car Trade, Commercial Vehicle Trade, Fleet users and the retail customer direct.  
Your investment is about £25,000 which with our complete support and comprehensive training programmes is planned to give you an excellent return.  
Telephone: Ray Elliott on Worthing (0903) 203170 or write to Ziebart U.K. Crescent House, Crescent Road, Worthing, Sussex, BN11 1RP.

## The long-term capital providers

### Expansion Management Buy-Outs Start Ups

These are only part of the wide range of merchant banking services offered by Gresham Trust.

If you would like to discuss Gresham's services further please speak to:

Bill Ireland, Gresham Trust plc,  
Barrington House, Gresham Street,  
London EC2V 7HE  
Telephone: 01-606 6474

**Gresham Trust**

## Who else could offer this much to get your company moving?

Only BSC Industry offers a choice of 18 locations; the Opportunity Areas in England, Scotland and Wales, all with a comprehensive range of incentives and facilities.

- Grants from Central Government, low interest loans from Europe and flexible financial support from our own resources.
- Wide selection of premises, often with rent and rate free periods.
- Local specialist teams supported by BSC Industry; professionals on hand to ensure the success of your project.

All you need is a sound commercial project that will create jobs in one of our Opportunity Areas.

Call our Action Desk now on 01-686 0366 Ext. 300 (or 01-686 2311 outside hours), or post the coupon.

For more information about the financial backing and the choice of locations write or telephone for our comprehensive Opportunity Pack to: BSC Industry, NLA Tower, 12 Addiscombe Road, Croydon, CR9 3JH or telephone our Action Desk on 01-686 0366 ext. 300 (or outside office hours 01-686 2311)

NAME \_\_\_\_\_ POSITION \_\_\_\_\_  
COMPANY \_\_\_\_\_  
ADDRESS \_\_\_\_\_

**BSC Industry**  
THE 18 LOCATIONS ARE: SCOTLAND — LANARKSHIRE, CANBUSHANG, GARNOCK VALLEY;  
ENGLAND — WEST CUMBRIA, DERWENTSIDE, HARTLEPOOL, TESSIDE, SOUTH HUMBER, NOTTINGHAM, SHEFFIELD, CORBY,  
DUDLEY, WALES — DEESIDE, LLANELLI, BLAENAU GWENT, WEST GLAMORGAN, SOUTH GLAMORGAN, SOUTH GWENT.

### How to... COMPETE ON EQUAL TERMS

Business Management expert Ian Hamilton Pacey knows how to. He told small businessmen all they needed to know to make their businesses flourish in a series of 18 articles ranging from Credit Control to Sales Forecasting. These articles, which appeared on the FT's Tuesday Management Page, have been brought together in a booklet — *The How To of Small Businesses*. The text has been expanded to include some invaluable addresses. The booklet is required reading for any small businessman. And at £3.75 a copy, there are dearer ways of learning how to compete on equal terms with the big boys.  
To place an order send a cheque for £3.75 (payable to Financial Times Ltd) to Mike Robinson, Publicity Department, Financial Times, Bracken House, 10 Cannon Street, London EC4A 4BY.



### USA COMPANIES

If you are interested in purchasing private manufacturing or distribution companies in the USA with annual sales from \$500,000 to \$50m (minimum \$500,000 capital required).  
Contact:  
**BUSINESS SITES INT'L INC**  
Linden Plaza, 3 Campus Drive  
Parsippany, NJ 07054, USA  
Tel (201) 265-0711  
Telex: 332799 BSH USA Swift UR  
Our integrated team of specialists provide the expertise to assist the buyer in a successful acquisition

### FOOD SUPPLIES

An American based company with international network is expanding and seeking distributors/importers for grains and canned meat and related products.  
enquiries welcome to:  
**M.E.T.S. INTERNATIONAL**  
COMPANIES  
Div 2, PO Box 36401 Houston  
Texas 77235, USA  
Telex: 360264 SPEDEX  
Tel: (713) 722-8446

### IMPORTANT NEWS FOR COMPUTER DEALERS

- Are you concerned about increasing competition?
- Are you looking for new profitable opportunities?
- Can your company demonstrate a track record of successfully selling high technology products?

If your answer is yes to all these questions then you should consider diversifying into the new exciting telecommunications marketplace.

We represent a leading telecommunications company looking to recruit Computer Dealers capable of handling a range of new approved telephone systems. Appropriate training and engineering support will be provided as part of an attractive and comprehensive package.

To find out more, write to WCA Consultancy, 32 North End Road, London, W14 0SH.

### U.S.A. EXCITING OPPORTUNITY

Industry located in the sun belt, established three years, seeks capital to exploit amazing technological breakthrough. First phase completed successfully. Equity ownership with minimum investment of \$50,000. Substantial capital appreciation can be expected, with ample equity protection.  
Write in confidence to Box F5746  
Financial Times, 10 Cannon Street, London EC4A 4BY

### OPPORTUNITY IN THE LEISURE BUSINESS

SMALL UK QUOTED COMPANY

In the leisure business is seeking to take over or joint venture with profitable, well run company in similar business

All inquiries in strictest confidence to Box F5788

Financial Times, 10 Cannon Street, London EC4A 4BY

### BRITISH BUSES



Ex National Bus Company single and double decker buses in excellent condition. Designed and maintained according to govt. public service vehicle engineering standards and specifications. Leyland, Ford, Bristol and more. From £4000. Year 1985-76. Handtrade available. Spare parts and after sales service. **CHARRIS PROMOTIONS LTD.**  
The Bus Centre, Aldermaston Street, London W14 6BR  
Telephone 01-950 6977 Telex 886691

### LATIN AMERICA

#### The Inside Story!

Are the produce, the politics and finances of South America of vital importance to you? Then obtain regular editorial inside information from the source used by government, international bankers, strategic planners round the world.

Apply now to save \$100 and get four sample issues free

**LATIN AMERICA NEWSLETTERS**  
21 Charterhouse Street  
London EC1M 6LN, England

### EAST MIDLANDS

#### CONSTRUCTION GROUP

Seeks diversification in the following areas: Council House refurbishment, Design and Construction for Agriculture, Land Drainage, Dredging and Pipe Lining, Fencing, Cash Barrier installation, Sewer Survey. Any proposition will be considered at senior level in confidence.

Financial Director (Ref FTEM)  
Kimball, Broughton, Northampton







## TECHNOLOGY

## Real-time computers take a step forward

THE USE of computers to deal with events as they happen and produce immediate actions or information has been taken a step further by Gould Electronics with a system called Sci-Clone 32.

Such machines are said to work in "real time" since there is virtually no delay between a demand on the computer and the result it produces.

In a flight simulator for example, movement of the control column by the pilot must result in immediate changes to the computer-generated picture of his surroundings seen through the windscreen. It must also alter the readings on the instruments and impart appropriate motions to the cockpit capsule via hydraulic actuators.

Could already have a big share of computer sales to the world's simulator manufacturers. It claims 90 per cent of the civil flight simulator market and 50 per cent of the military.

But because very large amounts of data are involved, the computer must have high capacity and very high speed, and is therefore expensive.

Gould claims it can keep the cost down, particularly if more computing power has to be added as the application grows, by using several specially interconnected computers instead of one big machine.

The company uses a number of its fast real time minicomputers connected by a high speed network. Each computer usually has a specific group of tasks allocated to it. For example, in a simulator one might deal with cockpit motion, another with visuals, a third with instruments. In action however, the system works like a single computer but with few of the disadvantages.

Every minicomputer in the network holds a copy of the database—the information the system draws upon for its calculations—so there is no chance of delay while a number of computers queue up either to update a single database or extract data from it.

In Sci-Clone 32, each of the databases is kept updated by a "reflective memory system." Changes in incoming data to one of the computers yields new calculated results that are immediately sent over the network to all the other memories.

GEORGE CHARLISH

## Car makers fume at EEC muddle on exhaust controls

John Griffiths on the row over the Commission's proposals to curb pollution

EEC ENVIRONMENT Ministers are now set firmly on a renewed collision course over car exhaust emission standards. This follows the announcement of proposed standards by the EEC Commission which the UK's minister, Mr William Waldegrave, and his French and Italian counterparts insist undermines the substance of an agreement thrashed out by the ministers themselves during 17 hours of test negotiations in March. A major new dimension has been added to the issue by the motor industry itself, including that of West Germany, in telling Brussels that the Commission's proposals are unrealistic.

The effect of the proposals, put forward earlier this month, is to inject a major new uncertainty into whether the European industry can proceed with developing suitable "lean-burn" engine alternatives to the three-way catalytic converter chosen by the U.S. and Japan as the solution to pollution by cars. The implications for the industry are enormous: they affect fundamentally the nature of engine development to the end of the century.

The Ministers agreed a timetable to introduce stiffer anti-pollution standards, but left the precise standards to be worked out at technical level for

announcement by the end of this month. They were to be within a framework such that they would be similar in their environmental impact to U.S. standards, after adjusting for different driving test cycles, but would still allow manufacturers to develop the lean-burn alternative, at least for cars below 2 litres.

(It was accepted that for cars of over 2 litres, there was little option but to adopt 3-way "cats".)

For the UK, France and Italy, the Ministerial agreement appeared as a partial victory—it was far removed from the original West German threat that would require all cars sold in West Germany to be fitted with catalysers from 1988.

But the Commission's proposed standards, announced earlier this month—and which Ministers can, and some certainly will, reject—rule out anything but the most sophisticated of lean-burn units, which would be no cheaper than 3-way catalytic equipped cars and which, in any case, manufacturers could have great difficulty bringing into production on the Ministers' own timetable.

The Commission has suggested a maximum permissible level for nitrogen oxides—the most damaging pollutant—of



Carl Hahn: U-turn by VW on converters



William Waldegrave: Undermined

3.5 grammes per test for over-2 litre cars, 4.0 for cars between 1.4 and 2 litres, and 6.0 for smaller cars.

There is little disagreement over the last category. But Bonn wanted a ceiling of 2.5 grammes for large and medium cars, whereas the UK, French and Italian politicians wanted 4-5 grammes for large and 5-6

for medium cars. Now the whole European industry is arguing that at least 5 grammes should be allowed for each category.

The differences may not sound much—but in technology terms they are crucial. And while they remain unresolved, the industry—much of which is already making substantial

losses—will continue in the already long-lasting limbo which has required it to develop, expensively, catalyst and lean-burn technology in parallel.

There are two problems with the Commission's proposals. One, relating to cars of more than two litres, concerns the methods of matching EEC standards to those of the U.S. On this, Italy, France and the UK are at odds with West Germany, arguing that the Commission has translated the U.S. tests in a way that 25 per cent of cars which currently pass the tests would fail. Jaguar, for example, would have to re-engineer its current models.

The other problem concerns medium-sized cars, which account for half European sales. Ministers wanted standards set that would allow use of relatively simple cheap lean burn engines which did no more than £150 to a car's cost. But the Commission's proposed standards are more demanding, and would require a sophisticated lean burn engine costing an extra £400 to £600—as much as the catalytic converter.

Such engines exist. But—with the exception of one Japanese unit, from Toyota, which is already in production in the Carina sedan (thus raising fears about further exposing Europe's

market to Japanese inroads)—they are all at prototype stage.

The prospect of having to take the catalyst route is proclaimed to be of deep concern to volume manufacturers like Fiat, Renault and Austin Rover.

One reason is that much of their production is of small and medium cars, where the costs of full three-way catalyst systems would add substantially to purchase price (Austin Rover claims that if UK motorists were forced to buy catalyst cars, it would add £2.5bn a year to costs). Another is that most of their cars in these sectors were designed for European markets, with catalysers not envisaged as a factor—unlike Volkswagen, for example, whose Golf is also produced in the U.S. Now even Volkswagen, which publicly has tended to support catalysers, appears to have lined up with the non-German industry, given the signature of Dr Carl Hahn, its president, on the Euro industry's submission to Brussels.

The Ministers are to review the issue again on June 24-25. If they reach impasse, the entire issue could land in the laps of Prime Ministers at their end-of-June summit. That is a prospect relished by neither side—a hurried compromise, reached as an afterthought to main summit business, could, it is feared, be the worst of all outcomes.

## Lean burn engine versus the three-way catalytic converter

Why is the "lean-burn" such a seemingly elusive goal? The concept is straightforward enough: traditionally, engines have run on air/fuel ratios of about 14.5:1 the chemically correct (stoichiometric) ratio for optimum performance. Emissions of nitrogen oxide and hydrocarbons, however, are high, particularly under full-load acceleration. But emissions of CO rapidly increase, and at 22:1 would effectively meet U.S. standards. With that ratio would go a fuel consumption improvement of about 10 per cent, another reason for using the technology.

But attempts to improve the ratio past 18:1 have mostly been confounded because the combustion flame is cooled more quickly by the extra air. The flame also has difficulty finding the fewer number of fuel droplets. Result: incomplete combustion, misfiring and

increased, rather than decreased, pollution.

The trick is to stir the leaner mix vigorously just prior to the ignition spark, thus promoting faster burning and more complete combustion. The snag is precisely how to do it. There are three principal ways: to shape the inlet ports to promote swirl (a technique already used on direct injection diesels), to create a "fence" near the inlet valve to encourage tangential swirl, or specially to shape the combustion chamber, making it smaller than the cylinder bore to create a "squish" effect—roughly the reverse of what happens to the water when a child stamps in a puddle.

None of these approaches, however, has the desired effect in isolation—and the possible combinations of designs, even for a single engine type, are almost countless. Until the arrival of computer-aided design

five years ago, the industry could have, indeed did, spent fruitless years actually having to build some promising combinations on a purely trial basis—it was one of the blackest of the industry's arts.

Thanks to CAD, manufacturers now have a very good idea of how to go about the process. Indeed, later this year Ford, for one, hopes to launch a lean-burn engine for its Escort/Orion ranges which should start to approach the strict limits envisaged. But there is no such thing as a one-off solution—every single range produced by every manufacturer needs its own, unique solution. And it is primarily for that reason, together with concern about available resources, which makes them anxious about their ability to meet the targets.

Even with the most refined lean-burn engines currently for-

seeable, however, there is no prospect of their meeting the strictest standards on their own. They will need the oxidation catalyst to take care of hydrocarbons—but such catalysers are also far simpler and cheaper than the complex U.S. catalysers.

The other main proclaimed advantages for lean-burn are that there is none of the power or fuel economy loss associated with the use of catalysers on cars in the U.S., and that the technology is "self-regulating" if anything goes wrong with the engine, the driver immediately knows all about it (a malfunctioning catalyst is undetectable).

The "cheaper" lean burn unit, however, really is possible only if the Commission's standards are relaxed, acknowledges Dr Eberhard Seifert, director of research at Volkswagen. If they are not, he says, then even if the industry rushed full

tilt at more sophisticated units, their chances of meeting the Ministers' timetable—all the standards would be fully effective by 1994—would be sufficiently remote for "catalysers to remain the most sensible solution," even though VW itself is "far advanced" with alternative technologies.

Relaxation clearly is now the most favoured course in the industry, even if anathema to the West German government itself. But should Bonn hold sway, the catalyst itself needs putting into perspective. It is costing—£400-£600 per car—but final consumption and power loss disadvantages are not as significant as frequently portrayed.

Indeed, within the past two weeks VW has unveiled its new 16-valve Golf GTI model, in both conventional and catalyst forms. The conventional version has 139 brake-horsepower,

the catalysed version only 10 bhp less.

Fuel consumption is also slightly higher. But, points out Dr Seifert, the Golf currently runs on the 91 octane fuel which is the only type currently available in unleaded form (catalyst-equipped cars have to use unleaded petrol, as lead wrecks catalysers within a few hundred miles) against 88 octane leaded fuel for the "conventional" Golf.

And Mr Rob Searles, sales and marketing director of Johnson Matthey's auto catalysts division, which supplies the bulk of catalyst equipment in all present vehicle markets, insists that when—as has already been agreed at EEC level—unleaded fuel of 95 octane is made available throughout the Community by 1989, the fuel consumption and power disadvantage will be decreased to negligible levels.

The good news is FERRANTI Selling technology

## Sharp fall in new micro suppliers

THE RATE at which new suppliers of microcomputer products are entering the UK market has fallen sharply, especially in software, according to the National Computing Centre.

There were 1,083 software suppliers in June 1985, only 17 per cent up on the total of 925 a year ago. Some 240 suppliers came into the market in the first five months of 1984 while in the same period this year there were only 158.

At the same time, the number of failures has increased, from 40 in 1984 to 67 this year.

The survey, which covers more than 10,000 products, packages and courses available on the UK market, shows that just under 2,800 or 27.5 per cent have been launched or revised with new features in the past three months. When products withdrawn from the market are included, there had been 1,000 product changes a month notified to the NCC.

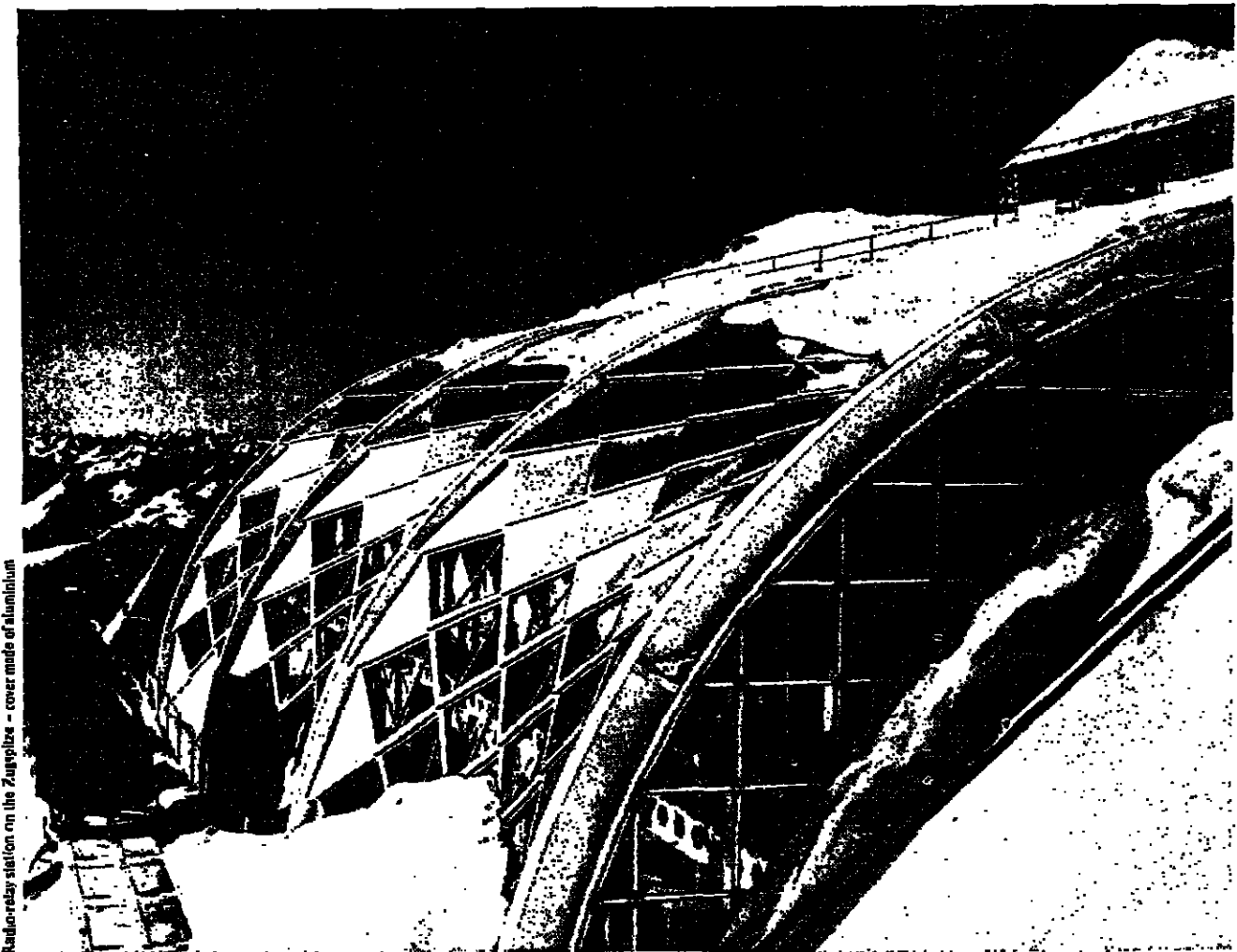
It comments: "The prime reason for the high rate of change appears to be that suppliers are more concerned to improve the competitiveness of existing products by price and feature improvements, than spread their efforts over a wide range of products."

A similar pattern was detected for hardware. In single-user systems, both hardware and software show a clear trend towards IBM compatibility, but, the NCC says: "The multi-user race remains wide open with Unix unable to shake off a clear challenge from Digital Research's Concurrent CP/M."

"The British operating system B08 is still firmly in the running and possibly even leading, if one uses a strict definition of live multi-user applications."

The report costs £25 from NCC on 01-353 0011.

## VIAG 1984 - All expectations fulfilled



in 1983. However, during the course of the year worldwide prime metal stocks increased, and also we had to curtail our production to adapt to the situation. In fabrication rolled products were turned out at capacity level while as a result of the insufficient demand by the building sector neither production nor results of the extrusion works were satisfactory. The generally positive development in aluminium allowed, however, for the distribution of a dividend of 8%.

## Chemicals - successful marketing efforts

In line with the generally beneficial development of the Chemical Industry as a whole our chemical companies also achieved increased favourable results. After the introduction of new products and the development of new markets, sales increases were achieved. The chemical division distributed a dividend of 12%.

## Sales and Earnings

The VIAG-Group achieved a total sales figure of DM 12 billion which represents an increase of 11%. VIAG-Consolidated-Group's external sales rose by 1% to DM 6 billion. This relatively small increase resulted from a reduction in the number of companies within the Consolidated Group. Without this change there would have been an increase in sales of 20%. Earnings in the VIAG Consolidated Group improved, and the surplus rose by DM 16 million to DM 125 million.

The surplus of VIAG AG rose to DM 80 million mainly as a result of dividends being distributed by the aluminium and the chemical divisions. After earnings were retained for necessary consolidation purposes, a dividend of 8% was distributed.

## Highlights from the VIAG-Consolidated-Group's balance sheet

(DM million)	1984	1983	(DM million)	1984	1983
Property, plant and equipment	2,341	3,107	External sales	5,973	5,900
Investments in companies not consolidated	1,135	1,042	Personnel expenditure	1,202	1,330
Inventories	1,314	1,219	Taxes on income and net assets	261	201
Liquid funds and securities	252	255	Net income for the year	125	109
Total shareholders' equity	1,973	2,174	Cash-flow	643	777
Long-term debts	2,482	2,661	Number of employees	20,979	24,435
Balance sheet total	5,986	6,675	Total sales		
			VIAG-Group	11,960	10,730

The complete VIAG AG balance sheet and VIAG-Consolidated-Group balance sheet as of December 31, 1984, will be published in the Federal Gazette (Bundesanzeiger) by end of June 1985. These balance sheets bear the unqualified auditor's certificate of the public accountants, Trenhand KG Hartkopf + Rentrop, and Treusart AG.

## Investments and Financing

Investments in fixed assets came to DM 800 million mainly within the energy division. Because of the diminished number of companies within the Consolidated Group, expenditures on fixed assets in this area amounted to only approx. DM 300 million after the completion of a power station. The major part of investments was allocated to the aluminium division for the modernization of the smelter at Neuss. As a result of the favourable development of our revenue and the high level of depreciation, additions to fixed and financial assets and the increase in inventories were completely financed out of the generated cash-flow. In addition to this, long-term liabilities were reduced, and the cash position within the Group improved.

## Prospects

As a result of the positive development in the first months of the current year we are confident of a satisfactory

course of business in 1985. Our energy participations recorded a substantial increase in consumption which was, however, partly due to the long cold winter. Despite the substantial financial burdens which will be inflicted on us by legislation on environmental protection, we are confident of also achieving satisfactory results in 1985. Because of the improved competitive position of the aluminium division, we expect the positive development to continue and also a stabilisation of earnings. In the chemical division the course of business so far this year also indicates a continuation of good sales figures, and promises positive results.

**VIAG**  
AKTIENGESellschaft · BERLIN-BONN

## Three industrial sectors - one policy

The VIAG-Group being engaged in energy, aluminium and chemicals comprises energy-generating and energy-consuming enterprises. This diversified structure has once again proven to be beneficial also in 1984, further enhancing and stabilising the Group's earning power.

## Energy - a favourable structure in primary energy

Once again our electricity generating companies were successful in exceeding the national average in sales increases. Supplies of nuclear energy went up from 24% to 28%. Combined with our high share of hydro-electric power, environmentally compatible and low-cost electricity supplies are

ensured for the future. Also gas sales went up as a result of new supplies to domestic consumers. The energy sector as a whole again achieved very satisfactory results.

## Aluminium - substantial improvement

During the first months of the year the aluminium markets continued to benefit from the stabilisation achieved



## THE ARTS

Painting/William Packer

## Masterpieces set in domestic intimacy

Two years ago Baron Thyssen-Bornemisza, who last autumn lent a substantial portion of his extraordinary collection of modern paintings to the Royal Academy, was party to an exchange of exhibitions with Russian museums which was so successful that now he is repeating the exercise with two of the most important museums in Hungary—the Museum of Fine Arts, with its major European collections, and the Hungarian National Gallery, which concentrates upon the national school.

Thirty-one major paintings from the one, 16 from the other are therefore now on show in the private apartments of the Baron's Villa Favorita at Lugano, which have been directly adapted for the event to leave his own collection of old masters undisturbed for the moment and available to public view in the permanent galleries upstairs. The arrangement continues until October 15 (closed only on Mondays) whereupon, in return, 47 of the Baron's choicest old master and modern paintings are to go on show first in Budapest and then in Szombathely.

It is a double lure, therefore, which draws us to Lugano this summer: the chance to see a large part of one of the world's great private collections along with a most powerful and stimulating miscellany from public collections that for most of us are likely to remain rather less accessible. Either way there are wonderful things to see; and on the principle that one should never pass up a good thing, and with no trip to Hungary immediately in prospect, the miscellaneous aperitif does very well as a meal in itself.

There is a rough and somewhat back-to-front chronology to the hang of this special show, with a group of Hungarian paintings of the 19th and early 20th centuries disposed about the entrance lobby, and the room furthest into the exhibition given over to unattributed devotional paintings of the 15th century that with some

vigour and great charm declare both earlier Italian and more nearly contemporary Flemish influences.

From that far point we move back through some of the principal European schools and a sequence of small rooms and ante-rooms—the last, which is to say the first long passage, hung with early German portraits from the Thyssen collection, to confuse the issue, just a little—with nothing crowded on the walls, and the remaining furniture and the fresh flowers lending the entire installation a most engaging domestic ease and intimacy. Thus, if only for the moment of experience, each several masterpiece becomes rather more our own, uninstitutional, ununsolicited, accessible. Great art was made to be lived with, and for a moment in the imagination we may do just that.

The criteria for their selection are evidently those of quality and variety, for there is no theme established, no high scholarly argument to sustain, but only particular works to celebrate and a wider scope to indicate. We come upon a clutch of Spanish paintings: an early Velasquez of a peasant breakfast a full length St Andrew by Zurbarán, a large half-length group by El Greco of the Disrobing of Christ, so free and active in its handling and composition, and a magnificent portrait, Señora Bermúdez, by Goya in which an 18th century delicacy and finesse masks a freedom and attack in the handling that is almost modern.

So we go on, and I shall give no full catalogue but only an arbitrary personal list of two small views of Florence and a large, later and a much more characteristic and ambitious painting of the Kaunitz Palace and its gardens in Vienna, which is also a conversation piece of the Prince Kaunitz-Rietberg and his attendants, by Bernardo Bellotto, who even now is far too much overshadowed in reputation by his uncle, Canaletto. And facing

it is again a most characteristic work, this by Artemisia Gentileschi, the painter daughter of Orazio and now become prophet of feminism for her obsessive preoccupation with images of the revenge of women upon men, of the murder of Siera the Canaanite by Jael the wife of Heber, who drove a nail through his temple while he slept. But grim as the story is, the painting is oddly gentle, and Jael's left arm is as fine a study as one could wish for.

Any painting attributed to Giorgione is remarkable for the claim alone, all the more so should it be set, as is the portrait here, at about the time of his death in 1510. Certainly it is a lovely thing, the young man with eyes downcast and hand to heart a shade idealised perhaps but clearly done from life and entirely, touchingly convincing in his immediate presence. So too is what is perhaps the most seductive work in the show, the Domenico Fetti of a century or so later of a young girl asleep, her head and shoulders only, head tilted slightly into the light and resting gently on her folded arms. Ricci, Tiepolo, Cranach, Dürer, a most handsome and virile man by Rubens, and another fine young man by Frans Hals, a little more solid and restrained than usual, but only a little and quite as clever and easy, so deceptively easy with the paint as ever. The working of the white gloved hand that rests upon the hip is a small miracle.

So on into the 19th century and a handful of French and German pictures, amongst them an exceptional Boudin that is both characteristic and unusual of the beach at Portrieux, a team of working horses on the sand, the back streets of the town in shadow, and the low hills beyond. The Monet too is rather a surprise, a work of 1886 of fishing boats drawn up on the beach and seen from above and to one side, rather like Van Gogh, all done with great painterly panache and graphic speed. Last come the later Hungarians, good academic painters and minor impres-

sionists but quite unknown outside their own country though all had studied and worked abroad, most of them in Paris or Munich. Every country has just such a national school that always repays the searching out, the work honest and interesting and so often better than critical orthodoxy would allow. Here the somewhat pre-Raphaelite lady sitting on a meadow bank, by Szinyei Merse, is very charming, and the rather later and very Whistlerian lady in her long black, white-dotted dress, by Rippl-Rónai, is very good.

Altogether this is indeed an admirable miscellany, and by it we do well to remember that far from being something to excuse, the quality of miscellaneity should always be savoured and enjoyed. For it is the essence of any collection, however intended, that before it can ever grow to be definitive or even representative, it must first be miscellaneous. It can only begin by taking in what it can make the best of itself, the creature much more of opportunity and particular discrimination than any intention.

Upstairs, gained on the same ticket, is the demonstration, several assorted treasures brought together by the present Baron and his father before him. Great strengths have been developed and particular interests followed, yet the scope remains generous and open, affording all kinds of pleasure and surprise: Watteau's Pierrot Content and a Velasquez study of the Queen of Spain, a late Titian of St Jerome and Rembrandt himself in middle age, Raphael, Piero, Rubens, Van Dyck, El Greco, Chardin, Bellini, Carpaccio, a room full of Cranach: so many things.

My visit to Lugano was made possible by the kindness of Swissair, Croci and the Lugano Tourist Office, and through the Tourist Office a special three-day excursion is available during the run of the exhibition.



Goya's magnificent portrait, Señora Bermúdez

## In Praise of Rattigan/Aldwych

B. A. Young

There is less praise of Rattigan today than there should be, and Jack Tinker and Martin Tinker demonstrate in their skilfully-completed anthology just how effective his plays can be. Skilfully, because they have chosen extracts from 12 plays without relying too much on nostalgia.

Sir Robert's cross-examination of Ronnie Winslow in *The Winslow Boy* worked on its own terms, without reference to the rest of the play, or to Ennals Williams's playing of Sir Robert at the first production. Laughs began at about the third line of the evening, and not at "Eile a des adès adès adès adès adès" but at the exchanges between the Gosports in *Harlequinade*, much less often seen.

The performance was done as a rehearsed reading, but the four players—Robin Bailey, Christopher Casanova, Judi Dench and Peter Cullen, in alphabetical order—ensure first-class playing in every emotional aspect. There is farcical comedy from French Without Tears (an ingenious collage giving some idea of the variety of moods and characters in the play), and from *While the Sun Shines*, with Mr Quill as the Duke of Ayr and Stirling arguing over the settlement for his daughter's marriage. There is real pathos in the scene from *The Browning Version* where the boy Taplow gives a leaving present to the unpopular master Crocker-Harris (Mr Bailey), and cheap pathos where Mr Bailey reads the farewell letter from the Polish pilot in the over-rated *Flare Path*.

There is genuine tragedy at the crucial moment in *The Deep Blue Sea* where Hester (Judi Dench) beseeches Freddie not to leave her, and, in a quite different guise, where the bogus major torpedoes himself by the careless answers he makes to his fellow-guests' chat in *Separate Tables*. The visible distress of Miss Dench's Hester is beautifully contrasted with the suppressed sadness of her Lydia in *In Praise of Love*. Two unfamiliar bits well worth their first meeting of the boy in *Love in Idleness* with his mother's lover, and the encounter of the professional cricketer's son with the cricket-loving poet in the television play *The Final Test*. (I wish we could have heard some of the mad verse that Paul Dean

Messrs Tinker and Tinker, who sound like a circus duo, have enough sense to see that Rattigan did not always hit the bull, or even the inner. They just how effective his plays can be. Skilfully, because they have chosen extracts from 12 plays without relying too much on nostalgia.

It would be good to think that this one-night production was a sign of revived interest in Rattigan. The BBC repeated their production of *The Deep Blue Sea* lately, and I went to see that last week at the Connaught Theatre, Worthling. As a performance it was handicapped by the chance that George Penfold as Sir William Collyer and Martin Potter as Freddie looked about the same age and not much contrasted in personality, but Helen Ryan had the true feel for Hester. She too made her best effect where she pursues Freddie offstage, calling "Yes, yes, yes, yes, yes, yes," and certain that if he does not come back she will repeat her suicide attempt in front of the gas-fire. Of the others, I liked best Alan Brown as the struck-off Miller, Ian Watt-Smith directed.

Rattigan was written off by the clever young people in the middle 1950s, when a new wave of playwrights brought a new style of plays, that appeared socially more important. It seems to me that Rattigan, at his best, has more subtlety, power than most of those. At the Worthing theatre the house was only moderately well attended on the night I went, and mostly by mature people. At the Embassy on Sunday, though, the house was pretty full, and around me the middle-aged and upward were well refreshed with younger people. Moreover, there was a good number of theatre people. It would be nice to think that they realised how much they had been missing and felt some impulse to add their contributions.

## Almeida Festival/Islington

David Murray

The Almeida festival in Islington, devoted in large part to modern American music, continues apace. The whole atmosphere of the scene is attractive; at the moment, it is the liveliest musical place in London.

Two concerts on Saturday (among several): the Almeida programme, an exceptionally crammed introduction to music by John Cage, Roger Reynolds and the suddenly famous Conlon Nanarrow, who has re-invented the player piano for advanced musical purposes. Cage and Reynolds were played by the excellent Circle ensemble; Nanarrow appeared in person as well as in an audio-visual documentary, and his music was repeated on the player piano in Mexico, and there are no substitutes.

The two Cage pieces were friendly and scary, as usual, and evidently fun for the players. In *Variations II* (with *A Dip in Lake Titicaca*, *Quicksteps*, *Sixty-One Waltzes*, and *Fifty-Six Marches for London and vicinity*) musical fragments are sketched against a continuous recitation of Lon-

don street-addresses: *Music For . . .*. In its gentle anti-tative way, sounded almost purposeful. In Reynolds's *From Behind the Unconscious Mask* a solo trombone revolved continuously among percussion and loudspeakers, baying, whimpering and declaiming against a formidable background; theatrically effective, musically loose. His *Shadowed Narrative* was more interesting, with instrumental soloists taking up an elaborate "narrative" burden by turns, shadowed by echoes and comments from other players.

Nanarrow was a bracing figure, cheerfully over-enthusiastic, realising extraordinary sound-patterns on the player piano that no human performers could begin to manage. His *Studies*—there is a long series of them, still growing—are excitingly lucid, and very exciting. They are certainly music for the ear, however complicated the calculations that go into them. As in *pointilliste* painting, the fantastic flow of small notes often conjures up larger, bolder shapes with a spectral lasergram quality; and the rhythmic energy is colossal.

## Flowers of the Forest/Birmingham

Clement Crisp

David Bintley newest work for the Sadler's Wells Royal Ballet is *Flowers of the Forest*, given its first performance in Birmingham at the end of last week. Subtitled "Two Scottish Ballets," it offers contrasting, if ultimately linked, views of disparate scores: Malcolm Arnold's beery Jocular Four Scottish Dances and Benjamin Britten's Scottish Ballad for two pianos and orchestra.

The ballet underlines the vivid contrast between the superficial, touristic manner of Arnold's invented melodies, which Bintley treats in lightest fashion (the choreography is a revision of dances from the end of last week, "Two Scottish Ballets," it offers contrasting, if ultimately linked, views of disparate scores: Malcolm Arnold's beery Jocular Four Scottish Dances and Benjamin Britten's Scottish Ballad for two pianos and orchestra).

It is well not to inquire too closely into themes in what is, in effect, a Scottish divertissement. The Four Scottish Dances are for a sextet led by Margaret Barberi and Alana Dubreuil, to whom falls the gentle pas de deux of the third dance, while the sparkling quartet of Karen Donovan, Sandra Madgwick, Graham Lustig and Michael O'Hare nips and tucks through the lively writing of the other

dances, with a neat joke in the second movement when the two men are tipsy suitors to the girls. It is good fun, and brought off with a sure touch by Bintley and his dancers. The imaginative decoration for the work is by Jan Blake, about whom the programme is uncommunicative. (How different Covent Garden's treatment of an American "abstract expressionist" whose tireless designs were lately seen. Then the Opera House bombarded the Press with a thumping packet of laudatory xeroxes.)

Miss Blake has made a set suggestive of autumnal banks and braes which echo the colour and patterning of the cast's tartan dress. For the Britten Ballad, her costumes are variants on formal Highland wear, well suited to the more noble style of the choreography. Roland Price appears first in a bravura classic variation, handsomely danced, and he is joined by Marion Tait in a sorrowful duet. The generally elegiac mood thus established is interspersed with entries for six men and six women, with impetuous soaring dances for the men, in which Iain Webb and Russell Malphante are especially high-flying.

A lightening of the music's mood unites the end of both sections in a general dance marked by abundant energy and hints of strathspeys and reels.

## Imaginary Lines/Scarborough

Michael Coveney

The generally acclaimed new Alan Ayckbourn play, *Woman in Mind*, has been joined in the repertoire of the Stephen Joseph in Scarborough by Ayckbourn's own production of R. R. Oliver's modestly amusing *Imaginary Lines*. Mr Oliver, an actor recently in the Scarborough company, tells us that he has written 20 or so plays. It is not difficult to see what exactly he has gained from the experience: an ear for dialogue and a good sense of construction.

The predominant technical device here is of allowing characters to come up with alternative replays of what actually happened. Chief fantasist is the heavy-guy, humourless Wanda who Lesley Meade invests with a page-boy haircut and a not unattractive nasal, almost adonoidal, twang. In a lively opening 20 minutes, she arrives home in Hampstead after a party in Fulham accompanied by Howard (Russell Dixon), a second-hand book-seller in a barathra blazer. They each indulge in an idealised seduction scene, but all that happens in effect is that the coffee gets cold while Howard, in vain, warms up.

Wanda fondles a phallic African statue in between informing us that she is a divorced illustrator of children's

books that are published by another admirer, a Tory MP who has not slept with his wife for nine years. Moving to Howard's workshop, we meet an eccentric old woman in a plastic hat, Olga Burlap (Ursula Jones) who writes Wanda's texts in the Billy Bear series and who once met Virginia Woolf.

Thanks to Ayckbourn's talent and controlled direction, there are a few blissful comic moments, especially in the sequence where the MP, Sir Michael Thurston (Geoffrey Banks) tries to plant the idea of a dirty weekend in his Gloucestershire cottage.

Wanda's irritating determination to live for others leads her to investigate mystical literature and to join the Catholic church. Miss Meade litters her winsome speeches and piously glazed expressions with a fetching battery of sighs and misuses, finally appearing, transfigured as a nun (Our Lady of Froggall?) above the bookshop. This strong comic ending is neatly capped by Miss Stoney's blankly terse confession that she was a nun once.

This is a good, promising play in the Ayckbourn style that is, only spoiled by some staid, unspicy writing for the literary crone and, more seriously, by a gaping lack of psychological conviction in the portrait of Wanda.

## Amid the Standing Corn/Soho Poly

Martin Hoyle

Carole Hayman's production for Soho Poly is the offshoot of a joint Stock enterprise originally researched and put together in Barnsley. The author, Jane Thornton, co-wrote *Shakers* with Jon Godber for Hull Truck: a reputable, indeed respectable, pedigree.

Perhaps too respectable. There is such a thing as being too fair, and the scrupulous avoidance of bitterness in this study of miners' wives organising support for their menfolk's strike in the recent conflict results in a certain blandness.

Though police brutality is mentioned in passing, almost always for granted, the policemen here represented are no more than obtuse, overbearing and at worst mindlessly bossy. Similarly there is no mention of the violence directed at working miners or the terrorising of their families. In short, little indication is given of the savagery on both sides that traumatised the nation and led to the harsh climate where miners could stand in the dock with nearly 20 characters on and off stage. Janet Legge, sole survivor of the original production, is joined by the uniformly excellent Tracie Bennett (freed from *Coronation Street*), Rita May and Maggie McCarthy: sometimes funny, sometimes touching, somehow incomplete and curiously anti-septic.

All praise—some verbal fluffs and slowness on cues apart—to the company who between them deal with nearly 20 characters on and off stage. Janet Legge, sole survivor of the original production, is joined by the uniformly excellent Tracie Bennett (freed from *Coronation Street*), Rita May and Maggie McCarthy: sometimes funny, sometimes touching, somehow incomplete and curiously anti-septic.

The character of May pro-

vides the play's one clearly discernible thread since each of the likeable all-woman cast of four takes several parts, including the male roles. Often this leads to confusion as an actress, in the portrayal of this closely-knit community, can play another's aunt and boyfriend besides (scarcely distinguishable) outsiders.

The general loveliness leads to skating over issues. The opening sound of Arthur Scargill's voice championing democracy might prompt Miss Prism to broaden her definition of fiction. And the author's freedom from overt militancy stems less from impartiality—no reason why it should—than the calm assumption of incontrovertible rightness. Conversions to the cause are discussed in tones usually reserved for finding religion or the loss of virginity. If only conviction were matched by theatrical passion!

All praise—some verbal fluffs and slowness on cues apart—to the company who between them deal with nearly 20 characters on and off stage. Janet Legge, sole survivor of the original production, is joined by the uniformly excellent Tracie Bennett (freed from *Coronation Street*), Rita May and Maggie McCarthy: sometimes funny, sometimes touching, somehow incomplete and curiously anti-septic.

## Arts Guide

June 14-20

## Opera and Ballet

LONDON

ITALY  
Turin: Teatro Regio: Lyric Opera Production of Mozart's *Magic Flute* conducted by Miklos Erdelyi (588,000).  
Florence: Maggio Musicale Fiorentino: Teatro Della Pergola: *Adriano in Siria* and *Leviata* a Treble by Pergolesi, conducted by Marcello Panni and directed by Roberto de Simone, with Eleonora Jankovic, Daniela Dessi, Edo di Cesare, Cecilia Corda and Silvana Fagnola (21.78.236).  
Naples: Teatro di San Carlo: The Ballet Romeo and Juliet (music by Prokofiev) danced by Carla Fracci and Gheorghe Lăncu with the soloists and corps de ballet of the San Carlo Company. (41.82.58).

PARIS  
Ballet Antonio Gades: Carmen at Suite Flamenco. Palais Des Congrès (75.82.701).

TOKYO  
Fragrance National Opera: Orchestra, Chorus and Ballet of National Theatre, Tokyo, conducted by Zdenek Kocler, produced by Václav Kšilil. Don Giovanni. Tokyo Bunka Kaikan. (Mon) (262.7141; 571.1888).

NEW YORK  
New York City Ballet (New York State Theatre): A new ballet by Jerome Robbins joins *Swan Lake* and *Robbins favorites* including *A Midsummer Night's Dream*, *Frodo*, *La Valse* and *Apollo* in the company's two month season. Ends June 23. Lincoln Center (870.5670).

English National Opera, Coliseum: The premiere of Philip Glass's *Akhmen*. Cast and production (by David Freeman) are similar to those already seen at New York; Paul Daniloff conducts. Further performances of *Akhmen* and *The Midsummer Marriage*, both not entirely satisfactory stagings redeemed by strong musical performance. (836.3161).

WEST GERMANY  
Frankfurt, Opera: Hoffmanns Erzählungen is a Herbert Wernicke production. La Bohème is steered to triumph by Yoko Watanabe as Mimì. Der Zigeunerbaron closes the week. (256.21).

VIENNA  
Volkstheater (534.2657): Lehar's *Das Land des Lächelns*; Zemlinsky's *Clou des Lächelns*; My Fair Lady; Offenbach's *Orpheus in the Underworld*; Orff's *Die Kluge*; Suppé's *Die Schöne Galathee*.

NETHERLANDS  
Amsterdam, Carré Theatre: The first concert performance of Maurice Kagel's *Aus Deutschland*, with soloists, the Netherlands Chamber Choir, and the Schiedamsche Ensemble conducted by Reinbert de Leeuw (Wed, Thur), (22.32.25).

The Netherlands Dance Theatre with *Dreamtime* by Jiri Kylian, and world premieres of ballets by Hans Manen and William Forsythe. *Fri and Sat* in Scheveningen, Circus Theatre (58.88.00). Mon to Thur Amsterdam. Stadschouwburg (24.23.11).

## Previn Music Festival/Festival Hall

Andrew Clements

The Royal Philharmonic Orchestra is signalling the advent of its new music director by taking over the Festival Hall for the next two weeks for the André Previn Music Festival. The celebrations began on Sunday night with a programme that included the first performance in London of Previn's Piano Concerto, written last year for Vladimir Ashkenazy, who is one of the festival's pianists in residence.

Previn calls his concerto a "frankly virtuosic vehicle" in the "three standard movements." What we have is a half-hour piece on a Rakhmaninov-like framework with the slow movement replaced by a substantial theme and variations. The demands on the soloist are considerable (and splendidly met by Ashkenazy); those on the audience are less extreme. Anyone acquainted with the 20th century romantic piano concerto from Rakhmaninov and Ravel to Prokofiev and Shostakovich will be on familiar ground, right down to the cut of the melodies and the relationship of piano to orchestra.

The themes work by recalling genres rather than by their own inventive distinction, save for the main theme of the central movement, a brooding cello solo

later twinned with a bald piano line which has a life of its own, even if the director's treatment of it is generally derivative. But the orchestration is touched in lightly, and the piano writing though complex is never heavy; much of the concerto is admirably transparent.

The finale of the concerto generates much of its momentum by evoking the spirit of Walton, and his First Symphony closed the concert. It has long been one of Previn's finest interpretations. Where some recent conductors (notably Haitink) have favoured a more massive approach to the first movement, Previn keeps things moving and creates tension by rhythmic snap rather than long-range symphonic architecture. But the bravura flair he brought to the scherzo was highly attractive (even if not as malice-ridden as the composer indicated) and he shaped the slow movement most eloquently. He was perhaps the first conductor to demonstrate that the finale is not the disappointment it was long held to be, and he still makes it the work's true apotheosis. The RPO played consistently well for him; clearly a new broom is sweeping through the orchestra to some effect.

When you've achieved what you want...

let your team choose what they want.

With Argos vouchers you have an incentive scheme that really works. Because you are rewarding your employees with their own personal choice of prizes from over 2,500 famous branded products.

They can choose from the free Argos Catalogue at leisure, and be sure of big discounts and a full guarantee on everything we sell.

And there's the flexibility of £1, £2, £5, £10 or £25 vouchers redeemable at over 150 outlets nationwide.

With a full back-up service, plus extra discounts on bulk orders, there's never been a better way of motivating your team.

So send us the coupon today... and we'll tell you more.

**Argos**  
The incentive that works.

Argos Incentive Sales, 112 Station Rd, Edgware, Middx. Tel: 01-951 1363 ext 2057. Telex: 923435.

Please provide full details of your incentive vouchers

Name:  PTZ  
Position:   
Company:   
Address:   
Postcode:  Telephone:



## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY

Telegrams: Finantimo, London PS4, Telex: 8954871

Telephone: 01-248 8000

Tuesday June 18 1985

## A boost for Austin Rover

AUSTIN ROVER, the volume car subsidiary of BL, has once again survived a critical scrutiny from ministers, civil servants and assorted expert advisers. Mr Norman Tebbit, Trade and Industry Secretary yesterday announced the Government's approval of the company's corporate plan, including extended collaboration with Honda of Japan.

Given its poor financial results in 1984 and the size of the investment programme (the funds for which are ultimately dependent on the Government's guarantee of the company's continuing existence), ministers must have been tempted to cut back the corporate plan and force Austin Rover to slim down even further.

But the calculation—and it is probably correct—was that to do so would set back, rather than accelerate, the desired return of Austin Rover to the private sector.

In the last few years the management of Austin Rover has succeeded in arresting what had seemed a case of terminal decline. It has been a remarkable achievement, and one which served as a model for other parts of British industry. Manning levels have been drastically reduced and productivity raised close to the best European standards. Well ahead of the French industry for example, which is now paying the price for failing to keep control over its costs. The model range has been renewed to the point where it is at least a respectable contender in most sectors of the volume market.

## Competition

Yet after all this effort and the injections of large sums of taxpayers' money, Austin Rover is a long way from generating the profits and the cash necessary to stand on its own feet, without the backing of the Government.

Is this because Austin Rover is too small to compete? It is certainly true that its sales are too heavily concentrated in the domestic market and that, despite the factory closures that have taken place, the company's costs are too high for the volume that is going through the plants. Austin Rover should be helped on both these fronts by the closer alliance with Honda, which includes the assembly under contract of the

Japanese company's models.

The old idea that no company could survive in the volume car market without sales of around 2m units a year has had to be modified in the light of technical developments, particularly the use of robots and flexible manufacturing systems.

It should be possible, with a judicious combination of in-house development and collaboration with other companies on key components, to run a viable business at volumes of less than 1m units a year. Austin Rover's volume is currently below 500,000. To get it up will require increases in market share both in the UK and on the Continent in the face of fierce competition from the leading European companies.

The European car market differs from that of the U.S. and Japan in that the top six companies each hold about 12 per cent of the market. In Japan and the U.S. the dominance of Toyota and General Motors inevitably involves a degree of price leadership, which is absent from the European scene. Moreover, the capacity of the European industry exceeds demand by at least 2m cars a year and there seems little prospect of that excess being whittled away, at least in the short term.

Austin Rover is some way behind the top six. But it is not obvious that its prospects are overwhelmingly worse than those of some of its bigger competitors. The fact is that, with market conditions as they are, it is very difficult for any of the volume car producers to make adequate profits: some, like Renault, have been reporting losses which dwarf those of Austin Rover.

Austin Rover has done most of the right things in terms of its internal efficiency, although there will continue to be a need to maintain investment in new manufacturing technology. The keys to its future will be the success of its own models in the marketplace and the effectiveness of its co-operation with Honda.

The danger is that the Japanese company may use Austin Rover simply as a way of strengthening its position in Europe: for Austin Rover the alliance has to be seen as a means both of achieving economies of scale and of raising its share of the world car market.

## Line-up in the gilts market

SECOND THOUGHTS from Schroders and F Hutton have reduced the number of firms on the approved list of gilt-edged market makers in the new UK government bond market from 31 to 29. It is still a much larger number than is likely to be supported by the market. Most practitioners do not expect there to be room in the long run for more than about six to 10 major participants, with a few more earning a living in specialist sectors. But the Bank of England has not exercised its prerogative to weed out the list if the large numbers threatened a serious risk of disorder in the new market's early days.

This hands-off approach is to be welcomed. It remains possible that the Bank could encourage a list of gilt-edged tenders to merge during the 16-month period that remains before the likely starting date of the new market in October 1986, but this is not what the authorities are relying on competition to knock the new market into shape.

This open door policy should be beneficial for investors, and could also, at least for a time, reduce the cost of borrowing for the Government. There will be a quite dramatic change in structure from the present position, in which just two jobbing firms control something like 90 per cent of the central market.

All the same, it is idle to suppose narrow prices and high liquidity are compatible with the achievement by the market makers of a satisfactory return on capital of approaching 2000m which they are collectively to commit to the new-style market. Even if the market does not turn into a bloodbath there is bound to be severe pressure on a number of houses in the early years; the much bigger U.S. Treasury bond market can support no more than 36 primary dealers.

In the list of 29, British-owned firms constitute a narrow majority only if two joint operations with partners from the U.S. and Hong Kong are taken into account. Elsewhere, there is a powerful group of 10 U.S.-owned participants including five commercial banks which are gratefully accepting the chance to enter a business from which they are banned by regulatory constraints at home.

## Welcome mat

Plainly this is not an intentional decision by the Bank of England, which has been careful to lay down the welcome mat. One factor may have been that its choice of a New York-style market trading system inevitably encouraged American participation, whereas Continental banks may have been apprehensive of the need to cope with not only a foreign country but an unfamiliar market structure too.

Although the list has now been closed, it will be opened again toward the end of 1987, which may give financial institutions elsewhere in the Community another chance to consider joining the gilt-edged trading arena.

But the transformation of the UK government securities market into an Anglo-American preserve will confirm Continental suspicions that the City of London is developing as an offshore financial centre linked much more closely to the U.S. than to Europe. That this is partly the consequence of the Community's failure to integrate its capital markets will not provide much sugar for this bitter pill.

NOT SINCE the military government of General Leopoldo Galtieri announced that it had invaded the Falkland Islands has such a sense of profound change gripped the Argentine people to the extent it did last weekend. This was palpably clear on Friday evening in Buenos Aires when the usual bustle of the weekend was replaced by deserted streets as the local population chose to stay at home and listen to President Raul Alfonsín speak to the nation, surrounded by an eerie winter mist outside.

Sr. Alfonsín's rhetorical powers have already been proven in a successful election campaign, a public condemnation of the former military regime, and a national plebiscite on the Beagle Channel. But on Friday it was the substance rather than the style which caught the audience: an overhaul of the economy on a scale unprecedented in Argentina's recent history. It involves a new national currency, a price and wages freeze, and a fiscal and monetary policy of such immediate severity as to make the adjustment programmes of other Latin American debtor nations look like a picnic by comparison.

"This is a mix of IMF orthodoxy and our own ideas," says Sr. Roberto Frenkel, one of the leading lights in the "Think Tank" of economists that worked to produce last week's measures.

It is now emerging that the Memorandum of Understanding published last Monday was only one pillar of a far more complex structure put together in secrecy over the last three months by a team led by Argentina's young Economy Minister, Sr. Juan Sourrouille.

Sr. Sourrouille's predecessor, Sr. Bernardo Grinspun, tended to have rather stormy relations with the IMF. Argentine officials then insisted that inflation was primarily an internal matter and that creditors had no real rights to impose measures as long as the country continued to chalk up a healthy trade surplus sufficient to pay interest on its foreign debt without recourse to major new borrowing.

But the historic compromise between the IMF and the Argentine government has been brought about less by the achievement of an improved current account, and more by the balance of payments—in 1984 this fell to less than \$1.7bn, compared to an original forecast of \$2.2bn—than by the growing cancer eating away at the social foundations of Argentina's economy, hyperinflation.

When Sourrouille took over in March, the domestic situation presented a strikingly different picture to that which existed in the first months of 1984. Gone were the bold commitments to an increase in real salaries of between 8 and 10 per cent, gone was the maintenance of economic growth and the servicing of the country's \$48bn debt. Instead the country



An historic compromise: Jacques de Larosiere, managing director of the IMF (left) and President Alfonsín (right)

found itself immersed in an unprecedented stagflation and technically in default having not paid interest on its debt since last November.

Thus Sr. Sourrouille was forced to argue the Argentine case in Washington in very different terms. Setting aside the public theatrics of Sr. Grinspun, the new economic team argued with moderation that neither trade surpluses nor budgetary or monetary targets made sense any more in a situation in which inflation had both built upon itself and also destroyed all the known orthodox methods for controlling it.

What was needed was a clean sweep of the system, as sweeping perhaps as that applied in a similar situation by post-war Germany—only then could Argentina proceed to fulfil the main requirements of its creditors and resume economic growth.

Recent events have revealed the basis of an unprecedented working arrangement between President Raul Alfonsín's Government and the IMF.

To begin with, the published Memorandum of Understanding contains none of the risky concepts volunteered unilaterally by Argentina this time last year. "Stabilisation" is the opening one and there follows an unqualified commitment to service the foreign debt and bring down inflation. The maintenance of real salaries as a priority issue has been put on the back burner by Sr. Sourrouille's Memorandum.

Instead the first measure to be announced with the agreement was a devaluation of over 15 per cent—a major departure in government policy after months of cautious crawling paws, and occasional mind-boggling devaluations. To bankers it came as a positive sign that

Argentina was prepared at last to settle for a more realistic exchange rate.

Other measures applied almost immediately were additional price increases in fuel and utility prices consistent with 35 per cent real increase in their prices pledged in the Memorandum. The increases alone are expected to have a revenue saving effect equivalent of 2 per cent GDP.

Argentine officials are convinced that by scrapping a depreciated and largely worthless peso and replacing it by the Austral, Argentina will get a sense of "starting anew." But the package of measures announced on Friday shows an awareness that the hearts and minds of a largely sceptical public will not be won simply by knocking off a few noughts and giving the currency a new name—this has been tried before in Argentina and the

currency has simply gone on depreciating. Vague threats of price controls have also been made in the past and these have been evaded by speculation or scarcity.

This time round the Argentine government has moved from a position of relative economic strength—Government-set prices and the exchange rate are now at a realistic level. Moreover, by drastically reducing interest rates, freezing prices and wages and revising all contracts and loans signed prior to last Friday, the Government has proposed the de-indexation of the economy. Predicting a monthly inflation rate of single figures within two months. It has also backed up its price control with an unprecedented propaganda campaign urging the consumer to denounce irregularities.

Its success in staying on top

of the situation will depend on the drastic reduction of the budget deficit and tight money policy, pledged in the Memorandum of Understanding. For it is lack of public faith in the Government's ability to put its own house in order that has largely fuelled inflation in the past.

Government aides insist that not since he ordered the court martial of the juntas last December has President Alfonsín felt more enthusiastic about any single item of Government policy as in the last few days. "We have no doubt that the President is going to put his full political weight behind our fight against inflation," said Sr. Jose Luis Machuca, the Under-Secretary of the Economy.

The importance of such an assertion cannot be overstated. For as the Government's resounding victory in last year's referendum showed, there is still a widespread identification between the Argentine public and the personality of the President.

Despite the shaking of the Government's credibility on account of its recent handling of the failure of the Banco de Italia y de la Plata, opinion polls continue to show that Sr. Alfonsín's reputation as a genuinely honest democrat has survived the administrative hesitations and blunders of his Ministers.

The unions have been and continue to be a different matter. At the start of his term in office, President Alfonsín seriously miscalculated in believing that he could tackle them head-on and the result has been a strained relationship ever since.

Argentine workers were recipients in the first few months of democracy of pay increases of up to 100 per cent. However, union leaders have insisted they have become the victims rather than the culprits of Argentina's stagflation. They have claimed that wage increases in excess of productivity has been the result of inflation rather than its cause.

With the budget deficit increasing to over 12 per cent of GDP and real salaries falling by over 10 per cent in the last half of 1985, the Government has found itself increasingly short of counter-arguments.

In the past, the Government of Sr. Alfonsín has been unable to resist leaping wage demands because of a lack of a coherent economic programme. It hopes that the announcement of last week's measures will be widely accepted as evidence that it now has one.

Persistent high rates of inflation have bred a particular mentality within Argentine society. If President Alfonsín manages to replace speculation by hard work and scepticism by a collective devotion to the future he will go down in the history books as a revolutionary. If he doesn't he will simply join the long and sad list of Argentine presidents who promised so much and delivered so little before accelerating the self-destruction of their nation.

Peter Montagnon

## ARGENTINA AFTER THE IMF DEAL

## Alfonsín leads from the front

By Jimmy Burns in Buenos Aires

## RELIEF, BUT NOT YET A TRIUMPH

A RELIEF, but hardly yet a triumph. This is in essence the reaction of Argentina's main bank creditors to the current adoption of a new and stringent austerity programme endorsed by the International Monetary Fund.

In the short run, the IMF agreement has already meant a resumption of interest payments on Argentina's public sector debt, eliminating some of the arrears which stretched back as far as last November. Argentina paid \$250m out of its own reserves last week. This week, after completion of the legal work on a \$480m bridging loan from the U.S. and 11 other countries, it is expected to pay more, bringing remaining arrears within the 90-day limit normally regarded as

safe by the U.S. banking community.

That, in turn, should mean that the government of President Raul Alfonsín will escape the humiliating situation of seeing its debt officially downgraded to "value-impaired" by the U.S. authorities.

A committee of officials responsible for supervising the banking system was meeting all last week to examine Argentina's debt. Though it has not officially communicated its decision, at least bankers now expect it not to opt for a category as serious as "value-impaired" which would force U.S. banks to set up loan loss provisions and could jeopardise efforts to put together a \$4.2bn medium-term loan to cover Argentina's

external needs for this year and next.

For the longer term, however, a great deal of scepticism remains. Most bankers are fully convinced that—this time round—Argentina really intends to do its utmost to make its IMF programme work.

"Alfonsín has realised that when you have a 1,000 per cent inflation rate you have a domestic political problem and not just a debt problem," said one senior U.S. banker. But the question is whether the programme will succeed. Here worries focus on two main fronts. First is the reaction of Argentine trade unions which could seriously limit President Alfonsín's power of political manoeuvre and scupper chances of

pushing the programme through. The second worry concerns the domestic banking sector.

The collapse of the privately owned Banco de Italia last month has focused attention on the weakness of Argentina's banks. Many, like Banco de Italia which has foreign debts of more than \$250m, have raised loans abroad. Unless these are honoured there is still a risk that some creditor banks will want to walk away from the rescue package. And despite assurances of support from the Government, many bankers are still unhappy about arrangements to help Banco de Italia through its crisis.

Peter Montagnon

## Introduced by Rothschild

The tall figure of Jacob Rothschild popped up yesterday in unlikely surroundings. As David Alliance and Hans Djanogly, both long accustomed to keep clear of the Press, took the stage to announce one of Britain's biggest-ever textile mergers, there was Rothschild shepherding them into the public gaze.

Several months ago, it seems, Rothschild had a quiet chat over cheese and biscuits with Djanogly about the future of Nottingham Manufacturing.

Shortly afterwards, Rothschild had a few words with his long-time friend, Alliance, of Vantona Viyella.

The marriage was broken, says the language banker, "partly for fun." But it also acknowledges holding "a few shares" in the companies.

This was not Rothschild's only recent foray into the textile industry. A few weeks back, he bought a block of shares in Tootal and thereby frustrated the strenuous attempts of Enard, an Australian group, to take over the company. He still holds nine per cent of Tootal but insists that this is unrelated to the Vantona merger.

Another coincidence—Vantona's financial adviser in the deal is N. M. Rothschild, the merchant banker in which Jacob Rothschild was a leading light until he went his own way in 1980.

Devil's work

The Church of England's theological and political tiffs are mild affairs, indeed, compared with the fierce battle that has been raging among America's Southern Baptists, whose 14.5m members form the second largest church in the U.S. and a powerful political force in the South.

## Men and Matters

After a close vote, the Rev Charles Stanley, a popular TV evangelist and a founder of the Moral Majority, was re-elected president, defeating the Rev Winford Moore, who has led the challenge by the "moderates." (Both sides would be labelled arch-conservatives anywhere else.)

The fight for control of the church has been bitter enough to involve the secret trading of Bible classes. The Rev Billy Graham, the evangelist who supports the fundamentalists, has referred to it as "the work of the Devil."

Moore, who has been physically threatened and subjected to a McCarthy-style witch hunt, brought his own bodyguard to Dallas where more than 45,000 "messengers" from the Baptist churches met to choose their leader.

Differences between the fundamentalists and the moderates revolve around the question of whether the scriptures should be interpreted literally.

But the fundamentalist wing, which took control five years ago, contends that "creeping liberalism" has been the death of great religions in the past and it will destroy the Baptist faith if it is not checked.

Its victory last week has been greeted as a triumph for conservatism in the movement which, with the increased prosperity of the sun-belt states, exercises increasing political influence.

But efforts are now being made to patch up the differences and prevent a permanent split developing in the church.

## Oil painting

How carefully do OPEC oil ministers watch the shares of

the USM's trendy little design companies?

Answer: Avidly. In the prospectus for Blanchard's, the up-market interior designer joining the USM this week, the United Arab Emirates energy minister, Dr. Mansour bin Zayed al-Nahyan, is reported as owning eight per cent of the shares.

Otaiba should know more about his investment than the institutions which are taking up his stakes today. For the last three years, he and his family have been Blanchard's biggest customers.

And they apparently have enough substantial residences left for decorating to make the company confident that the Otaibas will top its client list for at least another two years to come.

## Norman conquers

Norman Willis, TUC general secretary, has evidently decided to make a feature of his not inconsiderable talents as a stand-up comedian and songster.

His sing-along rounded off the bill yesterday at a star-studded afternoon of celebrations in Bridlington for the 75th anniversary of the health workers' union, Cobse.

Earlier, Labour leader Neil Kinnock, actors Colin Welland and Prunella Scales, and the Red Ladder Theatre company, had joined Willis in a selection of readings from the history of the union.

But it was Willis's repertoire which stole the show—ranging from a rendering of "I'm Henry the VIIIth, I am" to "Solidarity Forever," an American union anthem, and interspersed with quips like "As they say about the TUC, if they were in a javelin throwing competition, they would elect to receive."

Willis admitted that he had been asked if it was altogether wise for a man in his position

to lead a sing-song. "That's almost certainly true," he said, "but what the hell."

## Peep at power

Russia's millions are offered a unique peep into the Kremlin's corridors of power in a new film to be shown on television and in cinemas throughout the Soviet Union. It is a profile of the late President Yuri Andropov.

The camera looks out of the window of an armoured Zil limousine as a convoy sweeps across Red Square to the Kremlin and takes viewers into the long office for one of the Politburo's weekly meetings. It includes unprecedented interviews with Andropov's family and the disclosure that the former president, whose power lasted only 15 months, was a secret poet. "Life is but a moment, non-existence lasts for centuries," a solemn voiced orator reads.

But the film is proof that Andropov has not sunk into non-existence like Nikita Khrushchev and Brezhnev. The only references to Brezhnev are scathing and Chernomko goes unmentioned. Current leader Mikhail Gorbachev, however, is shown confident and relaxed at Andropov's right hand.

The film's director, Oleg Uvalov, told VIPs at a preview: "Gorbachev has seen it and all the members of the Politburo have, too. I think they liked it."

## Keg bitter

Keg Restaurants of Vancouver has just posted its biggest three-month loss in 14 years and passed its usual quarterly dividend. Instead, the company is "rewarding" its 1,200 shareholders by giving each of them a C\$10 meal voucher, redeemable at any of its 105 restaurants in Canada and the U.S.

The voucher covers less than half the cost of an average Keg meal. But a company official says it will buy "four or five" drinks—perhaps what Keg shareholders need most, right now.

Observer

To compete worldwide we need not only the latest technology but people who will adapt to it

DAVID ALLIANCE GROUP CHIEF EXECUTIVE VANTONA VIYELLA PEO

Here are just two reasons why Vantona Viyella chose Northern Ireland as an ideal location. Others are:-

- A highly skilled workforce whose productivity is renowned.
- The best labour relations record in the UK—better than most throughout the world.
- The best overall financial incentives package in Europe.
- An enviable quality of life—many executives, once there, are reluctant to leave.

Find out more about a place where other companies have invested and where people love to live and work. Learn about the generous and flexible incentives that make it easy to become more profitable quickly.

Judge us on the facts

**IDB**  
Northern Ireland  
INDUSTRIAL DEVELOPMENT BOARD  
FOR NORTHERN IRELAND

Call or write to any of the addresses below.

LONDON  
Cyril Gray, Northern Ireland Business Centre, 11 Berkeley Street, London W1X 6BU. Tel: (01) 493 0501. Tlx 21839.

BRUSSELS  
Howard McNally, 53 Boulevard du Souverain, B-1160 Brussels. Tel: (02) 873 7989. Tlx 28490.

DUSSELDORF  
Ian Ferguson, Schlossparkstrasse 3, 4000 Düsseldorf 13. Tel: (211) 719011. Tlx 17211 4082.



## Letters to the Editor

## Stock Exchange reform

From Mr E. Baker

Sir—Since the vote on the changes to the Stock Exchange constitution and membership, those members who voted according to their convictions have been labelled by sections of the Press as greedy, envious, jealous, Luddites, woolly headed backwoodsmen, shop stewards, living in the past, impeding progress, etc., etc. Very obviously someone's propaganda machine has been working overtime. It is therefore only right and just that the views of some of those who voted against should be heard.

It has been reported that had we voted in favour, the shares we would have been offered were worth between £10,000 and £30,000—absolute rubbish. No one can put a price on them. This would depend entirely on supply and demand, and in a bad year they could well be worth nothing at all. The fact of the matter is that many of us so-called rebels were so disgusted by the council's complete indifference to the plight of the less fortunate members, many of whom may lose their livelihood, that we voted against as a protest, knowing as well that in so doing we would probably receive nothing at all. I do not call that greedy, merely an act of attempted self-preservation. As a result of the recent state of take-over bids for jobbing and broking firms, many Stock Exchange members will become extremely wealthy overnight, some even millionaires. Good luck to them, I am not envious of them, they have something to sell which I do not, but in selling out to the big combines they are also selling part of the assets of the Stock Exchange, and we feel that we should receive some compensation for that part of the deal. Bear in

mind that around 30 members of the council are from firms that have already done deals. In no other walk of life would people who have such a vested interest be allowed to formulate and dictate policy which is so obviously in their own interests.

After the poll our chairman said that he had no alternative proposals to make, and would suggest one simple alternative. The deals already done are reported to be worth hundreds of millions of pounds: if the recipients were to sacrifice a very small percentage of this, say 2 per cent or even less, the resultant funds, together with the value of the proposed shares (if any), would go a long way to compensating those of us who may well have to make the ultimate sacrifice, i.e. the loss of our living. Viewed in that context, who is being greedy?

We are not ignorant, or any of the other adjectives ascribed to us, and have repeatedly stated that we are aware that changes have to be made if the Stock Exchange is to survive in the future. Many of us have spent our lives working in the Exchange and have no desire to see it fragment or collapse. All we have ever asked for is a fair deal. We realise that our chairman has an extremely difficult task, and is under pressure from many quarters, but I do feel that a little less intransigence and more concern for all of the members whom he and the council were elected to serve, would lead to an amicable solution.

Surely it is in the interest of everyone to face the problems ahead as a united house and not a divided one.  
Eric A. Baker,  
15, Seabrook Road,  
Tonbridge, Kent.

## Low wages and employment

From Jill Rubery and Frank Wilkinson

Sir—The arguments for abolishing wages councils have focused on the alleged employment creating effect of further reducing wages at the lower end of the distribution. The efficiency argument against this is that even if such jobs were created they would add little if anything to the social product. Moreover, because any increase in employment would probably reduce labour productivity the jobs created would not be economically meaningful in any sense that we understand the term.

A further reduction in low pay would not in itself have any significant influences on the overall level of demand for the product—particularly as a high proportion of wages council workers are in the service sector. Consequently, any increase in employment resulting from pay cuts would merely spread demand more thinly so that labour productivity would fall. This effect would be particularly detrimental if the increased output share of low-paying firms was at the expense of the more efficient.

Professor Dennison (May 28) and others would no doubt interpret these trends as indicating a convergence of wages rates towards the productivity of the workers employed. Now, whereas our own research supports the view that many low paid workers are employed in inefficient or unproductive firms (so that unregulated labour markets can in fact result in destabilising and inefficient competition), it does not support the conclusions that Professor Dennison jumps to, that the workers employed are low productivity workers. In

fact, it leads to the opposite conclusions.

The low paid jobs we have studied are frequently intrinsically higher skilled than many which carry much higher wage and generally speaking low paying firms require access to skilled, reliable workers whose pay is low relative to their productivity if these firms are to survive. These workers are available at low wages because the labour market is so structured as to deny alternative opportunities to important sections of the workforce in which women, racial minorities and young people predominate. They are obliged to work for low wages because of poverty and are able to work for wages below that necessary to sustain them because they have access to a pool of resources provided by the family or the state. This forms the substance of the argument that such firms are parasitic. They pay their workers wages which are below the standard of living because the poverty of their employees is eased by access to non-wage income.

Thus the firms are subsidised by the workers, their family, the employers of other family members and possibly the community and the state. Thus the essence of the efficiency argument for minimum wage protection is that uncontrolled competition has a detrimental impact on enterprising firms and low pay leads to a misuse of labour resources because inefficient firms receive a subsidy. Jill Rubery,  
Frank Wilkinson,  
Department of Applied Economics,  
Sidgwick Avenue,  
Cambridge.

## The efficient market theory

From R. Mully

Sir—Mr J. D. Cornford (June 13) is the victim of an act of self-deception. He argues that the existence of what appears to be stable trends in the historic movement of company share prices prove that, contrary to efficient market theory, price movements follow a predictable path which the investor can exploit profitably.

In fact, the apparently "stable" trends revealed in charts are perfectly consistent with being a series of cumulative random numbers. If Mr Cornford were to take the first difference in price along his trend line and plot this against time he would, I think, be impressed by the clear lack of dependence which exists between successive price movements. Moreover, this will apply regardless of the intervals he uses to measure price movements: the randomness of the data cannot be eliminated by adjusting the time horizon involved.

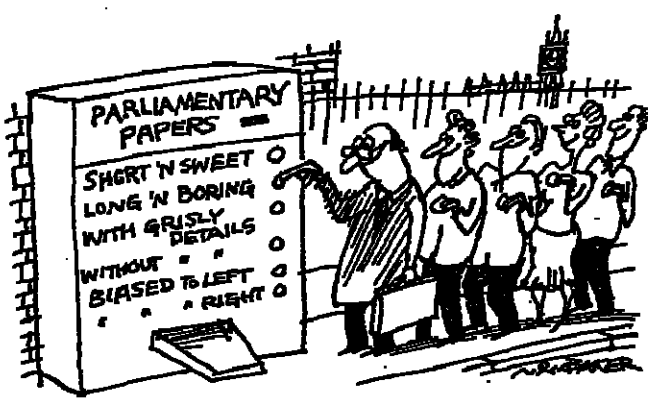
What at first appears to be the reality of common experience is thus an illusion. To borrow an analogy, it is like looking at a stick half submerged in water. If you look at the stick it will appear bent. But if you pull it right out of the water—that is, if you think about your observation more deeply—you realise that the stick is not really bent. It just looks that way.

Similarly with share price movements. It is an act of faith on Mr Cornford's part to sug-

gest that market perceptions of share value adjust only gradually to some underlying reality. All the available evidence points firmly to the contrary. This is not to say that the existence of a perfectly efficient market is perfectly efficient in its behaviour, but it does seem to be successful in generating prices that capture all new information in a rapid and unbiased manner. Certainly share prices appear to discount the future prospects of companies sufficiently well to prevent investment practitioners from outperforming the market other than by chance.

The reality of market efficiency has profound implications for corporate financial strategy as well as for investment management. Remarkably many of the rules of thumb used by finance directors and by their advisors implicitly assume that persistent market inefficiencies are rare. These beliefs are reflected in debates about timing and pricing of rights issues; in acquisition searches and bid tactics; in discussions on dividend policy; and in financial reporting practices and disclosure decisions. Yet all the evidence suggests that these perceived inefficiencies are little more than an illusion, and that enlightened financial executives need to reconsider their policies in the light of an efficient capital market.

Richard Mully,  
Corporate Finance Division,  
Deloitte Haskins & Sells,  
128, Queen Victoria Street,  
EC4.



## Access to Westminster papers

From Mr P. Luff

Sir—Peter Riddell on the report of the Commons Select Committee on Members' Interests ("Disquiet sparks call for disclosure," June 14) quotes evidence I gave to the Committee on why I held a pass to the House of Commons.

It is ridiculous that many papers available to MPs through the Vote Office are not readily available to people who would be affected by the views contained in them. HMSO's selection of Parliamentary papers is incomplete and the difficulties and delays in obtaining documents are considerable.

There is a clear need for the House to establish a fully commercial sales point outside the security precincts of the Palace of Westminster where all documents available to MPs and members of the House of Lords are available for sale to the

public at the same time as they are available to members of either house.

The establishment of such an operation is long overdue and would remove all legitimate reasons for outsiders such as myself ever wishing to hold a pass. Having discussed my own pass with the MP who made it available to me, I surrendered it because we felt it inappropriate to obtain documents in this way. There are many others, however, who continue to resort to using privileged access to the House of Commons to obtain information that should be freely available.

The solution to this situation lies in the hands of the Services Committee of the House, and I hope that my evidence will encourage it to take this question very seriously.  
Peter Luff,  
Good Relations Public Affairs,  
59 Russell Square, WC1.

## Fall predicted for gold price

From Sir Walter Salomon

Sir—In your edition of June 12 there was an article headed "Imminent increase predicted in price of gold."

I recall participating in a seminar which was sponsored by the Republic National Bank of New York and which took place during the IMF meeting in Washington in 1977.

Basically, the seminar turned out to be a lobby for the gold addicts and one could hear voices predicting that the price of gold would rise to \$2,000 per oz. I was the only one to raise his voice and try to explain that I did not think there was any justification for taking such an optimistic view.

I remember in my early professional life, the central banks had given an undertaking to buy gold at any time at the price of \$35 per oz. One day the rumour spread that this and this created quite an uproar until the central banks declared that there was no truth in the rumour.

Today, the estimated amount of gold in the hands of the central banks is \$320bn and, of course, a serious fall in the price of gold would be very critical for the central banks, and the international financial situation.

Now this is not a rumour but a possibility, that one day one of the central banks will no longer accept gold in exchange for settlements of currency debts. Imagine the repercussions that could have. Maynard Keynes once said that gold was a "barbaric relic," and so it is.

I can see no reason why the price of gold should not fall; in fact, with the financial situation as it is, the possibility of a substantial setback in the price is very much on the cards. To have gold could be a very expensive investment giving one no income at all and causing considerable expense to

(Sir) Walter Salomon,  
Alderman's House,  
Alderman's Walk, EC2.

## Ticking off for investors

Sir—If application forms for new share issues incorporated a box to be ticked by investors who would prefer their applications to be returned if over-subscription of the issue carries the likelihood that they would receive less than, say, half the number of shares applied for, this would probably exclude from the allotment a large number of "stags" as well as private investors not

interested in a crumb in lieu of a loaf.

Had I, for example, applied for 5,000 shares in the Abbey Life issue, I would find it more of a nuisance than anything else to end up with the 250 shares which your report (June 14) indicates to be the probable result of such an application.  
Clive Bingley,  
16 Pembridge Road, W11.

## Pension-marketing commission

From Mr A. Harper

Sir—With reference to the life/pension-marketing commission debate it is worth noting that self-employed individuals have been in the (voluntary) private pensions market for decades, thus the perceived problems which may or may not materialise in relation to the selling of compulsory contracts for the employed year-places have already been met.

Whether because of the fluctuating nature of their profits or because of bad experience at the hands of unscrupulous salesmen, many self-employed persons invest in single premium contracts rather than regular ones. This not only encourages a healthy periodic review of performance and interest in the individual's life from other firms, it firmly re-establishes the principle of let the buyer beware. The result can be that come retirement the

prudent investor has a very broadly-based and lucrative pension portfolio.

There is no reason theoretically why the single premium option should not be available under the proposed new arrangements especially since the Government is directly seeking to place the onus of responsibility, for supplementary retirement provision, upon the particular employee. The real challenge that this presents to the would-be providers of private pension services is whether or not they can establish a profitable system for collecting a potentially large number of such relatively small single premiums.

It should also be noted, however, that servicing the needs of the individual private client has never been a low-cost business.  
Arnold J. Harper,  
31, Russell Road, SW19.

## Life assurance on the hook

From Mr E. Hart

Sir—"Life assurance on the hook" (June 6) was the title. Not so I wish with great respect. As there is nothing new under the sun so is there nothing new on life assurance. Methods of introducing it yes, such being the consequence of competition, but please, there is more than enough cynicism these days without your contributor compounding it unnecessarily. Would Barry Riley like the Financial Times to intimate his fee? I think not.

Of course the industry is fallible (the product is regret-

tably sold rather than bought) but self-regulation is required and while Rolac is not a panacea it is the virtue of its acknowledgement of the status of the intermediary, at least for the present.

Of for the reincarnation of the Corporation of Insurance Brokers. Since such is impossible, let us support Rolac, and away with more cynicism. The term "honest broker" while not universal is far from dead—thank goodness!  
E. J. Hart,  
21, West Nile Street, Glasgow.

## Verbal anarchy—voicing it

From Mr M. Crow

Sir—It may be correct for one to pen a letter, or film a screenplay, when, however, your film critic writes (June 14) that Mr John Seale "lensed" the film "Witness," the senses reel.

Are we to assume that were your columnist to eyeball a good film, or ear its spectacular

soundtrack, he would voice about it afterwards? Of course not—any more than a computer would microphone data, or a diner tooth a tough steak.

Artistic licence is only to be expected on your Arts Page—but you have given place to verbal anarchy.  
Malcolm Crow,  
8, Belzest Park Gardens, N.W.3.

## Lord Cockfield

## Little to lose and he knows it...

By Quentin Peel in Brussels



Cockfield: a revelation

intellectual mill.

The internal market is also the one area on which there is a broad consensus on the need for renewed progress. "We are losing ground compared with the U.S. and Japan," Lord Cockfield says. "Weaving together of the 10, soon to be 12, economies of Europe will not solve the problem. But it will be one of the major contributions to solving it." That thesis has become one of the main themes of M. Jacques Delors' Commission.

Mrs Thatcher in particular was keen to win the internal market portfolio for her nomination. With the battle for a British budget rebate regarded as won by last year's Fontainebleau agreement, that portfolio held by Mr Christopher Tugendhat could be safely abandoned, and the senior British Commissioner concentrate on the second priority.

Lord Cockfield has taken the subject and expanded upon it. When M. Delors, the Commission president, spent out his programme on taking office in January, he linked completion of the internal market to the vision of "Europe sans frontières"—a Community with all internal borders scrapped. Lord Cockfield questioned him closely, accepted the idea, and has now taken it to its logical conclusion.

Intellectually, he is rather like a battering ram. He insists first upon defining his goal. Once that is accepted, he works out with inexorable logic the

steps required to get there. If you accept the destination, then the argument becomes very hard to fault.

In meetings of the Commission, Lord Cockfield is one of the very few who stand up to the dominant figure of M. Delors, and dare to disagree. He has also earned the respect of his colleagues as, of all things for a sceptical Briton, the guardian of EEC purity.

That is part of his sheer intellectual enjoyment of his new job. In order to marshal his arguments to support the White Paper, he personally combed through the Treaty of Rome, and the host of Commission directives and Council of Ministers' decisions passed down through the years, to find the key quotes needed to support his case.

He can also draw on his wealth of experience, at the age of 58, to back up his arguments in Commission. Having been a top civil servant, a leading industrialist, and a Cabinet Minister, as well as the chairman of a quango and the author of no mean reports, his experience is wider than any of his colleagues, including M. Delors.

His slow and precise way of speaking, with perfect syntax and agonising delivery, is ideal in the Babel of Brussels. His colleagues can understand him instantly, and the interpreters find him a delight to work with.

His presentation is also a model of clarity, another quality lacking in others.

Lord Cockfield's primary qualification on coming to Brussels was seen as his excellent relations with Mrs Thatcher. His espousal of the European cause may have denied that, but it remains intact.

When it became clear that he was determined to press ahead with the idea of fiscal reform—bringing the indirect tax rates of member states roughly into line, so that frontier tax checks would prove superfluous—the idea caused consternation in the Treasury. Lord Cockfield was summoned back to Downing Street to explain himself.

Nobody relates exactly what happened. But Lord Cockfield has stuck to his guns in the White Paper. And Mrs Thatcher asked him back to dinner at Chequers a few weeks later. In Whitehall they have begun to call the Commissioner another St Thomas à Becket, but so far nobody seems to have asked: "Who will rid me of this turbulent priest?"

The big question now is whether Lord Cockfield can deliver the vision he has drawn up in the White Paper, of a Europe without frontiers, and without barriers to trade, by 1992.

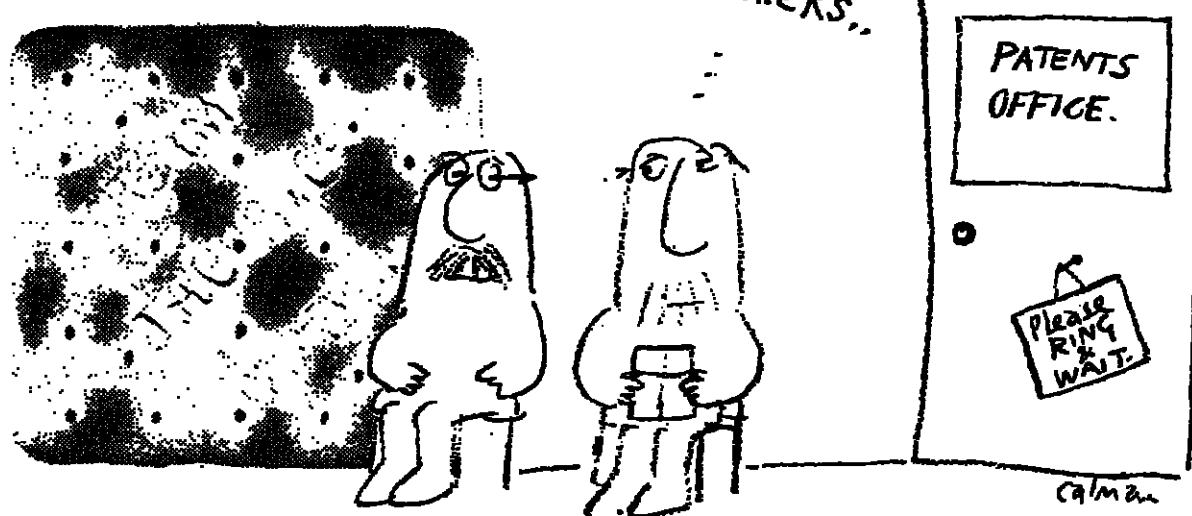
His record to date with the Council of Ministers has also belied his early reputation, showing a shrewd mixture of toughness and compromise, and no little diplomacy. On the question of industrial standards—whether or not the Commission would effectively have the last say on the subject—he gracefully gave way, and was rewarded with a decision in record time. On the question of EEC-wide recognition for architects, under discussion for the past 17 years, he called the Council's bluff and demanded a vote. He won that one, too.

There is little doubt that Lord Cockfield has been the surprise discovery of the Commission so far. He began from a very low point, so he could only improve. He could never be described as the life and soul of the party, but then he does not have to be.

He does not mince words and he could easily make enemies with his bluntness. His relationship with M. Delors has been portrayed as frosty, although the personal staff of both men deny it. Thus far, at least, they have both usually been on the same side in the battle.

His inexorable logic may yet prove his downfall. In a world of precarious compromise between 10 participants, logic is usually the first casualty. But Lord Cockfield has little to lose, and he knows it. "They asked for it, and I have let them have it," he says.

Poor Mr. JACOB  
IS CRACKERS.



We finally cracked it. It took us a bit of time though, and in one way William Jacob beat us to it. His introduction of cream crackers in 1885 scooped the market and made a lasting impression on the British palate.

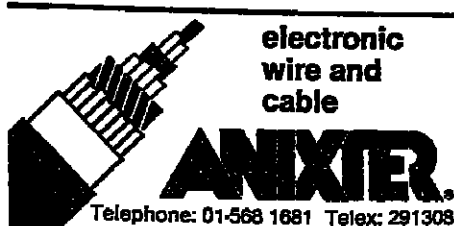
Although our founder was a contemporary of Mr. Jacob, it was the best part of a century before we could proudly unveil our new cracker (a device for turning low value fuel oil into high value petrol). It's currently earning millions every year for Britain's balance of payments.

But we can't claim our cracker will still be around in another century. Energy technology moves a little faster—and being in front when it comes to innovation keeps us in business.

But as the oldest international oil company in Britain, we're not at all cheased off about sharing our 100th birthday with Mr. Jacob.

Mobil





# FINANCIAL TIMES

Tuesday June 18 1985



## BESSE EXPECTED TO STREAMLINE MANAGEMENT

# Renault confirms 21,000 job cuts

BY PAUL BETTS IN PARIS

RENAULT, the troubled French state-owned car group, yesterday announced plans to cut 21,000 jobs in its domestic car manufacturing operations between now and the end of next year to reduce mounting losses which totalled a record FF12.55bn (\$1.33bn) last year.

The new job cuts involve 21 per cent of the group's car division workforce in France, which will be reduced from 98,000 people at the end of last year to 77,000 people by the end of next year.

Renault told a long-awaited meeting with its unions that it would strive to make the necessary job cuts and restructuring by voluntary schemes including early retirement, incentives for immigrant workers to return to their home-lands, and retraining schemes to enable workers to find jobs in other

parts of the group or elsewhere in French industry.

However, the car group has warned the unions that if voluntary measures fail to bring down the workforce to the 77,000 level, the company will be forced to consider making compulsory redundancies.

The job cuts are part of the draconian recovery strategy of M. Georges Besse, Renault's new chairman, to try to put the car group back on the road to recovery. M Besse is now understood to have successfully negotiated a financial package with the French Government to help to reduce the group's debt burden and finance new investments.

He is also expected to streamline and simplify further the management structure of the domestic car division in coming days. M Besse

has already taken direct charge of the car division, which is the group's single largest loss-maker and biggest headache.

The announcement ends months of speculation about the extent of restructuring at the state car group.

All the unions with the exception of the pro-Communist CGT reacted cautiously to the announcement, expressing general support for the group's approach to try to avoid compulsory redundancies.

The CGT, which with the Communist Party has been increasing its attacks on the Socialist Government's industrial and economic policies, has continued to reject Renault's restructuring efforts and reiterated its call for the creation of 25,000 new jobs.

The problem for M Besse and Renault is that the now inevitable and pressing restructuring of the car group must be undertaken against the background of the crucial March 1986 election campaign. Renault has long been a leading symbol of nationalised industry in France and its present serious troubles are clearly being exploited by the right-wing opposition as the prime example of what is wrong with Socialist industrial policies.

The job cuts are to be divided in two phases with 12,000 workers leaving by the end of this year and a further 9,000 by the end of next year. The group believes it will probably be able to reduce the workforce by 12,000 jobs without resorting to compulsory redundancies this year, but acknowledges that the second phase of the programme next year might pose problems.

Two of Britain's biggest textile companies, Vantona Viella and Nottingham Manufacturing, yesterday unveiled plans for a £350m (\$444.5m) merger creating a group with over 8500m sales and a broad range of woven and knitted products.

About one-third of the group's sales will go to Marks & Spencer, a major customer for Nottingham and, to a lesser extent, for Vantona, which is based in Manchester.

A chief purpose of the deal is to extend Vantona's strong brand names, such as Van Heusen, Peter England, Roccia and Louis Philippe, across Nottingham's range of knitwear.

"This is really a case where two plus two makes five or six or seven," said Mr David Alliance, Vantona chief executive. "It will not create redundancies. If anything, it will create more jobs."

The two companies employ over 30,000 people between them.

Both Mr Alliance and Mr Harry Djanogly, chairman of Nottingham, have built up their companies over the past 30 years into strong forces which weathered the recession and compete strongly against cheap foreign imports by spending heavily on up-to-date production techniques. Mr Alliance is to take charge of strategy for the new group, with Mr Djanogly supervising its operations.

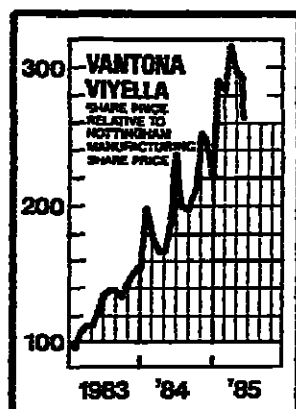
The merger, which owes much to the marriage-broking skills of Mr Jacob Rothschild, is to be effected through an offer by Vantona to acquire Nottingham by issuing three shares for every four Nottingham shares.

The City of London welcomed the news. The share price of Vantona, the smaller company by market capitalisation, gained 10p to 344p. This valued Nottingham shares at 258p each and the whole company at £201m, and put a market value of £352m on the combined group. Nottingham's price jumped 54p to 250p.

The merger could be hindered by a reference to the Monopolies Commission. Mr Alliance said this was not likely because "we are not in the same businesses."

Vantona's merchant banking adviser is N.M. Rothschild and Hambros Bank is acting for Nottingham.

See Lex: Details, Page 18



## UK textile companies unveil plan for £350m merger

By Alexander Nicoll in London

TWO OF Britain's biggest textile companies, Vantona Viella and Nottingham Manufacturing, yesterday unveiled plans for a £350m (\$444.5m) merger creating a group with over 8500m sales and a broad range of woven and knitted products.

About one-third of the group's sales will go to Marks & Spencer, a major customer for Nottingham and, to a lesser extent, for Vantona, which is based in Manchester.

A chief purpose of the deal is to extend Vantona's strong brand names, such as Van Heusen, Peter England, Roccia and Louis Philippe, across Nottingham's range of knitwear.

"This is really a case where two plus two makes five or six or seven," said Mr David Alliance, Vantona chief executive. "It will not create redundancies. If anything, it will create more jobs."

The two companies employ over 30,000 people between them.

Both Mr Alliance and Mr Harry Djanogly, chairman of Nottingham, have built up their companies over the past 30 years into strong forces which weathered the recession and compete strongly against cheap foreign imports by spending heavily on up-to-date production techniques. Mr Alliance is to take charge of strategy for the new group, with Mr Djanogly supervising its operations.

The merger, which owes much to the marriage-broking skills of Mr Jacob Rothschild, is to be effected through an offer by Vantona to acquire Nottingham by issuing three shares for every four Nottingham shares.

The City of London welcomed the news. The share price of Vantona, the smaller company by market capitalisation, gained 10p to 344p. This valued Nottingham shares at 258p each and the whole company at £201m, and put a market value of £352m on the combined group. Nottingham's price jumped 54p to 250p.

The merger could be hindered by a reference to the Monopolies Commission. Mr Alliance said this was not likely because "we are not in the same businesses."

Vantona's merchant banking adviser is N.M. Rothschild and Hambros Bank is acting for Nottingham.

See Lex: Details, Page 18

## THE LEX COLUMN

# An alliance made for Nottingham

The idea that Vantona Viella would be doing everybody a good turn by taking over Nottingham Manufacturing has been kicking around London markets for a while, an attractive notion spoiled only by the fact that Nottingham was clearly not for sale. At the very least, the acquisition of Nottingham would remove the remaining strains on Vantona's balance sheet, while giving Vantona the best possible entry into the knitwear market. Nottingham shareholders who had seen their investment trading well behind the market for a couple of years, and may have wondered whether the bid to go into dry cleaning last year betrayed loss of direction, were to gain from the marketing edge that Vantona could provide through its brand-names.

### Unigate

Unigate is a better-looking business than at any time in recent memory. In a year that was scarcely favourable to a producer of either milk or meat, Unigate managed to hold its dairy performance steady and produce profits of £5.1m out of most, leaving aside Bowyers, which was sold last week. The conjunction was favourable: Unigate got into J. P. Wood at just the right time for poultry and the current churn of the UK pig cycle means that even Malton Bacon is making money. Still the image of managers plugging loss-making dykes like Dutch schoolchildren is a little out of date, while Unigate's cash generation and management, even with the dairy interests providing only half of profits, cannot be faulted.

Not that the prospect of a somewhat easier year at the dairy business - or the 54m improvement with the farewell to Bowyers - will turn Unigate into a growth business. Indeed, it would not be encouraging if Unigate moved into overdrive on acquisitions just at the point where all cylinders had begun to fire. It does seem, however, that there may be more to look at in Unigate than its prospective yield - which even at 17 1/2p, up 9p yesterday, is almost 8 per cent.

### S. & W. Berisford

The acquisition of British Sugar may not have been such a bad idea after all. It is obvious, with the benefit of hindsight, that S. & W. Berisford paid too much for it. Three years ago its final offer valued British Sugar at £285m; last night, the combined group boasted a market capitalisation only £28m in excess of that. Yet, without the deal, Berisford might now be making almost no money at all.

In the six months to March, British Sugar's pre-tax profits fell by a fifth and still accounted for all but £4.3m of the £28m group total. And its strong asset base is quite a comfort in a group which clocked up interest charges of £29.4m during the six months. Even allowing for the high proportion of trade financing, Berisford is not exactly under-geared.

### Japanese dealers

Yesterday's list of prospective gilt-edged market makers contained, as expected, not a single Japanese name. The official explanation for this strange state of affairs is that none of the Japanese securities houses was interested in applying. There may be something in this - Nomura has had an unhappy time in the U.S. bond market and the houses as a group have a limited UK client base. But it will not have escaped their attention that applications to the Bank of England have in the past been greeted with something less than rapture.

The Japanese houses seem little further forward in their quest for banking status in the UK than they did five years ago. Negotiations are allegedly log-jammed because of a

## Dealers for UK gilts market named

By John Moore in London

THE Bank of England yesterday named 29 financial groups as the dealers in a radically reformed market in British Government securities.

Already, in London there are mounting fears that the market will be too competitive and there will be huge losses. Since the original number of 31 potential dealers was indicated earlier this month Schroders, the British merchant bank, and Drexel Burnham Lambert, the U.S. securities house, have decided not to become dealers in the new market, which is expected to start functioning in its remodelled form in October 1986.

Mr Win Bischoff, chairman of Schroders, said yesterday that the group had taken the decision not to enter last week. He said he hoped that there would have been half the number of participants that have come forward. "We went in originally on certain assumptions which we made. But we do not believe we can meet these assumptions given the number of participants."

Among those coming forward as dealers in the new market are a number of interests of major U.S. financial groups. These include Bank of America, Chase Manhattan, Citicorp, Goldman Sachs, Merrill Lynch, Shearson Lehman/American Express, Morgan Guaranty and Salomon Brothers. In all more than £800m (\$750m) of capital could be poured into the new market in British Government securities - known as the "gilt-edged" market. At present there is about £100m to £150m worth of capital in the market largely dominated by two British firms, Akroyd & Smithers and Wedd Darlington Mordant.

Mr Roger Jope, a senior executive vice-president with Drexel Burnham Lambert, said yesterday: "In view of the size of the total market, the number of players, the competitive aspect, and the capital and investment that it calls for, we had to make a judgment. It appears not to represent an adequate return on our proposed investment." Drexel had been holding talks with British stockbroker Quilter Goodson with a view to forming a joint venture. It is believed that Quilter Goodson was insisting that Drexel put up most of the capital into a joint venture 50-50 controlled subsidiary.

E.F. Hutton, the Wall Street securities firm which indicated earlier this year that it was interested in becoming a dealer in the new market does not appear to have made a formal application.

Following the announcement of the full list of dealers in the new gilt-edged market the Bank of England yesterday invited applications by July 12 at the latest from firms wishing to become stock exchange money brokers or inter-dealer brokers (a new type of intermediary in the gilt-edged market).

Full list, Page 6; Clipping details London plan, Page 7

## European steelmakers face cut in production quotas

BY PAUL CHEESERIGHT IN BRUSSELS

PRODUCTION QUOTAS for European Community steelmakers are being lowered for the third quarter, the EEC Commission announced yesterday.

In its analysis of the immediate prospects for the industry, the Commission noted the possibility of lower consumption throughout the industrialised world for the rest of the year and particularly in the U.S.

Community exports to the U.S. are tightly constrained by a series of export limitation agreements, which could be extended during a process of renegotiation which will start soon.

The Community in any case controls imports of steel and these are expected to be 2.6m tonnes during both the current and the third quarters, a higher level than for any of the previous six quarters.

Employment levels in the industry have now stabilised overall, but estimates of supply and demand stretching into the medium term suggest that the industry will continue its contraction and that more job losses are inevitable over the next five years.

The sole exception to the lower production quotas is for wire rods where the quota has been set at the same level as for the current quarter. The improvement on this sector

	EEC STEEL PRODUCTION QUOTAS ('000 tonnes)			
	4th qtr 1984	1st qtr 1985	2nd qtr 1985	3rd qtr 1985
Hot-rolled coils	5875	4070	4328	3967
Cold-rolled sheet	3786	3576	3711	3329
Galvanised sheet	975	905	936	877
Other coated flat products	870	818	829	759
Reinforcing flat plate	1578	1283	1300	1258
Wide beams, sections	1089	1089	1122	1082
Wire rods	2835	2484	2570	2570
Reinforcing bars	1894	1709	1788	1737
Merchant bars	2356	2192	2199	2167

of the market has tended to outstrip others and prices have been steady.

Lower quotas are partly a reflection of the seasonal downturn in output caused by the summer holidays. The Commission is anxious not to be caught, as it was two years ago, by a collapse of the market and tends now to pitch the third quarter quotas cautiously.

At the same time, the level of demand from sectors like construction and motor manufacturers is uncertain, although the Commission expects consumption generally to remain steadier than it was in the same period of last year.

The Commission is prepared, however, to adjust the quotas if demand proves higher than presently expected.

The steelmakers are thought likely to produce 28m tonnes during the third quarter against an estimated 29.8m tonnes during the current quarter and 30.4m tonnes in the first quarter.

Consumption in the three months to September is expected to be 25.8m tonnes, down 1m tonnes from the present quarter and 27.32m tonnes in the first quarter.

In the face of slowing demand and tighter competition exports are slowing. For the current quarter they are estimated at 5.8m tonnes and could be the same in the third quarter. However, that is down from 8m tonnes in the first three months of the year and 7.38m tonnes in the last quarter of 1984.

## EEC grain prices set to fall

BY NO DAWNEY IN BRUSSELS

EEC cereals farmers face an immediate 1.8 per cent cut in the prices paid for grains sold to the Community stores from tomorrow if the European Commission accepts emergency measures now being drawn up by its market managers.

The move openly defies West Germany's veto last week of any price cut on the grounds that the Commission is required under the Treaty of Rome to manage the markets efficiently.

It will be justified, however, as a temporary measure that can be reversed by means of rebates to farmers if a lesser price reduction, or no reduction at all, is finally agreed by farm ministers.

Although the step will be regarded in some quarters as an aggressive posture, it will be presented in a conciliatory manner. The Commission will point out that some urgent action has to be taken before the new year seed and durum wheat year begins on July 1, and other grains from this year's harvest seek sales to stores from August 1.

Furthermore, as actual payments for grain sold into intervention stores are not made until four months after the sale, it can be argued that farmers may not suffer even a temporary loss of earnings if farm ministers' talks reach an early conclusion.

The 14 commissioners will debate the plan tomorrow and there is likely to be strong opposition from the two West German Commission members. But it is believed that the urgent need to prevent speculation in the markets will override these reservations, allowing the price reductions to go ahead.

Failure to take any action could lead to producers selling into intervention the moment harvests are reaped in order to avoid any reduction in prices later in the season. By enforcing the cuts immediately, and promising rebates if the final cereals price figure is higher, the Commission will maintain the incentive for farmers to look for sales in the open market.

## Greeks 'failed to heed hijack warning'

BY MICHAEL DONNE IN GENEVA

THE GREEK Government was warned earlier this year by the world's airlines of their deep concern about inadequate security arrangements at Athens airport, but nothing was done to correct the matter before last week's hijack of the TWA aircraft from that airport.

Mr Rodney Wallis, director of security for the International Air Transport Association (IATA), which comprises 137 of the world's major airlines, said yesterday that as recently as April 29 the airlines serving Athens airport had written a letter to the Greek Prime Minister pointing out that security procedures at Athens airport were, in their view, inadequate.

They received a reply from the

Greek Minister of Communications rebutting their claims and counter-claiming that the Greek Government believed the security arrangements to be satisfactory.

Mr Wallis pointed out yesterday, however, that data had identified Athens airport as one of the worst in the world where security was concerned, following a survey of major airports that the association had been conducting regularly since the late 1970s when the air transport industry suffered a spate of hijackings.

The purpose of the survey has been to identify weaknesses in security checks, especially on embarking passengers. Checks are followed by a detailed report to the

relevant government with recommendations for corrective action.

It was after this survey that the deficiencies in Athens were identified and reported to the Greek Government some time ago.

Nothing was done, and that inaction in turn led the board of airline representatives of close to 40 airlines serving Athens airport to write their letter of complaint to the Greek Prime Minister.

Mr Wallis said yesterday that the IATA survey had identified five other major international airports which fell below the standards of passenger security checks that IATA believed were essential for reasonable security.

He declined to name them, for obvious reasons, but commented that two were in the Far East and the others in the general African and Middle Eastern area.

Mr Wallis said that he now expected a considerable increase in the volume of international activity on security matters as a result of the TWA hijacking. He did not believe that any new international conventions outlawing hijacking and specifying severe penalties for those convicted of it, were necessary.

"We have enough conventions on this matter already," he said. "What we need to do is to get all the governments involved in international air transport to implement adequately the conventions we have."

## World Weather

	°C	°F		°C	°F
Alexandria	23	73	Washington	20	68
Amman	23	73	Wellington	17	63
Algiers	26	79	Yokohama	22	72
Antwerp	15	59			
Athens	30	86			
Bahia	30	86			
Bombay	32	90			
Buenos Aires	22	72			
Calcutta	27	81			
Cairo	27	81			
Cardiff	14	57			
Cebu	27	81			
Colon	27	81			
Dakar	27	81			
Dhaka	27	81			
Delhi	27	81			
Dublin	14	57			
Edinburgh	14	57			
Geneva	14	57			
Hong Kong	27	81			
London	14	57			
Los Angeles	27	81			
Lyons	14	57			
Manila	27	81			
Medan	27	81			
Moscow	14	57			
Paris	14	57			
Rangoon	27	81			
Reykjavik	14	57			
Rio de Janeiro	27	81			
Rome	27	81			
Singapore	27	81			
Sourabaya	27	81			
Taipei	27	81			
Tokyo	27	81			
Yokohama	27	81			

## Maxwell comes to Sinclair's aid

Continued from Page 1

Sinclair Research, set up in 1979, is expected to report sales of around £100m for the year ended March 1985. Its financial problems are a result of very high stocks and a weakening home computer market. New products such as the pocket black and white television and the more expensive QL computer (£400) have been late and slow to generate revenues.

Last month, Sinclair Research was temporarily rescued by its main creditors, Times and Thomson EMU, which agreed to a two-month delay in payments of around £10m. In addition, the company's bankers,

Barclays and Citicorp, increased Sinclair's borrowing limits.

Barclays, together with Sinclair Research's financial advisers N. M. Rothschild, started trying to raise between £10m and £15m in new finance from industrial and venture capital sources. One of the problems in raising the finance was the lack of accounts for the year just ended.

Earlier this year Sir Clive said the company had made a pre-tax profit of £7.9m - after exceptional provisions of £7.5m - on sales of £28.5m in the nine months to December 1984 which includes the peak Christmas selling period. At

that point the company had stocks of £24m.

In spite of the gloomy predictions for the home computer market, Mr Robert Maxwell predicted yesterday that Sinclair Research would be profitable in the current financial year. The deal will require approval of the other shareholders in Hollis - Pergamon owns about 75 per cent of it - and will take about four to six weeks to go through.

Mr Maxwell said he was starting discussions with the creditors which he expected would "contribute to the saving of this national asset."

## HOW TO BOOST YOUR P.E. RATIO

Performance... Expandability... When you're investing in a computer system, it's every bit as vital as Price/Earnings to a financial analyst. It's the ability of your system to develop and adjust as your company grows. We at Perkin-Elmer are well aware of your demands upon on-line computer systems. Our fully compatible range of products supports critical financial operations around the world - including the teletype information service of over 12,000 terminals. Easy access to information is the key. Access 24 hours a day, 52 weeks a year. Talk today to the most solutions-conscious computer company in the world about some very commercial answers to your problems.

Please send me details about high-availability FT6 solutions based upon Perkin-Elmer systems.

Name \_\_\_\_\_

Position \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

Tel No. \_\_\_\_\_

Julie Hazwell, Perkin-Elmer Data Systems Limited  
260a Bath Rd Slough Berks SL1 4ES Tel: (0753) 77777

**PERKIN-ELMER**  
Perkin-Elmer Data Systems Limited 260a Bath Road Slough Berks SL1 4ES Tel: (0753) 77777



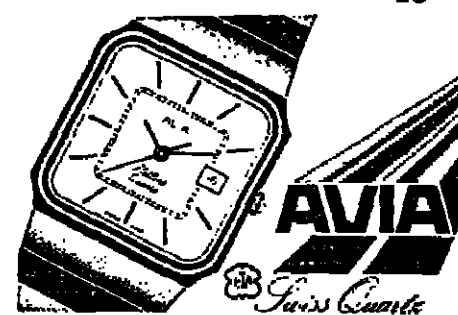
valuations &amp; rating —



## SECTION II - COMPANIES AND MARKETS

## FINANCIAL TIMES

Tuesday June 16 1986



## Wachovia and First Atlanta plan merger

BY TERRY DODSWORTH IN NEW YORK

TWO of the leading banks in the south-east of the U.S., Wachovia of North Carolina and First Atlanta of Georgia, are planning to merge in a move which takes credit advantage of a recent Supreme Court ruling in favour of regional banking.

The agreement will create a group with assets of \$15.5bn, giving it a ranking of around 25th in the league table of U.S. banks. Net income of the joint group last year would have amounted to around \$181m, putting it among the top 12 performers in the U.S.

Only a week ago, the U.S. Supreme Court threw open the door to a rapid expansion of regional banking combinations when it upheld laws permitting interstate banking mergers within New England. In the same ruling, the court declared against amalgamations involving banks from outside the New England region, a decision which is expected to give impetus to the development of regional interstate groups at the expense of large national banking organisations led by

the New York money-centre banks. The south-east has long been seen as an area that could develop large regional banking groups because a number of contiguous states have passed laws permitting cross-border mergers with states that have similar rules.

Sum Banks of Florida, for example, is currently in the process of merging with Trust Company of Georgia in another sizeable deal which would create a group of similar asset size to the proposed new Wachovia-First Atlanta organisation.

Under the terms of yesterday's agreement, First Atlanta shareholders are to receive 0.80 of a Wachovia share for each of their own shares. This values First Atlanta at around \$734m, a substantial premium on its overnight market capitalisation of \$641m.

First Atlanta shares jumped by 81% in early trading yesterday to \$264, valuing the company at around \$680m, while Wachovia's

share price fell by 51% to \$36, where the group is valued at \$1.1bn.

Wachovia, which has 207 full service banking offices in North Carolina, earned \$100m last year and is widely regarded as one of the better-managed regional banks in the U.S. Its return on assets of 1.28 per cent is almost twice the national average, and its 19.1 per cent return on equity last year was one of the highest in the country.

First Atlanta showed its determination to become part of an interstate group when it was involved in an abortive merger bid with Southeast Banking Corporation of Miami last year. The company has 140 banking offices in Georgia, and achieved a return on assets of just under 1 per cent in 1984, while making net profits of \$60.5m.

First Union of North Carolina, the 49th largest bank in the U.S., has agreed to acquire Atlantic Bancorp of Jacksonville, Florida, in a share exchange estimated to be worth \$496m.

## 1,300 layoffs at Data General

By Terry Byland in New York

DATA GENERAL, the U.S. computer group and a strong force in the desktop market, laid off 1,300 of its 18,000 workforce and warned that lower than expected sales may bring an operating loss for the June quarter. Hewlett Packard also disclosed that it will close down most of its U.S. facilities for one week.

Mr Ken Deneghini, a corporate manager at Data General, said that the weakness in orders first disclosed in February, has become "persistent" and shows no sign of improvement.

The job cuts will range throughout the company's operations, and will include 250 jobs outside the U.S. Data General employs around 5,000 in its international operations, which bring in about one third of sales. These will be the first workforce layoffs by the company.

In addition, the shutdown of the group's U.S. manufacturing plants for the July 4 holiday will be extended to eight days and additional shutdowns "may be necessary" later this year if demand continues to weaken.

Earnings tumbled from 56 cents to 34 cents a share in the second quarter of the current fiscal year, which runs to September 30.

Data General stock fell 81% to \$131 in early trading.

Separately, Hewlett-Packard said it would close all its U.S. business facilities except sales and service offices during the short Fourth of July week as a cost cutting measure.

## Exchanges bid to settle voting rights issue

THE NEW York Stock Exchange (NYSE), American Stock Exchange (Amex), and the National Association of Securities Dealers (NASD), have agreed to take up the one-share, one-vote issue at their July board meetings in an attempt to resolve the controversy over discrepancies in shareholder voting rights. AF-DJ reports from Washington.

The agreement came two days after lawmakers threatened to impose a uniform voting-rights standard on the NASD and the two exchanges as well as U.S. regional exchanges.

Senator Alfonse D'Amato and Congressman John Dingell (Democrat/Michigan) contend that the NYSE should retain its one-share, one-vote rule and reject a proposal to allow NYSE-listed companies to defend themselves against corporate raiders by issuing large blocks of stock with unequal voting rights.

They want the Amex and NASD's automated quotation system for over-the-counter stocks to raise their company-listing standards to the NYSE's level.

NYSE officials fear that General Motors and other big companies will switch to the Amex or NASD markets unless the NYSE permits dual classes of stock. Wall Street prices and report, Pages 31-34

## COMPLEX SHARE STRUCTURES FEND OFF UNWELCOME TAKEOVERS

## Swiss fear the foreign raiders

BY JOHN WICKS IN ZURICH

THE SPECTRE of unfriendly takeovers is at large in Switzerland. Companies are becoming increasingly nervous at the threat - real or imagined - of suddenly finding themselves controlled by competitors or even rank outsiders.

Although there has been only a very small number of actual coups of that kind in recent years, apprehension is growing in board rooms. Mr Thomas Schmidheiny, chairman of the international cement maker Holderbank, forecast last week that Europe would in the next few years be subject to a wave of corporate acquisitions.

Mr Schmidheiny pointed out that, unlike the U.S., Switzerland had no regulations demanding a timely statement as to the identity and intentions of an aspiring purchaser. "If a Swiss company does not take precautions in good time, it is therefore without protection against foreign takeover attacks," he added.

In fact, Swiss equity law offers two important instruments with which to maintain the status quo. One of those is the registered share, the owner of which is acknowledged as a shareholder for voting purposes only after entry into a share register. The other is the participation certificate (Partizipationsschein) or the less common but very similar dividend-right cer-

tificate (Genusschein) which confers no voting rights at all.

The registered share has been used mainly as a way of keeping Swiss companies Swiss. It became an established power in the market in the 1960s to ward off unwelcome incursions by U.S. groups and again in 1975 when the big banks used it to guard against any large-scale ownership by oil-rich Arabs.

Holderbank itself will take what it calls "reliable defensive action" next week when it asks its shareholders to approve the upgrading of voting rights for registered shares. Existing bearer shares would be bundled together into units of SwFr 500 (\$191) face value, while registered shares remain at a nominal SwFr 100, each category entitling the holder to a single vote.

The same sort of move had been made in April by Hero, the food company. After rumours - which were never proved - that Saudi interests were after at least 25 per cent of the Leuzburg company's capital, the board said it would do "everything in its power to fight an unfriendly takeover." That consisted of splitting each bearer share of SwFr 600 nominal value into a new SwFr 400 bearer unit and two registered shares of SwFr 100 each.

Last month Nestlé, another foods group, also prepared to strengthen

the registered element in its capital by launching a huge SwFr 300m warrant-bond issue in Switzerland, the warrants on every three bonds entitling holders to buy one registered share. That had been heralded in mid-1984 as a way to keep the Swiss majority in the company "at an acceptable level" - even though the growth in foreign ownership would here have come from the issue of participation certificates without voting rights.

Not that registered shares are used only to keep foreigners at bay. The Unigro retail group is currently refusing registration of shares obviously held by Swiss interests - with possible links to a competitor - while similar blocking tactics were employed (unsuccessfully) in 1978 before the Bally shoe group was taken over by financier Mr Werner Ray and again in 1981 when the board of Ateliers de Constructions Mécaniques de Vevey temporarily banned the registration of additional shares bought by its own vice-chairman.

Apart from registered shares, the issue of participation certificates naturally helps to keep control unchanged, in that certificate bearers have no voting authority. At the end of last year, some 310 of the domestic equities listed on the Zurich stock exchange were participation

certificates. Since then, there has been a considerable increase in certificate capital by both listed and unlisted companies. The Winterthur insurance company, which intends to ask shareholders for an approved issue of 200,000 new certificates at its June 27 annual meeting, says it is considering listing these on "further stock exchanges."

The future might well see a further increase, not least in connection with Swiss companies' own takeover plans. Earlier this month, a commission of the National Council, Switzerland's lower house, recommended a toning-down of the Government's proposals for a revised equities law. One of its suggestions was that companies could issue participation certificates without any limitation.

That may not be exactly conducive to shareholder democracy in democratically minded Switzerland, but it remains to be seen whether investors will care too much. At present, new participation certificates are selling like hot cakes: this month, an over-the-counter issue by Agie Holding, the privately controlled machine-tool company, was sold out long before subscriptions officially opened - and is now being traded at well over three times the issue price.

## First Chicago earnings hit by \$51m Banco Denasa charge

BY OUR NEW YORK CORRESPONDENT

FIRST CHICAGO, the 10th largest banking group in the U.S., expects to see its second-quarter earnings virtually wiped out by a \$51m charge related to problems at its Brazilian affiliate, Banco Denasa de Investimentos.

The Chicago bank also revealed that it is stepping in to rescue Denasa by acquiring greater ownership, and is assuming management responsibility for the Brazilian business "in co-ordination with the Brazilian authorities."

"We believe that it was important for us, as a major international bank, to stand behind Banco Denasa and that we must bear the financial consequences of such support," said Mr Barry Sullivan, chairman of First Chicago, yesterday.

The Chicago bank, which took a

\$27m write-off against troubled domestic loans in the third quarter of last year, first revealed problems at Denasa earlier this year, when it wrote down \$15.8m of its investment in the Brazilian company.

This write-off accounted for virtually all of the U.S. bank's 44.5 per cent investment in Denasa, but since then, extensive reviews of Denasa's portfolio and operations had uncovered "further deterioration in the credit portfolio," because of the severe strains on the Brazilian financial and property sector.

First Chicago's decision to move to the rescue of Denasa, apparently taken with the agreement of the Brazilian authorities, was based on the inability of the majority shareholder to add additional capital to

cover the credit losses in the original portfolio, as required in its contract with the U.S. bank.

The \$51m after-tax reserve, said Mr Sullivan, was meant to cover both the present and estimated future impact of Denasa on First Chicago's earnings.

"While the costs and experiences of our investment in Banco Denasa are a real disappointment, we continue to be encouraged by the momentum in the underlying fundamentals of First Chicago," Mr Sullivan said.

He added that basic operating earnings for the second quarter, ignoring the Denasa problems, had been very strong.

In the second quarter of last year, First Chicago earned \$52.6m, and in the first quarter of this year recorded net income of \$49.8m.

## BMW to limit export exposure

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT, IN LONDON

BMW (Bayerische Motoren Werke) will in future restrict its car sales in the U.S. because the West German group wants no export market to account for more than 15 per cent of total output.

At the same time the company intends to boost its market share in Germany from the current 7 per cent to 10 per cent.

BMW sold 71,000 cars in the U.S. last year, a 20 per cent rise on the 1983 level. In 1985 the group forecasts another increase, of 12.8 per cent, to 80,000.

It has been widely anticipated that BMW aims to reach 100,000 car sales in the U.S., but Dr Eberhard von Koenig, sales director, insists: "The present level is more than enough. 100,000 would be more than 15 per cent of our expected output for many years."

However, in West Germany a market share of "anything up to 10 per

cent" would be acceptable and would not disturb BMW's image of being a relatively exclusive marque.

Dr von Koenig points out: "Mercedes has 12 per cent of the West German market and, even with all those Mercedes taxis, is still considered an exclusive product. So BMW has a fair amount of room for expansion in the domestic market."

The company will produce about 450,000 cars this year, up from 432,000 in 1984 and well above the nominal level of capacity at its Munich factories.

A new plant, at Regensburg, also in Bavaria, will come on stream next year and, when in full production in 1988, should lift car output to about 550,000 a year.

The seven-week engineering workers' strike which brought BMW factories to a halt last year slowed the group's capital spending

programme and investment fell from DM 880m (\$279m) in 1983 to DM 670m.

Dr von Koenig says the company intends to claw back lost ground this year and capital spending should reach DM 1bn.

BMW also intends to pull forward its product development programme as much as possible. But Dr von Koenig maintains that new versions of the small, 3-series cars which will appear in the autumn are, if anything, a little late in making their appearance because of the strike.

Other BMW sources suggest the company will introduce at the Frankfurt Motor Show in September a diesel-engined 3-series, a convertible version, a four-wheel-drive model and a top-of-the-range 325 model to fill niches in the 3-series range.

## Peugeot raises \$300m in Euromarket

By Our Euromarkets Correspondent

PEUGEOT, the French state owned car manufacturer is raising \$300m in the Euromarkets through a seven-year loan facility led by Morgan Guaranty.

The company, whose credit rating has been improved recently through the announcement of sharply reduced losses in 1984, intends to use the deal to refinance an earlier, more expensive \$400m revolving credit.

Its new deal, which carries a commitment fee of 15 basis points, will allow funds to be raised through the sale of short-term Euronotes denominated in dollars or Ecu as well as through the opportunity for participating banks to bid for short-term advances in a range of currencies.

If it draws on the back-up facility provided by its bankers under the deal Peugeot will pay a utilisation fee of 10 basis points on the first \$100m, the fee will rise to 11% points if up to \$200m is drawn and 25 points on higher amounts.

The deal has an average life of six years, and is limited to \$300m because Peugeot never drew fully on its previous deal, leaving \$100m untouched.

## INTERNATIONAL BONDS

## Finnish bank in \$100m FRN

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

KANSALLIS-Osake-Pankki, the Finnish bank, yesterday became the third borrower in the Euromarket to offer a \$100m floating rate note with a maximum coupon.

Led by Salomon Brothers the deal employs the swap formula invented last week by Lehman Brothers to give the borrower funds at a final cost well below the London interbank offered rate for Eurodollar deposits (Libor).

At the same time the 12-year issue itself carries a generous margin of 4 per cent over the three-month bid rate for deposits. This gave it considerable appeal to investors, who pushed the paper above its par issue price in early dealing.

Neither Salomon Brothers nor Lehman, who have also combined to launch a similar issue for First Interstate in the U.S. domestic market, would give any details of the formula yesterday, but it is understood that it involves the sale of the maximum coupon - of 13 per cent on the K.O.P. issue - to give interest rate protection to other borrowers along the lines of an option.

This would appeal for example to U.S. savings and loans institutions which have fixed rate mortgage portfolios and face heavy losses at times of high short-term rates and

when the yield curve is negative. The protection also has potential value for investment banks which carry a large inventory of fixed rate bonds on their books.

While other similar issues are expected in the Euromarkets soon, yesterday also saw the launch of a more conventional floating rate issue for Citicorp, led by its London investment banking arm.

This is a \$250m, 12-year issue bearing interest at a margin of 7/8 per cent over the London interbank bid rate for Eurodollar deposits, but an unusual feature is that the borrower itself can choose between an interest period of one, three or six months.

That can obviously help it manage its funding costs, but it detracted from the appeal of the issue to investors and the paper traded yesterday afternoon slightly outside its total 40 basis point fees.

The fixed rate dollar Eurobond market saw some strong gains yesterday on the back of a strengthening New York market, but as usual Europe did not fully follow through on Wall Street's gain, and prices slipped back towards the close.

Federated Department Stores, the U.S. retail group which owns Bloomingdale's, launched a \$100m,

10% per cent, 10-year issue at par through Goldman Sachs. The deal was generally well received initially, partly because the name carries considerable cachet, though it weakened later in line with the market.

Regarded as aggressive was a \$100m, 10-year 10 per cent issue for Eurofina, the Basle-based company which finances European railway rolling stock. Merrill Lynch is leading the deal and priced it at par. Last night it was trading just within its fees, but Merrill would not comment on market talk that it had been supporting the issue in the unofficial "grey" market.

Motorola, the U.S. communications company, has meanwhile launched a seven-year 8% per cent issue in the Ecu market. The amount is Ecu 50m and the issue, which is priced at 99%, is led by UBS (Securities). This is the lowest coupon yet on an Ecu issue.

West Germany was closed yesterday for a public holiday and Swiss issues traded little changed. Expected soon is a dollar convertible issue for Viacom, the U.S. cable television concern. The deal is one originally scheduled for last October, but then postponed.

## Announcement by the General Petroleum and Minerals Organisation "Petromin" of Saudi Arabia.

The General Petroleum and Minerals Organisation (Petromin) hereby announces that it is the only organisation in Saudi Arabia authorised by the government of the Kingdom of Saudi Arabia to carry out sales of its crude oil, refined petroleum products, liquid gases and sulphur in accordance with governmental sales policies.

Crude oil sales are subject to prior approval of the government of the Kingdom of Saudi Arabia in each individual case. The sales contracts are signed either on a government-to-government basis or between Petromin and companies approved by the government.

Refined petroleum products, liquid gases and sulphur are sold to private companies but only through one channel, namely Petromin-Riyadh.

It should be noted that all Petromin contracts, whether for crude oil, refined petroleum products, liquid gases or sulphur, are signed within Saudi Arabia and prohibit involvement of any intermediaries of any type under all circumstances. Similarly, payment of any commissions in any amount to any party is a violation of the terms of the contract and, if proved, results in its termination.

Furthermore, Petromin does not conduct business through any agents, brokers or intermediaries whatsoever. Consequently, any claim by any entity in the market that is authorised to sell crude oil on behalf of Petromin would be untrue and unfounded. Persons dealing with entities purporting to make such a claim do so at their own risk and Petromin absolves itself of any responsibility whatsoever in this regard.

Petromin







# Malaysia acts to calm bank fears

BY WONG SULONG IN KUALA LUMPUR

THE MALAYSIAN Government acted yesterday to reassure the country's banking system was financially sound following a run on Public Bank, the fourth largest domestic bank.

Mr. Daim Zaiduddin, the Finance Minister, said in a statement that Bank Negara, the central bank, had been monitoring the banking sector closely and there was no cause for a run on the bank.

Early yesterday, several thousand nervous depositors rushed to the two branches of Public Bank in Ipoh City, 150 miles (240 km) north of Kuala Lumpur, to withdraw their money.

On rumours that the bank was involved in the recent collapse of Overseas Trust Bank in Hong Kong, and was having trouble with several hundred million ringgit (upwards of U.S. \$200m) in non-performing loans.

Until late last night, hundreds of people were still queuing at the two branches to withdraw, and the bank stayed open beyond normal hours to meet their needs.

Public Bank shares were the most actively traded yesterday on the Kuala Lumpur Stock Exchange, although they fell just 3 cents to M\$1.49.

Miss Patricia Teoh, the bank's senior general manager, issued a statement denying that the bank or its directors or major shareholders had any links with OTB. She said Public Bank was one of the most liquid, with a loan to deposit ratio of less than 70 per cent compared with the industry's average of 90 per cent.

In recent weeks, there has been growing unease among Malaysian businessmen over the health of the banking industry following reports that several

banks are having problems with their non-performing loans.

Several banks lent heavily to a few select clients during 1983-84 to buy property and shares. The value of which has since declined sharply. Some investors are now having difficulty in servicing interest.

Banking officials said the authorities had decided to defer enforcing a directive on non-performing loans, issued by Bank Negara last September.

The loan problems of one bank, Perwira Bank, have been highlighted recently with news that three senior executives have been asked to resign after an inspection by Bank Negara revealed discrepancies in many of its loans.

Perwira Bank is a joint venture between the Habib Bank of Pakistan and the Malaysian Armed Forces Co-operative Fund.

The collapse of Overseas Trust Bank, which is controlled by Malaysian Chinese, has served to increase uneasiness about Malaysian banking. The industry is still reverberating from the Bank Bumiputra loan scandal, in which Malaysia's biggest bank lost nearly U.S.\$1bn to Hong Kong property speculators in 1980-83.

Bank Bumiputra is now part of Petronas, the national oil company, following a rescue operation last September.

Public Bank was set up in 1968 by Tan Sri Teh Hong Piew, the current executive chairman.

It has a paid-up capital of M\$210m, shareholders' funds exceeding M\$814m, total deposits of M\$4.15bn, loans of M\$2.57bn and total assets of M\$4.7bn as at June 1984. Net profits in the six months to that date were up 8 per cent to M\$20.2m.

## Credit line arranged to support Ka Wah

BY DAVID DODWELL IN HONG KONG

HONGKONG and Shanghai Banking Corporation and Bank of China have made available a "substantial line of credit" to Ka Wah Bank, a smaller Hong Kong bank, after "extensive discussions" extending over the territory's three-day holiday week-end, according to a statement last night.

The credit line comes after a week of rumours over Ka Wah following the collapse of the bank and subsequent Government rescue of Overseas Trust Bank (OTB) at a potential cost to HK\$2bn (US\$270m). It is understood to mark the first occasion on which the Bank of China has been party to a support operation of this kind.

Agreement by the territory's two most powerful banking forces to provide this unquantified standby support comes after a week-end during which an audit team from Hongkong and Shanghai worked in the headquarters of Ka Wah to make an independent assessment of the bank's liquidity position.

Executives of Ka Wah invited the team to their premises because they feared that persistent rumours that the bank was in difficulties might generate a self-fulfilling prophecy that led to genuine liquidity problems.

Last night's statement amounts to a clean bill of health for Ka Wah, according to local observers. More significant, the unprecedented decision by the

Bank of China to make a public gesture of support was a measure of the bank's increasing significance in the territory, and a signal of its commitment to maintaining stability in the territory between now and the 1997 hand-over. As a measure of the Bank of China's growing influence, it won in February this year a place on the influential banking advisory committee. The only other permanent members are Hongkong Bank and Chartered Bank.

In a joint statement, Hongkong Bank and the Bank of China said they were concerned "at the effects of rumours which have caused the Ka Wah Bank to take precautionary steps to improve its liquidity."

Rumours over Ka Wah triggered fresh selling pressure on Hong Kong's stock markets last Friday, with the Hang Seng index, the territory's leading stock market indicator, losing almost 41 points. It ended the week at 1,441.97—more than 200 points below the level reached before OTB collapsed eight days ago. The statement last night was intended to bolster confidence as the markets re-opened today.

It is also aimed at settling the jitters in the banking community. Ka Wah—which is controlled by the family of Mr. Low Chung Song, a Malaysian who lives in Singapore—is smaller than OTB, with a network of 27 branches in the territory.

## Dai-ichi first to strengthen capital base

DAI-ICHI KANGYO Bank has announced a share issue, the first of Japanese commercial banks to do so following Finance Ministry approval for measures to strengthen the bank's capital base.

It plans to offer 20m new shares next month at around current market levels to raise some ¥300m (\$120.5m). The bank said yesterday it also planned to issue about \$100m in convertible bonds within the next six months.

Ministerial approval for such moves at once forms part of the trend towards a more liberal financial regime. The other four largest banks—Sumitomo, Mitsubishi, Fuyo and Sanwa—are expected to launch share or bond issues soon.

The Finance Ministry yesterday opened up a range of European bond instruments which will now be available to Japanese borrowers. They include floating rate notes as well as zero-coupon, deep discount, currency conversion and dual currency bonds. Maturities must exceed five years.

## NZ investment group pays A\$58m for Hooker stake

BY OUR FINANCIAL STAFF

CHASE CORPORATION, a quoted New Zealand investment company, yesterday emerged as the buyer of a 19.9 per cent stake in Hooker Corporation, one of Australia's biggest property concerns.

Chase paid A\$58m (US\$38.3m) for the Hooker holding of Mr. George F. Hooker, a former Australian businessman now based in Sydney. The Auckland company said it had funded the deal in part by a placing of 5m of its own shares at NZ\$4 each. Above the 15 per cent level,

the purchase of the stake is subject to Australian regulatory approval. Chase has existing investments in Australian property through a 50 per cent ownership of Jorray Holdings.

● Rothmans Holdings, a 50 per cent subsidiary of Rothmans International of the UK, yesterday increased its bid for Allens Confectionery of Australia to A\$61.3m. This matches a joint bid by Jack Chia (Australia) and the Lieberman family of Melbourne.

## Sime Darby shuffles edible oil offshoot

By our Kuala Lumpur Correspondent

SIME DARBY, the Malaysian conglomerate, yesterday announced the sale of Kempas Edible Oil (KEO) to Consolidated Plantations (Consplant), its 62.5 per cent subsidiary, for nearly M\$180m (US\$74m).

Sime said the deal formed part of its policy to place its plantation interests under Consplant, and added that the proceeds of the sale would improve its own liquidity and enable it to diversify into other business.

KEO owns 9,366 hectares of plantations in Johore and Malacca states, and operates one of the biggest palm oil refineries in Malaysia.

The cash-rich Consplant said it would pay for KEO from its reserves, which had been boosted in recent years by profits from good commodity prices and the sale of land to various government agencies for industrial and development purposes.

## Taiwan indicts 87 in bank case

A TOTAL of 87 people were indicted yesterday on charges relating to Taiwan's largest bank scandal, Reuters reports from Taipei.

They were all senior executives of the Cathay Group, one of Taiwan's largest. Charges include forgery, embezzlement and falsifying financial statements. The scandal broke in February after runs at the Tenth Credit Co-operative Bank and its sister bank, Cathay Trust and Investment. More than US\$650m was withdrawn in three weeks.

Four government officials arrested in connection with the scandal would be charged separately, pending a thorough probe into alleged involvement by senior officials.

## DAIWA EUROPE LIMITED JAPANESE EQUITY WARRANTS SERVICE

ISSUER—Warrant expiry date	Wmt Bid	Wmt Offer	Share Price	Premium	Gear	Premium/Gear
CASIO 6/2/85	38.50	40.00	1,850	7.77	2.11	2.50
CITICORP 10/1/85	21.00	22.00	1,000	3.00	1.81	1.66
CITICORP 20/1/85	40.00	51.00	423	22.78	2.27	10.04
DAIWA 28/4/85	8.00	10.00	316	4.20	1.53	6.02
HAKUBA 11/1/85	8.50	10.00	356	4.20	1.53	6.02
J.S.R. 28/4/85	8.50	10.00	370	30.58	8.47	3.23
JURCO 21/12/85	70.00	80.00	655	22.12	1.81	12.23
KAWASABE 16/2/85	8.50	10.00	310	8.78	9.52	0.91
KUMHOI PRINT 20/12/85	15.00	16.00	2,000	8.77	5.32	3.71
MARUICHI 12/2/85	8.50	10.00	281	31.08	8.38	3.71
MINERBA 20/2/85	28.50	37.00	804	79.38	2.03	37.20
MIT 20/1/85	85.00	100.00	800	25.00	1.80	15.58
MIT CORP 7/1/85	29.50	31.00	588	0.94	4.08	0.16
MIT 6/2/85	14.00	15.00	1,000	8.78	8.59	1.01
MITSUBI 15/10/85	11.00	12.50	175	8.77	7.83	1.12
MITSUBI 15/10/85	22.50	24.00	175	40.30	4.98	0.59
MIT METAL 10/12/85	80.00	100.00	600	40.30	5.93	2.27
MIT METAL 10/11/85	12.50	14.00	600	27.12	8.28	4.34
MITSUBI PET 15/2/85	24.00	25.00	600	29.00	1.80	1.11
NIPPON MIN 17/2/85	10.00	11.00	471	23.92	1.89	15.02
NIPPON MIN 15/2/85	17.50	19.00	471	20.36	2.73	3.88
NISSHO IWA 1/2/85	11.50	12.50	1,000	15.84	1.80	1.11
NOMURA 21/10/85	68.50	67.00	1,180	3.88	2.31	1.68
OMRON 21/10/85	48.00	50.00	1,000	4.20	1.53	1.66
OMRON TATEISHI 21/10/85	7.50	9.00	1,200	80.11	6.12	13.10
OMODA CEMENT 10/4/85	15.00	17.00	350	15.00	8.30	0.90
OMODA CEMENT 10/4/85	15.00	17.00	350	15.00	8.30	0.90
OPTIC DAI-ICHI 22/2/85	10.00	11.00	880	12.40	5.93	2.08
OSAKA TRANSFORMER 22/1/85	10.00	11.00	731	20.28	2.78	2.78
RENDOWA 24/1/85	10.00	11.00	731	20.28	2.78	2.78
SEINO TRANSPORT 17/3/85	8.50	10.00	880	28.04	7.78	3.91
SEIYU STORES 20/3/85	85.00	90.00	111	41.47	1.89	21.98
SONY CORP 24/1/85	17.00	18.00	430	32.40	4.40	1.81
SUMI CONSTRUCTION 24/3/85	43.00	46.00	239	22.26	2.44	8.11
SUMI HEAVY 24/3/85	11.50	12.50	400	4.20	1.53	1.66
SUMI REALTY 21/1/85	47.50	49.00	706	2.00	1.06	0.95
TOKYO ELECTRIC 14/3/85	6.50	8.00	1,000	80.00	8.74	62.76
TOKYO CORP 29/1/85	14.00	15.00	678	0.86	3.86	0.22
TOKYO 2/2/85	10.00	11.00	600	2.00	1.06	0.95
TOTO ENG 28/2/85	52.00	54.00	680	60.98	1.71	35.44
YAMAMURA GLASS 9/5/85	12.50	14.00	1,000	8.12	8.12	1.00
YAMATO KOGYO 28/1/85	8.50	10.00	574	18.33	5.53	1.82

Reuters Monitor DAB/G/H/I/J - Further information from: Freddy Glock, Simon Games or Beverly Kelly on 01-948 8080 Daiwa Europe Limited, 14 St Paul's Churchyard, London EC4M 8BD

## REDEMPTION NOTICE GRINDLAYS EUROFINANCE B.V.

(Incorporated with limited liability in The Netherlands having its registered office in Amsterdam)

U.S. \$25,000,000 GUARANTEED FLOATING RATE CAPITAL NOTES 1988

NOTICE IS HEREBY GIVEN that pursuant to Condition 5(c) of the Notes, Grindlays Eurofinance B.V. (the "Company") has decided to redeem on 29th July, 1985 (the "Redemption Date") all of its outstanding Guaranteed Floating Rate Capital Notes due 1988 (the "Notes") at a redemption price equal to the principal amount thereof together with interest accrued to the Redemption Date. The interest on the Notes will cease to accrue with effect from the Redemption Date.

The Notes should be presented and surrendered on the Redemption Date to the paying agents as shown on the Notes with all interest coupons maturing subsequent to said date.

Coupons due 29th July, 1985 should be detached and presented for payment in the usual manner.

Grindlays Eurofinance B.V.  
18th June, 1985, By: Citibank, N.A.  
London, Principal Paying Agent  
(CSSI Dept.)

CITIBANK

NEW ISSUE

This announcement appears as a matter of record only

June, 1985



## RHÔNE-POULENC S. A.

FRENCH FRANC 450,000,000

11 3/8 % 1985-1991 Notes

Banque Indosuez  
Algemene Bank Nederland N.V.  
Banque Bruxelles Lambert S.A.  
Chase Manhattan Capital Markets Group  
Crédit Commercial de France  
Crédit Lyonnais  
Deutsche Bank  
Goldman Sachs International Corp.  
Lazard Frères et Cie  
Merrill Lynch Capital Markets  
Nomura International Limited

Banque Nationale de Paris  
Credit Suisse First Boston Limited

Dresdner Bank  
Aktiengesellschaft

BankAmerica Capital Markets Group  
Barclays Merchant Bank Limited

Commerzbank  
Aktiengesellschaft

Crédit Industriel et Commercial de Paris  
Crédit du Nord

Generale Bank

Kreditbank International Group  
Lloyds Bank International Limited

Morgan Grenfell & Co. Limited  
Société Générale

Swiss Bank Corporation International Limited

Banca Commerciale Italiana  
Bank Leu Int. Ltd.  
Banque de Commerce S.A.  
Banque Internationale à Luxembourg S.A.  
Baring Brothers & Co. Limited  
Bayerische Vereinsbank AG  
Caisse Centrale des Banques Populaires  
Citicorp International Bank Limited  
Credit Agricole  
Credit Commercial  
Gefina Int. Ltd.  
Hill Samuel & Co. Limited  
Kleinwort, Benson Ltd  
Morgan Guaranty Ltd  
The Nikko Securities Co., (Europe) Limited  
Salomon Brothers International Limited  
Sumitomo Trust International Limited  
Union Bank of Switzerland (Securities) Limited  
Westpac Banking Corporation

Banca Manusardi and Co.  
Bank of Tokyo International Limited  
Banque Française du Commerce Extérieur  
Banque Ippa S.A.  
Bayerische Hypotheken-und Wechsel-Bank Aktiengesellschaft  
Berliner Handels-und Frankfurter Bank  
Chemical Bank International Limited  
Compagnie Monegasque de Banque  
Credit Communal de Belgique S.A./Gemeentekrediet van België N.V.  
Dillon, Read Limited  
Hambros Bank Limited  
Industriebank von Japan (Deutschland) AG  
Mitsubishi Finance International Limited  
Orion Royal Bank Limited  
S.G. Warburg & Co. Ltd.  
Wood Gundy Inc.

Bank Gutzwiller, Kurz, Bungere (Overseas) Limited  
Banque Cantonale de Bale  
Banque Générale du Luxembourg  
Banque Privée SA  
Berliner Handels-und Frankfurter Bank  
County Bank Limited  
First Chicago Limited  
Handelsbank N.W. (Overseas) Ltd.  
Kansallis-Osake-Pankki  
Samuel Montagu & Co. Limited  
Nederlandsche Middenstandsbank N.V. Ltd.  
Rabobank Nederland  
Shearson Lehman Brothers International  
Svenska Handelsbanken Group  
Westdeutsche Landesbank Girozentrale  
Yamaichi International (Europe) Limited.

# TRADING PLACES.



The United Kingdom, the Continent and the U.S.A. are trading places every day. And Maryland National Bank can make your organization's trading more effective and more profitable. Maryland National is the largest and fastest growing bank in the Port of Baltimore, which is the second largest container port on the U.S. East Coast. We are also only 30 miles from Washington, D.C., giving us easy access to those U.S. government and international agencies which make trade happen.

Maryland National Bank specializes in financing for major U.S. imports and in complex trade negotiations, such as multi-million dollar government supported loans for capital equipment export, and trade-related syndication packages. In addition to our trade finance expertise, we offer just a little bit more.

We'll work to put you in touch with potential buyers. So if you're in one of the trading places shown above, ring up Maryland National Bank and start your trade financing arrangements today.

## MARYLAND NATIONAL BANK

MEMBER FDIC

Bastion House, 140 London Wall  
London EC2Y 5DN England  
01-606-1541 TELEX: 8812367

U.S. \$100,000,000

## B.B.L. International N.V.

(Incorporated with limited liability in The Netherlands)

Floating Rate Notes Due 1995

Guaranteed on a Subordinated Basis as to payment of principal and interest by

**BBL**

Banque Bruxelles Lambert S.A./  
Bank Brussel Lambert N.V.

(Incorporated with limited liability in Belgium)

In accordance with the provisions of the Notes, notice is hereby given that for the six month interest period from 17th June, 1985 to 17th December, 1985 the Notes will carry an Interest Rate of 8 1/2 % per annum. The interest amount payable on the relevant Interest Payment Date which will be 17th December, 1985 is U.S. \$211.28 for each Note of U.S. \$5,000.

Credit Suisse First Boston Limited  
Agent Bank

U.S. \$150,000,000

## MARINE MIDLAND BANKS, INC.

(Incorporated in Delaware)

Floating Rate Subordinated Notes Due 2009

In accordance with the provisions of the Notes, notice is hereby given that for the three month interest period from 18th June, 1985 to 18th September, 1985 the Notes will carry an Interest Rate of 8 % per annum. The interest amount payable on the relevant Interest Payment Date which will be 18th September, 1985 is U.S. \$204.44 for each Note of U.S. \$10,000 and U.S. \$1,022.22 for each Note of U.S. \$50,000.

Credit Suisse First Boston Limited  
Agent Bank



## UK COMPANY NEWS

## Berisford dives 30% to £29m at interim stage

S. & W. Berisford, the sugar processor and commodity trader, saw its first half pre-tax profits fall by some 30 per cent following a downturn by its British Sugar offshoot and sharply higher interest charges.

However, the City was braced for lower profits and the group's shares closed unchanged at 163p, after slipping to 159p at one stage.

Turnover for the six months to March 31, 1985, pushed ahead from £2.61bn to £2.48bn but profits before interest showed a downturn of £1.36m at £68.47m.

Interest charges of £39.43m (£28.27m) left profits at the pre-tax level close to city expectations at £29.04m, compared with £41.56m.

Mr Ephraim Margulies, the chairman, warned the annual meeting in March that profits for the 1984-85 year would fall unevenly, with the first half being lower than the second.

He tells shareholders now that this is still his view and he is holding the interim dividend at 3.5p net per 25p share.

His interim report reveals that world commodity markets remain

very quiet and are not providing many opportunities for the group's commodity merchandising and international trading division.

Sugar's results reflected the decision of the European Community not to increase prices in July 1984 and lower-than-normal animal feed sales in the opening six months of 1985.

The group's general merchandising and processing division recorded improved results and activities in both financial services and property continue to expand.

The directors look to an increasing contribution to profits from these areas.

Tax for the opening half year fell from £7.53m to £6.67m—the UK share was down by £1.59m at £4.68m.

Net profits came through at £22.37m, against a previous £24.03m and after minorities of £553,000 (£188,000) and prefer-

ence dividend payments the balance available for ordinary shareholders emerged £12.32m lower at £22.11m.

Earnings per share are shown at 11.24p, compared with 17.57p. At the AGM Mr Margulies said the full year outcome from British Sugar (last year the company accounted for about half of the group's operating profits) would remain unclear until the last of the animal feed from this year's crop was sold.

The group's profits have grown each year since 1975. In that year pre-tax profits amounted to £9.3m; last year they totalled £30.2m. Over the same period turnover has grown from £691,000 to £2.72bn.

In April Berisford announced plans to expand into precious metals and bullion trading in the U.S. with the £27.6m acquisition of NGL International Precious Metals, a New York-based trader which has close connections with the U.S. gold market.

Berisford trades in precious metals through its Rayner subsidiary but the business is minimal compared with its main stream activities.

See Lex

## Factory delays depress Avana

THE HOPED-FOR stronger second half did not materialise for Avana Group, the food processor, which includes Marks and Spencer among its customers.

For the full year to March 30, 1985, pre-tax profits improved by 12.5 per cent on turnover up by almost 9 per cent.

At the halfway stage, the pre-tax figure was ahead by 16 per cent on turnover increased by a little more than 15 per cent.

The directors said at the interim stage that they expected a stronger second half if raw material prices were steady. They comment at the year end that apart from increases due to the strength of the dollar, raw material costs were fairly steady throughout the year.

There were continuing problems however, in the building of a new factory for the R. F. Brooks subsidiary at Rugeley, Newport, Gwent.

The directors new look forward to gaining benefits "from this hold investment" in the present year.

Group turnover rose from £172.1m to £192.43m during the year, almost the whole of which was the result of improved volume, pre-tax profit coming out at £19.51m (£17.34m). After the first six months turnover was £98.8m with pre-tax profit of £7.71m.

With the profit-sharing scheme taking £600,000 (£507,000), tax of £7.48m, against the previous year's £6.17m, when there was an extraordinary profit of £295,000, and minority interests taking £35,000 (same), attributable profits came out at £11.42m.

Earnings per share were 32.67p (30.12p).

The directors are proposing a final dividend of 6.75p net, an increase of 30 per cent on the final payment for 1983-84 of 5.23p. The total for the year is 11.25p (9.38p).

Directors say that the present year has started reasonably well. They are looking for a year of further progress when the investments at OP, Vieta and Lesma, as well as the new Brooks factory, will show through in the trading results.

comment

The market took a dim view of these figures, wiping 25p off the share price to 62.5p, despite a general knowledge of some of Avana's problems. It was no particular surprise that trying to prepare foods at Rugeley amid the dust of construction activity cost Avana £1.2m in lost profits and that price discounting by competitors reduced the contribution from Robertson's jams. The real trouble is that the underlying turnover increase was very modest indeed and the market is beginning to question why Avana should deserve its hefty premium to core holdings in the sector. As it is, a tax charge falling to 84 per cent will still leave Avana rated at over 14 times prospective earnings after profit before tax this year of £22m or a bit more. And this raises the question whether Avana can maintain its excellent record without the sort of acquisition which will require a less independent form of management.

Alexander Nicoll assesses the proposed Vantona/Nottingham merger  
A test for complementary skills

"I'M NOT a person given to great excitement," says Mr Harry Djanogly, "but I am very excited about what we consider this to be."

Coming from perhaps the most reclusive and phlegmatic chairman of a major British public company, this was not merely predictable hyperbole on the proposed merger between Nottingham Manufacturing and Vantona Viyella.

Nottingham was founded by the Djanogly family and built up by its current chairman with barely a public word. Until a few years ago, Mr David Alliance, chief executive of Vantona, was equally unforthcoming. But he has begun to display a greater degree of chairman and flamboyance as he has developed Vantona by a series of bold acquisitions.

The relationship between the two men will be a key element of the merged group. If it works—and their contrasting styles suggested yesterday that it will—there will be a number of other—new Vantona Viyella could well bid to become the most powerful forces in British textiles. If they fall out, the chances of a successful merger would be seriously damaged.

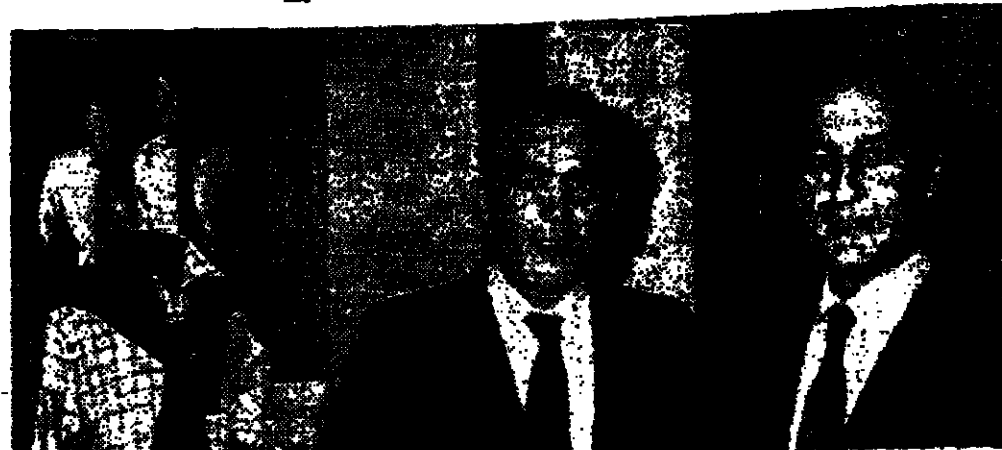
The skills of the two men are one of a series of complementary strengths which will, at least on paper, be brought together if the merger goes through.

As deputy chairman and managing director of the merged company, Mr Djanogly is to run its operations. He is viewed as one of Britain's most efficient textile manufacturers. As chief executive, Mr Alliance is to take charge of strategy, guiding its development as he has at Vantona, most notably through the purchase and revitalisation of Carrington Viyella. Sir James Spooner is to remain chairman of Vantona.

The two companies complement rather than overlap each other. Nottingham makes knitwear. But Nottingham has no counterpart in Vantona's household textiles, shirts, women's and children's wear and uniforms, and Vantona produces no hosiery or knitwear. Vantona supplies some woven fabrics to Nottingham and buys socks and sweaters from Nottingham for its uniforms.

The two companies' balance sheets also fit well together. Nottingham's cash pile of over £90m will wipe out Vantona's debts and still leave over £70m of liquid assets—though in the near-term the focus is likely to be on ensuring that the merger works rather than on further acquisitions.

The separate development of the two companies has striking similarities. Both have come through the UK textile slump as highly efficient British manufacturers with a heavy emphasis on research and development. Both have been built by men who came to Britain relatively recently.



Mr Harry Djanogly (left), who will become deputy chairman and group managing director of Vantona, and Mr David Alliance, the current chief executive

Mr Djanogly's father and uncle both fled Germany, where the family had a textile business. In the 1930s, after assuming control of the company at an exceedingly young age, Mr Djanogly, now 46, saw an agreed takeover by Sir Charles Clore's Sears Holdings blocked by the Monopolies Commission in 1973. More recent attempts at expansion have also failed.

Last year, an £11m bid for another M & S supplier, the Glasgow-based F. Miller (Textiles) failed despite having the backing of F. Miller's board. It was later snapped up, ironically, by Vantona. A more ambitious attempt to take over Johnson Cleaners with a £58m bid also failed.

Mr Alliance, 52, came to Britain from Iran over 30 years ago and built Vantona from an initial Manchester base through acquisition. He has won wide respect for the rapid turnaround of Carrington Viyella. For him and Mr Djanogly, this will be the greatest test.

Both also produce some leisurewear. But Nottingham has no counterpart in Vantona's household textiles, shirts, women's and children's wear and uniforms, and Vantona produces no hosiery or knitwear. Vantona supplies some woven fabrics to Nottingham and buys socks and sweaters from Nottingham for its uniforms.

The two companies' balance sheets also fit well together. Nottingham's cash pile of over £90m will wipe out Vantona's debts and still leave over £70m of liquid assets—though in the near-term the focus is likely to be on ensuring that the merger works rather than on further acquisitions.

The separate development of the two companies has striking similarities. Both have come through the UK textile slump as highly efficient British manufacturers with a heavy emphasis on research and development. Both have been built by men who came to Britain relatively recently.

## Fenner sells offshoot to cut borrowings

By Martin Dickson

J. H. Fenner, the Hull engineering group, is to cut its borrowings by £7.2m by the sale of Fenner's, its division making industrial materials handling systems, to Figlio International Holdings of the U.S.

The move is a major part of Fenner's plan to reduce its gearing, which was announced last year when the group was fighting off a £42m takeover bid from Hawker Siddeley.

Fenner, which will produce its interim figures today, is thought to be keen to cut its borrowings by about £10m.

Figlio, which is based in Willoughby, Ohio, is a major manufacturer of handling equipment. It will pay \$5m in cash for Fenner and also take on the division's borrowings of £2.2m. Fenner's turnover in the year to August 1984 was about £13m. It has operations in the UK, West Germany, Sweden, South Africa and Australia.

comment

The Fenner Brewery, a Devon supplier of beers, wines, spirits and cider to public houses, is to become one of the few companies with stock quoted on both the Stock Exchange's First and the unlisted securities market.

The company, which has had its 11 per cent cumulative preference shares listed for many years, is planning to have its ordinary "A" shares quoted on the USM, by means of an introduction. These shares have been traded in a limited way under the Stock Exchange's Rule 535(2). The company's financial adviser is Guinness Mahon and the broker is Loring and Crutch-shank.

Tesco expands

TESCO, the supermarket group, has acquired Bagden (Supermarkets) for £4.94m. Bagden owns and operates a large supermarket at Sprowston, Norwich, and has two other unlisted freehold premises, comprising an older supermarket and a storage facility. Tesco will be paying for the deal with 1.8m shares and £443,750 in cash.

## Alphameric reaches £1.3m after strong second half

RECORD LEVELS of sales and profits have been achieved by Alphameric, which designs and manufactures high-quality custom-made computer peripheral products. This USM company reports a 52.1 per cent increase in its own turnover to £1.31m in pre-tax profits on turnover up by 46.7 per cent from £59.9m to £87.2m in the year to March 31, 1985.

The pre-tax figure was after lower interest charges of £56,000 compared with £106,000. The results are in line with the expectations of a year ago and are due, in large measure, to the strong second half. Overall, the group has produced an increase in net margins from 14.4 per cent to 15.1 per cent, despite a 10 per cent increase in the cost of the French manufacturing operation. Alphameric has a 66 per cent interest in Alphameric SA and 80 per cent in Sud-Alim SA.

There was a tax charge for the year of £26,000 against £342,000, and after minorities this time of £14,000, attributable profits came out at £700,000 (£515,000). Stated earnings per 50 share were up from 4.01p to 5.23p.

comment

Alphameric seems gloriously unaffected by the general

malaise in the electronics sector, and the market reacted appropriately for once a better than expected set of results by pushing the shares up 7p to 140p. Alphameric is currently having no trouble at all beating its own target of a 40 per cent annual growth rate, and last year increased profits by over 50 per cent despite the fact that two of its major customers, Cifera and Telecom, were scaling back their orders. Next year should see the company's French operations coming into profit; and Alphameric seems well placed to succeed in a market where there is no indigenous French competition. The company is still increasing its 25 per cent share of the growing UK market for custom-made keyboards, while its Bishopsgate Terminals division is moving from strength to strength with a £900,000 contract for a New Zealand Post Office and a £3m contract from Grievous Grant. The company could well make about £1.5m this year, which after a 43 per cent tax rate would put the shares on a p/e ratio of about 19. In happier times for the high tech industry as a whole that rating would look on the low side.

comment

The market took a dim view of these figures, wiping 25p off the share price to 62.5p, despite a general knowledge of some of Avana's problems. It was no particular surprise that trying to prepare foods at Rugeley amid the dust of construction activity cost Avana £1.2m in lost profits and that price discounting by competitors reduced the contribution from Robertson's jams. The real trouble is that the underlying turnover increase was very modest indeed and the market is beginning to question why Avana should deserve its hefty premium to core holdings in the sector. As it is, a tax charge falling to 84 per cent will still leave Avana rated at over 14 times prospective earnings after profit before tax this year of £22m or a bit more. And this raises the question whether Avana can maintain its excellent record without the sort of acquisition which will require a less independent form of management.

comment

The market took a dim view of these figures, wiping 25p off the share price to 62.5p, despite a general knowledge of some of Avana's problems. It was no particular surprise that trying to prepare foods at Rugeley amid the dust of construction activity cost Avana £1.2m in lost profits and that price discounting by competitors reduced the contribution from Robertson's jams. The real trouble is that the underlying turnover increase was very modest indeed and the market is beginning to question why Avana should deserve its hefty premium to core holdings in the sector. As it is, a tax charge falling to 84 per cent will still leave Avana rated at over 14 times prospective earnings after profit before tax this year of £22m or a bit more. And this raises the question whether Avana can maintain its excellent record without the sort of acquisition which will require a less independent form of management.

comment

The market took a dim view of these figures, wiping 25p off the share price to 62.5p, despite a general knowledge of some of Avana's problems. It was no particular surprise that trying to prepare foods at Rugeley amid the dust of construction activity cost Avana £1.2m in lost profits and that price discounting by competitors reduced the contribution from Robertson's jams. The real trouble is that the underlying turnover increase was very modest indeed and the market is beginning to question why Avana should deserve its hefty premium to core holdings in the sector. As it is, a tax charge falling to 84 per cent will still leave Avana rated at over 14 times prospective earnings after profit before tax this year of £22m or a bit more. And this raises the question whether Avana can maintain its excellent record without the sort of acquisition which will require a less independent form of management.

comment

The market took a dim view of these figures, wiping 25p off the share price to 62.5p, despite a general knowledge of some of Avana's problems. It was no particular surprise that trying to prepare foods at Rugeley amid the dust of construction activity cost Avana £1.2m in lost profits and that price discounting by competitors reduced the contribution from Robertson's jams. The real trouble is that the underlying turnover increase was very modest indeed and the market is beginning to question why Avana should deserve its hefty premium to core holdings in the sector. As it is, a tax charge falling to 84 per cent will still leave Avana rated at over 14 times prospective earnings after profit before tax this year of £22m or a bit more. And this raises the question whether Avana can maintain its excellent record without the sort of acquisition which will require a less independent form of management.

comment

The market took a dim view of these figures, wiping 25p off the share price to 62.5p, despite a general knowledge of some of Avana's problems. It was no particular surprise that trying to prepare foods at Rugeley amid the dust of construction activity cost Avana £1.2m in lost profits and that price discounting by competitors reduced the contribution from Robertson's jams. The real trouble is that the underlying turnover increase was very modest indeed and the market is beginning to question why Avana should deserve its hefty premium to core holdings in the sector. As it is, a tax charge falling to 84 per cent will still leave Avana rated at over 14 times prospective earnings after profit before tax this year of £22m or a bit more. And this raises the question whether Avana can maintain its excellent record without the sort of acquisition which will require a less independent form of management.

comment

The market took a dim view of these figures, wiping 25p off the share price to 62.5p, despite a general knowledge of some of Avana's problems. It was no particular surprise that trying to prepare foods at Rugeley amid the dust of construction activity cost Avana £1.2m in lost profits and that price discounting by competitors reduced the contribution from Robertson's jams. The real trouble is that the underlying turnover increase was very modest indeed and the market is beginning to question why Avana should deserve its hefty premium to core holdings in the sector. As it is, a tax charge falling to 84 per cent will still leave Avana rated at over 14 times prospective earnings after profit before tax this year of £22m or a bit more. And this raises the question whether Avana can maintain its excellent record without the sort of acquisition which will require a less independent form of management.

comment

The market took a dim view of these figures, wiping 25p off the share price to 62.5p, despite a general knowledge of some of Avana's problems. It was no particular surprise that trying to prepare foods at Rugeley amid the dust of construction activity cost Avana £1.2m in lost profits and that price discounting by competitors reduced the contribution from Robertson's jams. The real trouble is that the underlying turnover increase was very modest indeed and the market is beginning to question why Avana should deserve its hefty premium to core holdings in the sector. As it is, a tax charge falling to 84 per cent will still leave Avana rated at over 14 times prospective earnings after profit before tax this year of £22m or a bit more. And this raises the question whether Avana can maintain its excellent record without the sort of acquisition which will require a less independent form of management.

comment

The market took a dim view of these figures, wiping 25p off the share price to 62.5p, despite a general knowledge of some of Avana's problems. It was no particular surprise that trying to prepare foods at Rugeley amid the dust of construction activity cost Avana £1.2m in lost profits and that price discounting by competitors reduced the contribution from Robertson's jams. The real trouble is that the underlying turnover increase was very modest indeed and the market is beginning to question why Avana should deserve its hefty premium to core holdings in the sector. As it is, a tax charge falling to 84 per cent will still leave Avana rated at over 14 times prospective earnings after profit before tax this year of £22m or a bit more. And this raises the question whether Avana can maintain its excellent record without the sort of acquisition which will require a less independent form of management.

comment

The market took a dim view of these figures, wiping 25p off the share price to 62.5p, despite a general knowledge of some of Avana's problems. It was no particular surprise that trying to prepare foods at Rugeley amid the dust of construction activity cost Avana £1.2m in lost profits and that price discounting by competitors reduced the contribution from Robertson's jams. The real trouble is that the underlying turnover increase was very modest indeed and the market is beginning to question why Avana should deserve its hefty premium to core holdings in the sector. As it is, a tax charge falling to 84 per cent will still leave Avana rated at over 14 times prospective earnings after profit before tax this year of £22m or a bit more. And this raises the question whether Avana can maintain its excellent record without the sort of acquisition which will require a less independent form of management.

comment

The market took a dim view of these figures, wiping 25p off the share price to 62.5p, despite a general knowledge of some of Avana's problems. It was no particular surprise that trying to prepare foods at Rugeley amid the dust of construction activity cost Avana £1.2m in lost profits and that price discounting by competitors reduced the contribution from Robertson's jams. The real trouble is that the underlying turnover increase was very modest indeed and the market is beginning to question why Avana should deserve its hefty premium to core holdings in the sector. As it is, a tax charge falling to 84 per cent will still leave Avana rated at over 14 times prospective earnings after profit before tax this year of £22m or a bit more. And this raises the question whether Avana can maintain its excellent record without the sort of acquisition which will require a less independent form of management.

comment

The market took a dim view of these figures, wiping 25p off the share price to 62.5p, despite a general knowledge of some of Avana's problems. It was no particular surprise that trying to prepare foods at Rugeley amid the dust of construction activity cost Avana £1.2m in lost profits and that price discounting by competitors reduced the contribution from Robertson's jams. The real trouble is that the underlying turnover increase was very modest indeed and the market is beginning to question why Avana should deserve its hefty premium to core holdings in the sector. As it is, a tax charge falling to 84 per cent will still leave Avana rated at over 14 times prospective earnings after profit before tax this year of £22m or a bit more. And this raises the question whether Avana can maintain its excellent record without the sort of acquisition which will require a less independent form of management.

comment

The market took a dim view of these figures, wiping 25p off the share price to 62.5p, despite a general knowledge of some of Avana's problems. It was no particular surprise that trying to prepare foods at Rugeley amid the dust of construction activity cost Avana £1.2m in lost profits and that price discounting by competitors reduced the contribution from Robertson's jams. The real trouble is that the underlying turnover increase was very modest indeed and the market is beginning to question why Avana should deserve its hefty premium to core holdings in the sector. As it is, a tax charge falling to 84 per cent will still leave Avana rated at over 14 times prospective earnings after profit before tax this year of £22m or a bit more. And this raises the question whether Avana can maintain its excellent record without the sort of acquisition which will require a less independent form of management.

comment

The market took a dim view of these figures, wiping 25p off the share price to 62.5p, despite a general knowledge of some of Avana's problems. It was no particular surprise that trying to prepare foods at Rugeley amid the dust of construction activity cost Avana £1.2m in lost profits and that price discounting by competitors reduced the contribution from Robertson's jams. The real trouble is that the underlying turnover increase was very modest indeed and the market is beginning to question why Avana should deserve its hefty premium to core holdings in the sector. As it is, a tax charge falling to 84 per cent will still leave Avana rated at over 14 times prospective earnings after profit before tax this year of £22m or a bit more. And this raises the question whether Avana can maintain its excellent record without the sort of acquisition which will require a less independent form of management.

## Approval for Aran's takeover of Petrolex

BY BRENDAN KEENAN IN DUBLIN

THE MANAGING director of the Irish oil company whose last-minute takeover of Petrolex took the City by surprise last month, defended the price paid at a company EGM in Dublin yesterday.

Shareholders approved the takeover, without dissent, after some close questioning from the floor. Aran's offer of 90p per Petrolex share, or a 94p cash and share alternative, foiled a bid by Saxon Oil, within hours of the close of the Saxon offer.

Mr Michael Whelan, Aran's managing director, said some critics of the price had misunderstood the purpose of the bid.

They had argued that Aran did not need the tax allowances Petrolex could against its production revenues, which come mainly from its 0.25 per cent share in the Forties field. Mr Whelan said Aran had been just as interested in Petrolex's exploration programme. It would have taken years for Aran to develop a similar spread of interests.

Mr Whelan said the takeover would transform the company. It now had a stake in 60 per cent of the blocks licensed in Irish waters and a share in 40 UK blocks, a very high number for a company of its size.

Aran proposes to raise more than £11m by a rights issue to pay for the Petrolex acquisition and increase working capital by about £2m. The company's exploration manager, Mr Tom Earls, said four wells would probably be drilled next year in the North Sea.

The increased size of Aran should mean that the company

will be less subject to the volatile share trading, associated with recent Irish offshore exploration. Aran executives believe this will be to the company's benefit but it does mean that shareholders who bought during one of the booms will have to take a longer term view of their investment.

The offer for Petrolex is now unconditional.

Together with the 1m shares which Aran acquired on May 14, 1985 it now owns or has received acceptances for a total of 14.5m Petrolex shares, representing 86.4 per cent.

Vectis approach

Vectis Stone, the construction, distribution and toiletries group, said yesterday that it had received an approach which might lead to a bid for the company. Its shares rose sharply on the news to close last night at 54p, up 14p on the day.

The company gave no word of the identity of the possible bidder, but market speculation centred on Baxton Hill Quarries, a private company, which holds a 6.6 per cent stake in the group.

A. Cohen down

A. Cohen & Co., metal refiner and manufacturer of non-ferrous alloys, reports lower pre-tax profits of £2.42m for 1984, against £2.59m previously, on turnover up from £45.07m to £54.46m.

The dividend total for the year is raised by 1p to 10.8p, with a final of 7.7p (6.9p).

## Cole expects profit leap

Cole Group, the plastics manufacturer, is expected to post a 55.72m takeover bid by Robert Moss, the manufacturer and distributor of plastic injection mouldings, yesterday forecast large increases in both profits and dividends for the current year.

Pre-tax profits of around £900,000 in the year ending December 1985, are foreseen, compared with a figure of £278,000 in taxable profits for the previous year.

A letter to shareholders, Dr J. W. Barrett, chairman of Cole, said the forecast demon-

strated the continuing strength of the company's recovery.

Dr Barrett told shareholders that the board intended to recommend that the full year dividend for 1985 be increased to 10p a share, compared with 4p a share the previous year.

Moss's revised offer is 80 new ordinary shares and £105 in cash for every 100 Cole shares. On the basis of last night's closing price, it values Cole at 190.6p per share.

Moss shares closed 1p down at 107p. Cole was unchanged at 188p.

comment

The market took a dim view of these figures, wiping 25p off the share price to 62.5p, despite a general knowledge of some of Avana's problems. It was no particular surprise that trying to prepare foods at Rugeley amid the dust of construction activity cost Avana £1.2m in lost profits and that price discounting by competitors reduced the contribution from Robertson's jams. The real trouble is that the underlying turnover increase was very modest indeed and the market is beginning to question why Avana should deserve its hefty premium to core holdings in the sector. As it is, a tax charge falling to 84 per cent will still leave Avana rated at over 14 times prospective earnings after profit before tax this year of £22m or a bit more. And this raises the question whether Avana can maintain its excellent record without the sort of acquisition which will require a less independent form of management.

comment

The market took a dim view of these figures, wiping 25p off the share price to 62.5p, despite a general knowledge of some of Avana's problems. It was no particular surprise that trying to prepare foods at Rugeley amid the dust of construction activity cost Avana £1.2m in lost profits and that price discounting by competitors reduced the contribution from Robertson's jams. The real trouble is that the underlying turnover increase was very modest indeed and the market is beginning to question why Avana should deserve its hefty premium to core holdings in the sector. As it is, a tax charge falling to 84 per cent will still leave Avana rated at over 14 times prospective earnings after profit before tax this year of £22m or a bit more. And this raises the question whether Avana can maintain its excellent record without the sort of acquisition which will require a less independent form of management.

comment

The market took a dim view of these figures, wiping 25p off the share price to 62.5p, despite a general knowledge of some of Avana's problems. It was no particular surprise that trying to prepare foods at Rugeley amid the dust of construction activity cost Avana £1.2m in lost profits and that price discounting by competitors reduced the contribution from Robertson's jams. The real trouble is that the underlying turnover increase was very modest indeed and the market is beginning to question why Avana should deserve its hefty premium to core holdings in the sector. As it is, a tax charge falling to 84 per cent will still leave Avana rated at over 14 times prospective earnings after profit before tax this year of £22m or a bit more. And this raises the question whether Avana can maintain its excellent record without the sort of acquisition which will require a less independent form of management.

comment

The market took a dim view of these figures, wiping 25p off the share price to 62.5p, despite a general knowledge of some of Avana's problems. It was no particular surprise that trying to prepare foods at Rugeley amid the dust of construction activity cost Avana £1.2m in lost profits and that price discounting by competitors reduced the contribution from Robertson's jams. The real trouble is that the underlying turnover increase was very modest indeed and the market is beginning to question why Avana should deserve its hefty premium to core holdings in the sector. As it is, a tax charge falling to 84 per cent will still leave Avana rated at over 14 times prospective earnings after profit before tax this year of £22m or a bit more. And this raises the question whether Avana can maintain its excellent record without the sort of acquisition which will require a less independent form of management.

comment



## Unigate relies on non-dairy operations for 11% profit rise

Unigate's dependence on the UK dairy business continues to lessen. In the 1984-85 year the contributions from dairy operations fell below 50 per cent of operating profits for the first time, and the group relied on growth elsewhere—particularly in the international and Gilspur divisions—for a 11.4 per cent rise in taxable profits.

The market had been expecting a taxable outcome of around £57.1m, but the result published yesterday—an increase from £57.1m to £63.2m—prompted a 9p rise in the company's shares to 168p. The dividend is lifted from 7.5p to 8.2p with a final of 8.2p (4.78p).

Operations in the UK were virtually unchanged at £55.7m, but activities in the U.S. showed a rise of 35 per cent to £15.6m (£11.7m). Other countries added slightly more with £5.7m against £4.6m.

Mr John Clement, chairman and chief executive, said that acquisitions continue to strengthen existing business areas, and he singled out the poultry business J. P. Wood of Shropshire, along with two electrical contracting businesses and two specialist engineering companies.

Last week Unigate announced plans to sell loss-maker Bowers to Northern Foods in a deal worth around £21m.

Turnover advanced to near the £250m level, rising from £247.5m to £253.5m, and produced operating profits of £77m against £71.9m. A divisional analysis shows dairy income unchanged at £37.9m, but an increase in meat interests from £2.4m to £3.6m. Winecon, the group's transport, garages and engineering concern, dropped £1m to £8.3m.

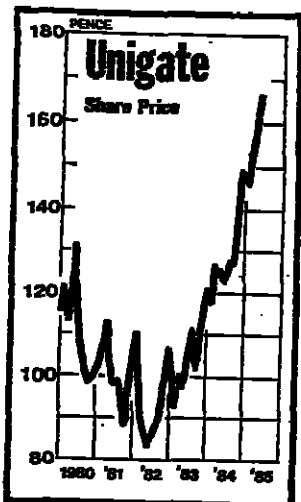
The international division, which handles food products and services outside the British Isles, showed the largest increase in operating profit, up from £13.6m to £16.3m, while the exhibition, freight and engineering activities of Gilspur moved ahead from £8.2m to £10m. Other activities moved ahead from £0.5m to £0.9m.

The pre-tax figure includes related companies income of £2.7m against £2m, but was after net interest payable and other financial charges of £16.1m (£16.8m). It was subject to a much higher tax charge of £22.6m against £16m.

Earnings per share slipped marginally from 18.5p to 18.3p. An extraordinary charge of £9.2m, down from £26.7m, comprised the cost of major rationalisations and business closures, offset by profits on the sale of investments. The chairman says that the rationalisation programme is now complete.

He adds that the group's cash performance remains strong. Inflow from existing operations came to £35.7m, and net borrowings were down to £15.7m. Last time there was a £5m transfer from reserves.

See Lex



## SE may probe Bell's price rise

By Andrew Arends

THE Stock Exchange is understood to have launched an inquiry into the large movement in the share price of Arthur Bell, the whisky group, days before the announcement of a £347m takeover bid by Guinness, the brewer and retailer.

The Guinness bid, announced last Friday, followed a week in which the Bell share price moved sharply. From 180p on Monday it had reached 192p at the close of trading on Thursday night—the sort of rise that would normally prompt a Stock Exchange investigation.

In the wake of the bid announcement the price then rose a further 71p. Yesterday it put on 10p to close at 273p, a level well above the value of the Guinness bid.

Mr Ernest Saunders, chief executive of Guinness, said that if the Stock Exchange had not already started an inquiry into the share price movement it should now do so.

While the Stock Exchange yesterday denied that there was a formal investigation, it is understood that a preliminary inquiry has been started into the events preceding the bid announcement. If evidence of insider trading emerged, the Stock Exchange will pass it on to the Department of Trade and Industry which will then take a formal look at the matter.

## Carlton to buy TV studio equipment maker for £3m

BY MARTIN DICKSON

Carlton Communications, the fast expanding video technology and communications group, is buying Michael Cox Electronics, a leading British manufacturer of television studio equipment, in a cash and shares deal worth £3.2m.

Carlton shares rose strongly on the news, closing last night at 300p ex-dividend, up 43p on the day.

Cox, which was established in 1962, designs, develops and manufactures a range of equipment, including vision mixers, which blend together TV images. Mr Michael Cox, Carlton's chairman, said that the products of Cox Electronics were complementary. For example, Carlton's special effects devices had

exactly the same markets as Cox's vision mixers and the two could be sold together as a package. He added that Cox and Carlton had been working closely on the development of new products over the past six months.

The deal will be funded by the issue of about 162,500 shares in Carlton—which the vendors have agreed to hold for at least 18 months—and £1.9m in cash. Cox, whose products are used by TV stations around the world, had pre-tax profits of £307,000 in 1984 on sales of £3.8m. Management accounts for the first quarter of this year show pre-tax profits of £100,000 on turnover up 20 per cent. Net asset value at the end of 1984

was £1.5m. Of its 120 employees, 80 are engineers and technicians. Mr Green said yesterday that this was more than Carlton currently employed and would mean a significant expansion of the group's engineering base.

Carlton, which earlier this month reported interim pre-tax profits more than doubled from £2.37m to £12.8m, has made a rapid succession of video- and TV-related purchases since gaining a listing in February 1983. Its biggest acquisition came last December, when it bought Abekas Video Systems of California in a deal costing £12.8m initially and up to a further £17.2m over five years, dependent on profits performance.

## Interior designer for USM

BY LUCY KELLAWAY

THE USM is to get its first interior design company. Blanchards is to join the market via a placing of 1.6m ordinary shares by Strauss Turnbull at 75p each.

The company, which decorates and furnishes residential and commercial properties, sells and exports up-market furniture and antiques, and acts as an estate agent, has a market value at the placing price of £3,750,000.

Of the £1.2m raised before expenses in the placing, £750,000

represents new money for the company, which will be used to expand existing activities.

The company was created in 1972 when Sir John Figgess, chairman and Mr Alexander Aldbrook managing director, bought from Maples International its overseas decorating and furnishing business. The bulk of the company's turnover and profits come from abroad, and in the six months to December, 47 per cent of turnover originated from the Middle East

and 18 per cent from North Africa.

Blanchard's single largest customer is His Excellency Dr Man Saeed Al Otaiba, energy minister for the United Arab Emirates. Dr Otaiba also owns 8 per cent. At the placing price the shares are on a prospective earnings multiple of 12.3 after an estimated tax rate of 44 per cent. The yield is 4 per cent based on a forecast dividend of 2.1p per share.

Dealings start on Monday

This advertisement is published by The Burton Group plc, whose directors (including those who have delegated detailed supervision of this advertisement) have taken all reasonable care to ensure that the facts stated and opinions expressed herein are fair and accurate. Each of the directors accepts responsibility accordingly.



# Burton and Debenhams, together a share to shout about!

Debenhams' shareholders should look at what's happened to Burton and Debenhams during recent years.

Compare the increase in value of £100 invested from 31st December 1980 to 9th April 1985, the day before bid speculation began—

	Burton	Debenhams
£100 grew to	£981*	£277*
Compare growth in dividend and earnings per share over the last 4 financial years—		
Dividend	+136%	+34%
Earnings per share	+201%	+11%

Debenhams often promises—Burton always delivers. Accept the bid.

The Burton Group

habitat/mothercare

In short there's no comparison in quality.

These figures should convince you that Burton are a tremendous retail success, and Burton with Habitat Mothercare have the necessary skill, flair and drive to revitalise Debenhams.

We care about your investment in Debenhams, and we care about Debenhams' employees and customers.

Whatever Debenhams promises you — face the facts, and join the team that always delivers. Back Burton.

\*Based on prices from The Stock Exchange Daily Official List.

### BIDS AND DEALS

**BLUE CIRCLE LIMITED**, the South African subsidiary of Blue Circle Industries, is to acquire 58 per cent of D & H Minerals at a price of 20p per share. The deal, valued at 38.5m, settled by the issue of 4.83m new Blue Circle shares to Darling & Hodgson, which controls D & H Minerals. As a result Darling & Hodgson's interest in Blue Circle will increase from 30.5 per cent to 42 per cent, thereby matching that of Blue Circle's British parent, which has 49.5 per cent of the deal, from 50.3 per cent.

**NOLTON** announces that 807,769 ordinary shares, representing 12.8 per cent of the capital, have been placed through the market with clients of the company's brokers, Margrets and Addenbroke. These shares were previously held by Mr P. S. Dixon and his family, who no longer retain a notifiable interest.

**SUTER**, the engineering, distribution and packaging group headed by Mr David Abell, has increased its holding in F. H. Lloyd, the foundry group, from 16.5 per cent to 20.15 per cent. The Suter stake includes a holding of 100,000 shares by Mr Stephen Finch, an associate.

**COOKSON GROUP** has acquired the outstanding 50 per cent shareholding in Electrovert of Montreal, which now becomes a 100 per cent subsidiary. Consideration was not material in relation to the net profits of Cookson.

**COMCAP's** wholly owned subsidiary CMA Comcap is acquiring

the management and business of a division of Christian Reisinger AF 1984. The division, which provides customers in Scandinavia and Germany with a computer bureau service and software development, is being acquired for Dkr 4.5m (Approximately £325,000) cash, and will be incorporated as CMA Data.

**BRITISH Electric Traction** has announced an £800,000 offer to acquire the shares in its subsidiary Electrical and Industrial Ltd.

**EXTEL GROUP** discloses that Dr Ashraf Marwan of Monte Carlo has an interest in 1.78m ordinary shares (5.05 per cent) in the company.

Mr Alan Brooker, chairman of Extel said "we have had no talks with him. We have simply had a formal letter notifying us of his holding."

**WESTLAND'S** proposed merger with Bristow Rotocraft will not be referred to the Monopolies and Mergers Commission.

**FLIGHT REFUELLING** has exchanged contracts for the acquisition of Wes from L. R. Davey and fellow directors of Wes. The value of the consideration is £1m, and completion is expected to take place on June 21. The audited accounts of Wes to November 30, 1984 show shareholders funds of £1m, with sales for the year of £4.9m and pre-tax profits of £256,000. Wes has its headquarters at Poole, Dorset, and is a contractor to the Ministry of Defence and to the British aerospace industry.

Banco Central de Costa Rica  
U.S. \$50,000,000  
Floating Rate Notes 1985

Notice is hereby given pursuant to Condition 4 of the Notes that the Notes will carry an interest rate of 84% from 13th June, 1985 to the earlier of 13th December, 1985 or the date on which funds are received for the payment of overdue principal.

European Banking Company Limited  
(Agent Bank)

13th June, 1985

**CONSOLIDATED MURCHISON LIMITED**  
Incorporated in the Republic of South Africa



Declaration of Final Dividend No. 75

Final dividend No. 75 in respect of the eighteen month period ending 30 June 1985 of 30 cents per share has been declared payable to holders of ordinary shares, registered in the books of the company at the close of business on 12 July 1985. The dividend has been declared in the currency of the Republic of South Africa and payment from London will be made in United Kingdom currency. The date for determining the rate of exchange at which the currency of the Republic will be converted into United Kingdom currency will be 22 July 1985 or such other date as set out in the conditions subject to which the dividend is paid. These conditions can be inspected at the registered office or office of the London Secretaries of the company. Warrants in payment of the dividend will be posted on or about 9 August 1985. The transfer books and registers of members of the company in Johannesburg and London will be closed from 13 July 1985 to 19 July 1985, both days inclusive.

By Order of the Board  
ANGLOVAAL LIMITED  
Secretaries

per: E. J. Thomas  
Registered Office  
Anglovaal House  
56 Main Street  
Johannesburg 2001  
17 June 1985

London Secretaries  
Anglo-Transvaal Trustees Limited  
295 Regent Street  
London W1R 6ST



## Svenska Handelsbanken

US\$ 100,000,000 12 3/4% Notes 1989

NOTICE IS HEREBY GIVEN that pursuant to Condition 4 (b) of the Notes, US\$ 10,000,000 principal amount of the Notes has been drawn for redemption on 18th July, 1985, at the redemption price of 101% of the principal amount, together with accrued interest to 18th July, 1985.

The serial numbers of the Notes drawn for redemption are as follows:—

4	949	1947	2962	3991	5019	6009	6814	7780	8737	9763	10898	11833	12928	13942	15109	15997	17034	17954	18981
10	961	1948	2963	3992	5021	6014	6821	7793	8740	9766	10901	11834	12929	13943	15110	15998	17035	17955	18982
16	973	1950	2965	3993	5022	6015	6822	7794	8741	9767	10902	11835	12930	13944	15111	16000	17036	17956	18983
22	985	1952	2966	3994	5023	6016	6823	7795	8742	9768	10903	11836	12931	13945	15112	16001	17037	17957	18984
28	997	1954	2967	3995	5024	6017	6824	7796	8743	9769	10904	11837	12932	13946	15113	16002	17038	17958	18985
34	1011	1956	2968	3996	5025	6018	6825	7797	8744	9770	10905	11838	12933	13947	15114	16003	17039	17959	18986
40	1023	1958	2969	3997	5026	6019	6826	7798	8745	9771	10906	11839	12934	13948	15115	16004	17040	17960	18987
46	1035	1960	2970	3998	5027	6020	6827	7799	8746	9772	10907	11840	12935	13949	15116	16005	17041	17961	18988
52	1047	1962	2971	3999	5028	6021	6828	7800	8747	9773	10908	11841	12936	13950	15117	16006	17042	17962	18989
58	1059	1964	2972	4000	5029	6022	6829	7801	8748	9774	10909	11842	12937	13951	15118	16007	17043	17963	18990
64	1071	1966	2973	4001	5030	6023	6830	7802	8749	9775	10910	11843	12938	13952	15119	16008	17044	17964	18991
70	1083	1968	2974	4002	5031	6024	6831	7803	8750	9776	10911	11844	12939	13953	15120	16009	17045	17965	18992
76	1095	1970	2975	4003	5032	6025	6832	7804	8751	9777	10912	11845	12940	13954	15121	16010	17046	17966	18993
82	1107	1972	2976	4004	5033	6026	6833	7805	8752	9778	10913	11846	12941	13955	15122	16011	17047	17967	18994
88	1119	1974	2977	4005	5034	6027	6834	7806	8753	9779	10914	11847	12942	13956	15123	16012	17048	17968	18995
94	1131	1976	2978	4006	5035	6028	6835	7807	8754	9780	10915	11848	12943	13957	15124	16013	17049	17969	18996
100	1143	1978	2979	4007	5036	6029	6836	7808	8755	9781	10916	11849	12944	13958	15125	16014	17050	17970	18997
106	1155	1980	2980	4008	5037	6030	6837	7809	8756	9782	10917	11850	12945	13959	15126	16015	17051	17971	18998
112	1167	1982	2981	4009	5038	6031	6838	7810	8757	9783	10918	11851	12946	13960	15127	16016	17052	17972	18999
118	1179	1984	2982	4010	5039	6032	6839	7811	8758	9784	10919	11852	12947	13961	15128	16017	17053	17973	19000
124	1191	1986	2983	4011	5040	6033	6840	7812	8759	9785	10920	11853	12948	13962	15129	16018	17054	17974	19001
130	1203	1988	2984	4012	5041	6034	6841	7813	8760	9786	10921	11854	12949	13963	15130	16019	17055	17975	19002
136	1215	1990	2985	4013	5042	6035	6842	7814	8761	9787	10922	11855	12950	13964	15131	16020	17056	17976	19003
142	1227	1992	2986	4014	5043	6036	6843	7815	8762	9788	10923	11856	12951	13965	15132	16021	17057	17977	19004
148	1239	1994	2987	4015	5044	6037	6844	7816	8763	9789	10924	11857	12952	13966	15133	16022	17058	17978	19005
154	1251	1996	2988	4016	5045	6038	6845	7817	8764	9790	10925	11858	12953	13967	15134	16023	17059	17979	19006
160	1263	1998	2989	4017	5046	6039	6846	7818	8765	9791	10926	11859	12954	13968	15135	16024	17060	17980	19007
166	1275	2000	2990	4018	5047	6040	6847	7819	8766	9792	10927	11860	12955	13969	15136	16025	17061	17981	19008
172	1287	2002	2991	4019	5048	6041	6848	7820	8767	9793	10928	11861	12956	13970	15137	16026	17062	17982	19009
178	1299	2004	2992	4020	5049	6042	6849	7821	8768	9794	10929	11862	12957	13971	15138	16027	17063	17983	19010
184	1311	2006	2993	4021	5050	6043	6850	7822	8769	9795	10930	11863	12958	13972	15139	16028	17064	17984	19011
190	1323	2008	2994	4022	5051	6044	6851	7823	8770	9796	10931	11864	12959	13973	15140	16029	17065	17985	19012
196	1335	2010	2995	4023	5052	6045	6852	7824	8771	9797	10932	11865	12960	13974	15141	16030	17066	17986	19013
202	1347	2012	2996	4024	5053	6046	6853	7825	8772	9798	10933	11866	12961	13975	15142	16031	17067	17987	19014
208	1359	2014	2997	4025	5054	6047	6854	7826	8773	9799	10934	11867	12962	13976	15143	16032	17068	17988	19015
214	1371	2016	2998	4026	5055	6048	6855	7827	8774	9800	10935	11868	12963	13977	15144	16033	17069	17989	19016
220	1383	2018	2999	4027	5056	6049	6856	7828	8775	9801	10936	11869	12964	13978	15145	16034	17070	17990	19017
226	1395	2020	3000	4028	5057	6050	6857	7829	8776	9802	10937	11870	12965	13979	15146	16035	17071	17991	19018
232	1407	2022	3001	4029	5058	6051	6858	7830	8777	9803	10938	11871	12966	13980	15147	16036	17072	17992	19019
238	1419	2024	3002	4030	5059	6052	6859	7831	8778	9804	10939	11872	12967	13981	15148	16037	17073	17993	19020
244	1431	2026	3003	4031	5060	6053	6860	7832	8779	9805	10940	11873	12968	13982	15149	16038	17074	17994	19021
250	1443	2028	3004	4032	5061	6054	6861	7833	8780	9806	10941	11874	12969	13983	15150	16039	17075	17995	19022
256	1455	2030	3005	4033	5062	6055	6862	7834	8781	9807	10942	11875	12970	13984	15151	16040	17076	17996	19023
262	1467	2032	3006	4034	5063	6056	6863	7835	8782	9808	10943	11876	12971	13985	15152	16041	17077	17997	19024
268	1479	2034	3007	4035	5064	6057	6864	7836	8783	9809	10944	11877	12972	13986	15153	16042	17078	17998	19025
274	1491	2036	3008	4036	5065	6058	6865	7837	8784	9810	10945	11878	12973	13987	15154	16043	17079	17999	19026
280	1503	2038	3009	4037	5066	6059	6866	7838	8785	9811	10946	11879	12974	13988	15155	16044	17080	18000	19027
286	1515	2040	3010	4038	5067	6060	6867	7839	8786	9812	10947	11880	12975	13989	15156	16045	17081	18001	19028
292	1527	2042	3011	4039	5068	6061	6868	7840	8787	9813	10948	11881	12976	13990	15157	16046	17082	18002	19029
298	1539	2044	3012	4040	5069	6062	6869	7841	8788	9814	10949	11882	12977	13991	15158	16047	17083	18003	19030
304	1551	2046	3013	4041	5070	6063	6870	7842	8789	9815	10950	11883	12978	13992	15159	16048	17084	18004	19031
310	1563	2048	3014	4042	5071	6064	6871	7843	8790	9816	10951	11884	12979	13993	15160	16049	17085	18005	19032
316	1575	2050	3015	4043	5072	6065	6872	7844	8791	9817	10952	11885	12980	13994	15161	16050	17086	18006	19033
322	1587	2052	3016	4044	5073	6066	6873	7845	8792	9818	10953	11886	12981	13995	15162	16051	17087	18007	19034
328	1599	2054	3017	4045	5074	6067	6874	7846	8793	9819	10954	11887	12982	13996	15163	16052	17088	18008	19035
334	1611	2056	3018	4046	5075	6068	6875	7847	8794	9820	10955	11888	12983	13997	15164	16053	17089	18009	19036
340	1623	2058	3019	4047	5076	6069	6876	7848	8795	9821	10956	11889	12984	13998	15165	16054	17090	18010	19037
346	1635	2060	3020	4048	5077	6070	6877	7849	8796	9822	10957	11890	12985	13999	15166	16055	17091	18011	19038
352	1647	2062	3021	4049	5078	6071	6878	7850	8797	9823	10958	11891	12986	14000	15167	16056	17092	18012	19039
358	1659	2064	3022	4050	5079	6072	6879	7851	8798	9824	10959	11892	12987	14001	15168	16057	17093	18013	19040



# Investing in the future

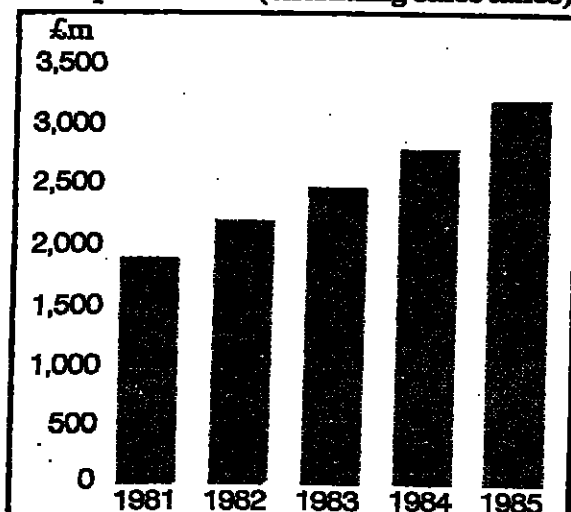


**Not even a company as successful as Marks & Spencer can rely on past achievements to ensure future growth.**

That is why the Company is now engaged on the largest capital development programme we have ever undertaken — with £480 million of investment planned over the next two years.

You can read about the plans for the future as well as the results for 1984 – 1985 in the Company's Annual Report, which is now available.

Group Turnover (excluding sales taxes)



It tells of a year in which Marks & Spencer Group sales increased 12% to £3,213 million and profits increased by nearly 9%, (despite an estimated £6 million shortfall caused by the miners' strike). Dividends per share are up from 3.125p to 3.4p.

In the UK sales of clothing were up by 7.4% to £1,424 million. The Company has an estimated 15% market share for menswear and ladies' outerwear, and 34% for lingerie.

Food sales climbed by 14.6% to £1,171 million. The strength of our Food Division is our insistence on the use of top quality raw materials made into recipes which

are easy for the housewife to cook and serve.

Homeware, Footwear and Accessories sales increased by 22% to £305 million, with an especially strong contribution in this division from toiletries and cosmetics.

Exports grew, too — by 10.4% to £92.7 million.

The successful test of the Marks & Spencer Chargecard has been followed by its national launch in April 1985, with results already significantly ahead of expectation.



*If you would like to receive a copy of the Marks & Spencer Annual Report please complete and send the coupon.*

To: The Secretary, Room C119,  
Marks and Spencer p.l.c., Michael House,  
Baker Street, London W1A 1DN.

Please send me a copy of your latest Annual Report.

Name .....

Address .....

Postcode .....

# Marks & Spencer



## UK COMPANY NEWS



## Minster Insurance Group

## 1984 Group Results

• Premium Income	£108,247,000.
• Investment Income	£19,440,000.
• Pre-tax Profit	£2,551,000.
• Total Assets	£294,445,000.
• Shareholders' Funds	£90,903,000.

*Points from the Statement by the Chairman, Mr. Donald S. Pearce:*

Trading losses for the Insurance Industry have reached totally unacceptable levels and the reinsurance market has also suffered severely. However signs leading to a recovery are beginning to emerge and insurers now appreciate that there is an urgent need to concentrate on obtaining an improvement in the technical underwriting results. In order to do this adequate rates must be paid for the risk involved. Unfortunately the change in attitude now taking place is unlikely to have an effect on the results for the year 1985.

In spite of a disappointing year with a reduced pre-tax profit there was a significant increase in the Shareholders' Funds.

Summary of Group Results	1984	1983
	£000	£000
Premium Income	108,247	108,528
Profit before tax	2,551	3,727
Profit after tax	1,374	4,554
Total Assets	294,445	253,700
Shareholders' Funds	90,903	76,683

MINSTER Insurance Company Ltd THE CONTINGENCY Insurance Company Ltd MALVERN Insurance Company Ltd NATIONAL MOTOR & Accident Insurance Union Ltd

MINSTER HOUSE, ARTHUR STREET, LONDON EC4R 9BJ.

## Oxford Instruments confident as profits jump 50% to £9m

RESULTS of Oxford Instruments Group improved further in the second half as predicted at midyear.

For the year to the end of March 1985, pre-tax profits for the advanced instrumentation company increased by almost 50 per cent from £5.14m to £9.16m, on turnover up by £10.1m to £59.13m. In the first six months, the company increased profits by 28 per cent to £2.31m on turnover up by 32 per cent to £24.62m.

Earnings per 5p share came out at 12.2p, compared with the previous year's 9.1p. However, in line with the company's policy of retaining the bulk of profits to finance growth, a final dividend payment of 0.8p net is being proposed, making a total for the year of 1.2p. Last year a single payment of 1p was made.

Oxford Superconducting Technology generated a further £34.8m (£27.8m) in sales which were not consolidated within the group turnover and also made a significant contribution to profit of £2.01m.

As in the past, most of the group's sales were abroad, with the total reaching £53.7m in the year, representing 91 per cent of turnover.

Mr Barrie Marson, the chairman, says that all parts of the group showed satisfactory progress through the year. New products announced last year enabled Oxford Medical Systems and Oxford Analytical Instruments, together with their overseas sales subsidiaries, to more than double profits in the year. Expenditure incurred earlier in the year on the concentration of Oxford Magnet Technology's magnet production at the new Eynsham factory and on setting up Furukawa Oxford Technology in Japan began to produce benefits in the late part of the year.

The chairman adds that the overall costs of setting up the Japanese joint venture for imaging magnet production, which by the end of the year was fully equipped, staffed and trained and had shipped seven magnets to its customers, were offset by the technology transfer payment received from Japan resulting in a net credit of approximately £0.3m to group pre-tax profits. With completion of the Eynsham plant quite early in the year, capital expenditure was

£3m much reduced compared with the previous year (£5.5m). All operating companies are now well equipped.

As a result, movement in net liquid funds, which was on outflow of approximately £2.1m in the first half, became an inflow of £1.4m during the second half and is expected to continue to be positive in the immediate future.

Oxford Automation made non-recurring charges of about £1.4m for stock obsolescence and software contract costs on one major project which have been set against pre-tax profits. Although the company subsequently traded profitably, it was decided, for strategic reasons, to dispose of the business. This was achieved through a buy-out involving its management team and third parties after the year end.

Mr Marson says that the group has begun the present year with record order books. All parts of the group are trading profitably and it is well placed for a fine performance for the year.

### Comment

After a rush of enthusiasm when the company was floated in October 1983, the stock market has been very cool towards Oxford Instruments, partly as a result of a very demanding entry price of over 30 at the original striking price of 28p, and partly as a result of the market's general swing against high technology stocks. But it now seems that the shares, up 5p to 28p yesterday, could be set for a modest re-rating — assuming current year pre-tax profits of £12m and a 38 per cent tax charge they change hands on a multiple of 17. Fears that demand for superconducting magnets in the U.S. and in Europe might begin to weaken have not yet materialised, and if and when they do, the company is set for exploiting the Japanese market in its joint venture with Furukawa. Moreover, while the core business remains strong, the company's smaller operations—medical systems and analytical instruments—are growing rapidly, reducing Oxford's dependence on superconducting magnets to about 50 per cent of turnover. This development could go a long way towards allaying City fears that Oxford is a one-product company.

## London Scottish static at £0.8m

HIGHER interest rates combined with the impact of the miners' strike resulted in a first six months for the static London Scottish Finance Corporation.

The directors point out that although the miners returned to work in March it will take some time for them to clear their debts—the company provides financial and banking services and consumer credit.

However, as the arrears and had debt situation has improved since the year end the directors have been able to release a proportion of the provisions which were made at that time.

Turnover for the six months to April 30, 1985 totalled £8.6m (£8m) and generated pre-tax profits of £845,000 (£842,000) after interest costs of £800,000 (£823,000). In the circumstances, the directors consider the results as satisfactory.

They are holding the interim dividend at 0.9p net per 10p share from some-again earnings of 3.1p. Tax took £260,000 (£270,000).

### Comment

For the second year running shareholders in LEFC are expected to set their sights low because of the miners' strike. Last year provisions as a direct result of the dispute could have clipped as much as £300,000 off the company's profits. The first half of this year was bound to be depressed but now that the men have been back at the coalface for some months and repayments are regularly coming in again, the closing six months might have been expected to come good. However, the extra interest charges which LEFC has had to shoulder on the extended loans has depressed margins. As a result, profits will probably be no better than £1.8m against earlier expectations of at least £2m. Even trimming commission payments to the small army of part-time collectors is not going to have much impact this year. So that leaves the 64 per cent yield acting as longstop for the shares at 64p.

### Wimpey home sales ahead of target

Sir Reginald Beaumont Smith, chairman of George Wimpey, told the AGM that during the year to date, sales of private houses were ahead of target and of those achieved during the same period of 1984. He added that good progress was being made on contracts at home and abroad but the market in all areas remained highly competitive with tight margins. The meeting was told that those operations which were not producing an adequate return were under close review and that the reduction of overheads through the group would continue. Changes being made had inevitably caused some disruption and it would take time for the full benefit to be reflected in performance. Sir Reginald said the directors were confident that these changes would be absorbed with profitability sustained.

## Chamberlain Phipps rise pegged to 17%

PROBLEMS in the U.S. and Italy restricted Chamberlain Phipps to a pre-tax growth rate of 16.5 per cent in the 1984-85 year, and the City reacted to the preliminary announcement by marking the shares down 6.5p at 78p.

Mr Frank Chamberlain, the chairman, said that the outcome for the year ended March 31 1985 would have been better than the £5.6m reported yesterday but for difficulties with Vinaflex America, which finished the year £84,000 in the red, and with the group's Italian cashbook which was also unprofitable. Remedial action is being taken at both companies.

The pre-tax figure, which was achieved on turnover of £33.94m against £24.47m, compares with £5.54m last year, and worked through to earnings per share down from 11.97p to 7.52p. The total dividend is increased by the tax charge to 3.58p with a final of 2.79p (2.56p).

The chairman adds that the group, a manufacturer of adhesives and other footwear materials, will make further progress this year, but he points to the need for greater stability in the currency markets.

Expected turnover from the UK was £12.7m up 5 per cent. Operating profit came to £8.75m compared with £8.45m. Interest rose from £698,000 to £1.14m, and, aside, this pattern cannot be expected to alter much this year and the unit survives on a quarter by quarter basis. The best hope is that it will be breaking even in 1985-86 but if new product lines fail to stem the losses then closure or sale seems inevitable. In Italy the new subsidiary has been a slow starter, although making 450m pairs of shoes a year (more than three times the UK figure) the country has to be a key market. As a result the current year will be one of consolidation and the group to achieve much more than the original target set for 1984-85, that is some £3.1m. This has the shares trading on a prospective price-earnings ratio of 7 (35 per cent tax). Not a share to buy for a short term gain.

### BASE LENDING RATES

AB.N. Bank	12 1/2%	■ Hill Samuel	12 1/2%
Allied Irish Bank	12 1/2%	C. Hoare & Co.	12 1/2%
American Express Bk.	12 1/2%	Hongkong & Shanghai	12 1/2%
Henry Ausbacher	12 1/2%	Johnson Matthey Bkrs.	12 1/2%
Amro Bank	12 1/2%	Knowles & Co. Ltd.	12 1/2%
Associated Cash Corp.	12 1/2%	Lloyds	12 1/2%
Banko do Bilbao	12 1/2%	Edward Manson & Co.	12 1/2%
Bank Hapoalim	12 1/2%	Megraw & Sons Ltd.	12 1/2%
BCCI	12 1/2%	Midland Bank	12 1/2%
Bank of Ireland	12 1/2%	■ Morgan Grenfell	12 1/2%
Bank of Cyprus	12 1/2%	Mouat-Caslin Ltd.	12 1/2%
Bank of India	12 1/2%	National Bk. of Korea	12 1/2%
Bank of Scotland	12 1/2%	National Girobank	12 1/2%
Banque Belge Ltd.	12 1/2%	National Westminster	12 1/2%
Barclays Bank	12 1/2%	Northern Bank Ltd.	12 1/2%
Bank of Trust	12 1/2%	Nor. Trust	12 1/2%
Brit. Bank of Mid. East	12 1/2%	People's Trust	12 1/2%
■ Brown Shipley	12 1/2%	Provincial Trust Ltd.	12 1/2%
CL Bank Nederland	12 1/2%	R. Raphael & Sons	12 1/2%
Canada Permanent	12 1/2%	P. S. Refsam	12 1/2%
Cayzer Ltd.	12 1/2%	Rochdale	12 1/2%
Cedar Holdings	12 1/2%	Royal Bank of Scotland	12 1/2%
■ Charterhouse Japhet	12 1/2%	Royal Trust Co. Canada	12 1/2%
Choulaerts**	12 1/2%	■ J. Henry Schroder Wagg	12 1/2%
Citibank NA	12 1/2%	Standard Chartered	12 1/2%
Citibank Savings	12 1/2%	TGE	12 1/2%
Clydesdale Bank	12 1/2%	Trustee Savings Bank	12 1/2%
C. E. Cortes & Co. Ltd.	12 1/2%	United Bank of Kuwait	12 1/2%
Comm. Bk. N. East	12 1/2%	United Mizrab Bank	12 1/2%
Consolidated Credits	12 1/2%	Westpac Banking Corp.	12 1/2%
Co-operative Bank	12 1/2%	Weslawsky Law Row	12 1/2%
The Cyprus Ports Bk.	12 1/2%	Williams & Glyn	12 1/2%
Dunbar & Co. Ltd.	12 1/2%	Yorkshire Bank	12 1/2%
Duncan Lawrie	12 1/2%	■ Members of the Accepting House	
E. T. Trust	12 1/2%	Committee.	
First National Trust	12 1/2%	1. day deposits 8 1/2%, 1 month	
First Nat. Fin. Corp.	12 1/2%	10 " 10 1/2%, 3 months 11 1/2%	
First Nat. Secs. Ltd.	12 1/2%	2. monthly notice 12 1/2%. At call with	
■ Robert Fleming & Co.	12 1/2%	£10,000+ remains deposited.	
Robert Fraser & Pzns	12 1/2%	3. Cal. deposits £1,000 and over	
Robinson Bank	12 1/2%	at 10 1/2%	
■ Guinness Mahon	12 1/2%	4. 21-day deposits over £1,000 10 1/2%.	
Hambros Bank	12 1/2%	5. 90 days deposits 11 1/2%.	
Heritable & Gen. Trust	12 1/2%	** See Provincial Trust Ltd.	
		■ Demand deposits 8 1/2%.	

# Hoare Govett

## Closer to the Sterling Bond Markets



Hoare Govett is one of the largest UK stockbrokers dealing in Gilts, Sterling Fixed-Interest Securities and International Bonds. Our Bond, Futures and Options specialists provide the international investor with an effective advice and dealing capability.

**Primary Dealing:** In preparation for the future, Hoare Govett is well advanced towards integrating its established sales and research capability with a newly formed market-making team.

## HOARE GOVETT

Members of The London Stock Exchange

Heron House, 319-325 High Holborn, London WC1V 7PB.  
Tel: 01-404 0344

LONDON · NEW YORK · HONG KONG · TOKYO · SINGAPORE · MELBOURNE · JERSEY

### CITICORP INTERNATIONAL BANK LIMITED

has changed its name to

### CITICORP INVESTMENT BANK LIMITED

335 Strand  
London WC2R 1LS  
Telephone 01-836 1230 Telex 299831

the change is effective from  
18th June, 1985

CITICORP GLOBAL INVESTMENT BANKING



**FT UNIT TRUST INFORMATION SERVICE**

## AUTHORISED UNIT TRUSTS

[illegible]

### Solution to Puzzle No 5,745.

**INVEST IN 50,000 BETTER TOMORROWS!**

50,000 people in the United Kingdom suffer from progressive, paralyzing **MULTIPLE SCLEROSIS**, a disease of which you and I are just one more. We need your donation to enable us to continue our work for the CARE and WELFARE of MULTIPLE SCLEROSIS sufferers and to continue our commitment to find the cause and cure of MULTIPLE SCLEROSIS through MEDICAL RESEARCH.

**Please help—Send a donation today for:**

**Room F.1**  
**The Multiple Sclerosis Society of G.B. and N.I.**  
**286 Munster Road**  
**London SW6 6BE**

**Stop wasting valuable time waiting for files at Companies House.**

Call Annette Smith to order your Company Reports.

Charges quoted below include paper copies of Documents  
(respective of length of Report and postage within the UK)

<b>LATEST ACCOUNTS</b>	from £8.50 + VAT
<b>LATEST ACCOUNTS AND ANNUAL RETURN</b>	<b>£10.00 + VAT</b>
<b>FULL SEARCH</b>	<b>£15.00 + VAT</b>

as above + Certificate of Incorporation

- + Name Changes
- + Memorandum of Assoc. (1st page)
- + Mortgages etc.

**MICROFICHE ONLY** £5.50 + VAT  
(includes all documents filed)

or your orders reports simply call Annette Smith on  
01-236 9502 or Telex No. 8811506.

N.B. Companies registered in Scotland take 2-3 days.

**Advertising copy date for this Survey is  
WEDNESDAY, AUGUST 7, 1985**

**For further information please write to or telephone:**  
**HUGH SUTTON**  
**Area Manager Africa**  
**Financial Times, Bracken House,**  
**10 Cannon Street, London EC4P 4BY**  
**Tel: 01-248 8000 ext 3238      Telex: 885033**

Reed Stenhouse & Partners Limited are pleased to announce that Mr. John Loudon has been appointed Chairman & Chief Executive Officer of all their retail insurance broking operations in the United Kingdom. At the same time Mr. Ron Forrest and Mr. Alan Durward have been appointed Chief Operating Officers of Reed Stenhouse U.K. Limited and Reed Stenhouse Financial Services Limited respectively.



Smith & Son Life Ins. Co. Ltd.      Lloyd & General (U.A.)

[illegible][illegible][illegible]

Co. Name	01-28-2004
1917	1.00
1918	1.00
1919	1.00
1920	1.00
1921	1.00
1922	1.00
1923	1.00
1924	1.00
1925	1.00
1926	1.00
1927	1.00
1928	1.00
1929	1.00
1930	1.00
1931	1.00
1932	1.00
1933	1.00
1934	1.00
1935	1.00
1936	1.00
1937	1.00
1938	1.00
1939	1.00
1940	1.00
1941	1.00
1942	1.00
1943	1.00
1944	1.00
1945	1.00
1946	1.00
1947	1.00
1948	1.00
1949	1.00
1950	1.00
1951	1.00
1952	1.00
1953	1.00
1954	1.00
1955	1.00
1956	1.00
1957	1.00
1958	1.00
1959	1.00
1960	1.00
1961	1.00
1962	1.00
1963	1.00
1964	1.00
1965	1.00
1966	1.00
1967	1.00
1968	1.00
1969	1.00
1970	1.00
1971	1.00
1972	1.00
1973	1.00
1974	1.00
1975	1.00
1976	1.00
1977	1.00
1978	1.00
1979	1.00
1980	1.00
1981	1.00
1982	1.00
1983	1.00
1984	1.00
1985	1.00
1986	1.00
1987	1.00
1988	1.00
1989	1.00
1990	1.00
1991	1.00
1992	1.00
1993	1.00
1994	1.00
1995	1.00
1996	1.00
1997	1.00
1998	1.00
1999	1.00
2000	1.00
2001	1.00
2002	1.00
2003	1.00
2004	1.00
2005	1.00
2006	1.00
2007	1.00
2008	1.00
2009	1.00
2010	1.00
2011	1.00
2012	1.00
2013	1.00
2014	1.00
2015	1.00
2016	1.00
2017	1.00
2018	1.00
2019	1.00
2020	1.00
2021	1.00
2022	1.00
2023	1.00
2024	1.00
2025	1.00
2026	1.00
2027	1.00
2028	1.00
2029	1.00
2030	1.00
2031	1.00
2032	1.00
2033	1.00
2034	1.00
2035	1.00
2036	1.00
2037	1.00
2038	1.00
2039	1.00
2040	1.00
2041	1.00
2042	1.00
2043	1.00
2044	1.00
2045	1.00
2046	1.00
2047	1.00
2048	1.00
2049	1.00
2050	1.00
2051	1.00
2052	1.00
2053	1.00
2054	1.00
2055	1.00
2056	1.00
2057	1.00
2058	1.00
2059	1.00
2060	1.00
2061	1.00
2062	1.00
2063	1.00
2064	1.00
2065	1.00
2066	1.00
2067	1.00
2068	1.00
2069	1.00
2070	1.00
2071	1.00
2072	1.00
2073	1.00
2074	1.00
2075	1.00
2076	1.00
2077	1.00
2078	1.00
2079	1.00
2080	1.00
2081	1.00
2082	1.00
2083	1.00
2084	1.00
2085	1.00
2086	1.00
2087	1.00
2088	1.00
2089	1.00
2090	1.00
2091	1.00
2092	1.00

100



## INSURANCE, OVERSEAS & MONEY FUNDS

[illegible]



## COMMODITIES AND AGRICULTURE

## Congress committees study farm loan changes

By Nancy Dunne in Washington

U.S. SENATE and House of Representatives Agriculture Committees, struggling to come up with a 1985 farm bill acceptable to both the Reagan Administration and the far-proposal which would remove the loan rate as a floor for U.S. grain prices.

"The marketing loan" concept, introduced by Republican Senator Thad Cochran, has gained support of most of the major commodity groups. Instead of lowering the government loan rate as the administration has requested, the proposal would freeze loan rates at current levels \$3.30 for wheat and \$2.50 for maize. However, farmers would repay the loans they borrow for operating expenses each year after they sell their crops at a rate linked to world market prices.

"We would no longer have to worry about competitiveness," said an aide to Senator Cochran. "It would give agriculture secretary John Block all the flexibility he has been crying for."

Currently, the loan rate sets a price floor on American grains. When prices fall below the rate, American farmers either store their grain until prices rebound or forfeit it to the Government.

The new proposal would reduce the massive government grain stockpile, and save the costs of storage and interest, which the government helps the farmers pay on their loans. It also preserves the "target price" scheme, which pays farmers individual subsidies if they participate in acreage reduction programmes.

This proposal is seen by Senator Cochran as a compromise between the administration, which wants drastically lower loan rates, and the status quo. Its gaining strong support in the House, where agriculture committee chairman, Mr. Kika de la Garza, expects to start writing the final bill, after the July 4 recess.

## Surprise fall in copper stocks

By JOHN EDWARDS, COMMODITIES EDITOR

COPPER PRICES advanced on the London Metal Exchange yesterday following an unexpected decline in warehouse stocks followed several weeks of stock increases and took some traders by surprise. Indeed on Friday there were forecasts of a further large increase in warehouse holdings, which proved to be off beam.

As a result the cash price for higher grade copper gained \$11 to \$1,127.5 a tonne, while the three months' quotation closed \$5 up at \$1,139.25.

A surprise fall in warehouse stocks also boosted zinc. After declining steadily last week the cash price yesterday gained \$3 to \$37.5 a tonne.

Noranda, of Canada, formally announced a cut in its European producer selling price of \$50 to \$80 a tonne, in line with similar reductions announced by other producers last week.

The modest increase in warehouse stocks of lead helped narrow the premium of the cash price over the three months' quotation bringing them almost level.

Reuter reported from New York that union workers at St. Joe's lead smelter in Hercules, Missouri, have requested a meeting with the company to re-open negotiations on a new labour contract. The last contract expired on June 9, without any new terms being agreed, but employees have continued to work.

The Commodity Exchange Inc. (CME) of New York said it will file a proposal for trading options on copper futures with the U.S. Commodity Futures Trading Commission (CFTC).

A Comex spokesman was unable to say when the filing would occur but expected it soon. Copper options would be the third option product traded on Comex, with gold and silver futures.

## Rise in spread sales lifts butterfat gloom

By OUR COMMODITIES STAFF

PROSPECTS FOR UK butterfat sales may not be as gloomy as they appeared last week, according to Dairy Crest, the marketing arm of the Milk Marketing Board.

In its 1985 Yellow Fats Report Dairy Crest says that although consumption of butter and some margarines declined last year, there was a "dynamic rise" in sales of spreads.

"Spreads offer the consumer either reduced fat or spreadable convenience," the report says. "They provide increased opportunities for sales, trade profitability and therefore an expanding market for producers' output."

The report examines the factors and trends which affected sales of yellow fats in 1984, when the market was valued at £733m.

## Tea prices ease at London auction

By Our Commodities Staff

TEA PRICES eased slightly at yesterday's weekly London tea auction. Quality tea was quoted at 205p a kilo (nominal), unchanged from last week's sale, but medium grade averaged 155p, down 5p, and low medium 115p, down 2p.

There were 32,000 packages on offer, including 6,180 in the offshore section.

The Tea Brokers' Association said selective demand was seen for: end of season offerings from Assam, which tended lower in price. Some bright Africans and colour mediums

These laid down, among other things, that no such crop, ie, wheat, barley or oats should follow another. This meant that half the arable acreage on any farm would be devoted to other crops. These rules were an essential part of every lease and a farmer who disregarded them could lose his tenancy. They came to be ignored during the inter-war depression through a combination of the spread of owner occupation, and the fact that landlords were desperate to let their farms to anyone.

They would shut their eyes to whatever systems the tenant cared to indulge in.

My first tenancy agreement contained these strictures, but Parliament had modified them to the extent that a tenant had freedom of cropping, except in the last year of tenancy. Here was the catch. To get the farm back into rotation, usually a four-course one, based on a four year sequence, one obviously had farmed under it for the last four years. If you did not you could be dilapidated for

were somewhat dearer but others fell by 4p to 5p a kilo. The few bright Ceylons on offer sold at firm to dealer levels but poorer types were generally 5p lower. Fair demand was seen for offshore offerings.

THE CRISIS in India's jute manufacturing industry is still worsening, in spite of recent action to bring down raw jute prices and to encourage discharging.

Four more mills have closed, taking the number left to 21 out of the total of 63 in the industry. With more than a third of the industry's production capacity laid up mill output in May fell to 58,000 tonnes from 63,000 tonnes in April and 180,000 tonnes in May 1984.

There was a substantial increase, however, in stocks held at the mills, reflecting sluggish market demand caused by high jute goods prices.

Indian Jute Mills Association officials blame the industry's problems on a combination of high raw jute prices, slack demand for goods and industrial relations problems

## Cure for EEC grain problem

THE AGRICULTURAL landlords of the 19th century had the answer to overproduction of cereals. Because of the belief, well founded in those days, that continuous cereal cropping led to a deterioration in soil fertility, to say nothing of crop diseases, tenant farmers were at that time some 50 per cent of the whole—had to follow the rules of good husbandry.

These laid down, among other things, that no such crop, ie, wheat, barley or oats should follow another. This meant that half the arable acreage on any farm would be devoted to other crops. These rules were an essential part of every lease and a farmer who disregarded them could lose his tenancy. They came to be ignored during the inter-war depression through a combination of the spread of owner occupation, and the fact that landlords were desperate to let their farms to anyone.

They would shut their eyes to whatever systems the tenant cared to indulge in.

My first tenancy agreement contained these strictures, but Parliament had modified them to the extent that a tenant had freedom of cropping, except in the last year of tenancy. Here was the catch. To get the farm back into rotation, usually a four-course one, based on a four year sequence, one obviously had farmed under it for the last four years. If you did not you could be dilapidated for

never found it to be very profitable either for itself or as a break for cereals. It too is heavily supported. A similar crop is turnips for seed. These are like rape to grow and I have a small acreage. This year's crop was planted on land where none had been grown for at least 50 years and should have been free of any pests or diseases. Every week it seems an inspector calls and says there are pollen beetles or weevils to be killed. Where do they come from?

The same applies to a new crop. Broad beans for seed are especially favoured by the larger birds. Rooks dig up the seeds and pigeons eat the leaves.

They are not a very good crop and being near the road, will doubtless prove irresistible to the week-end motorists. If the beans fall as a seed crop, there is an EEC subsidy for the remains as a protein source.

For several years now I have been growing peas for harvesting dry and not for canning. They are not particularly easy to get right and are very vulnerable to pigeons. During this cold spring they almost stopped growing at all and the pigeons did their best to eat them into the ground in spite of bird scarers. They are valuable to things like thrush and pea moths and very irregular in yield for no apparent reason.

As a legume they do produce nitrogen for the following crop, but mostly in the initial period of growth. Using bag nitrogen is a much more certain way of a feeding plant growth but as a break crop they are probably the best. I do not grow sugar beet or potatoes because they are limited by quota and any way the land is unsuitable. There are other crops being tried—linseed, lupins and essential oil producers like evening primrose—but they don't look very practical at present.

The trouble is that we have learnt to grow cereals very well and it will be difficult to give up unless the EEC takes a leaf from the old landlords book and enforces the rules of good husbandry.

## Farmer's viewpoint: John Cherrington suggests old-style crop rotation as a cure for cereals surpluses

diseases try to punish me for my heresy.

So far we seem to have got away with it as far as pests and diseases are concerned but now the problem is the EEC. Too much cereal is being grown and the search is on for alternative crops. The obvious criteria for these are: that they should be as profitable to grow as cereals, and that they should be easy to grow. The EEC and hence provide an excuse for the imposition of production quotas and other restrictions; and they should, if possible, be beneficial to the soil.

Bearing all these criteria in mind the choice is very limited.

## Timber pact members vie to host office

By ANDREW GOWERS

MINISTERS AND officials from 33 countries breathed life into a new commodity pact yesterday—the International Tropical Timber Agreement (ITTA).

But as they started the first meeting in Geneva of the agreement's governing body, the International Tropical Timber Organisation (ITTO), the pact seemed set to plunge straight into a row about the likely site of the tiny secretariat which will administer the pact.

No less than eight countries have been vying with varying degrees of enthusiasm, to be chosen as host for the Organisation. The most vigorous campaigners include Japan, which

import nearly half of all traded tropical timber and which was the headquarters of the pact.

The candidates are offering a range of inducements including free rates, electricity and water—and in some cases, such as that of Japan, an implicit promise of extra funding.

Such is Japan's keenness to welcome the ITTO to its shores that Japanese delegates are reported to have attended a recent meeting on the Agreement loaded down with free gifts such as tooth brushes bearing the mark of Yokohama.

The price for the meagrest candidate will probably go to London, host of most other international commodity organisations, which has merely offered 80 per cent relief from rates.

The final size of the secretariat has yet to be decided. The U.S. is believed to be pressing for a staff as small as 20, and the producers want up to 20.

Officials of the United Nations Conference on Trade and Development (UNCTAD), under whose auspices the two-week council meeting is taking place, say the number

of candidates reflects the intense interest in the ITTA both from consuming and producing countries.

But members with a large stake in tropical timber trade such as Japan are also probably keen to attract the Organisation so that they can wield a maximum amount of influence on it. For the time being, the headquarters is thought likely to go to a theoretically more neutral country such as the Netherlands, which is campaigning for Amsterdam.

The council meeting is also due to decide on an executive director for the ITTO.

## LONDON MARKETS

## BASE METALS

LME prices supplied by

Aluminium Metal Trading

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620-7. Turnover: 11,875 tonnes.

Three months' futures: 610.5-1

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620-7. Turnover: 11,875 tonnes.

Three months' futures: 610.5-1

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620-7. Turnover: 11,875 tonnes.

Three months' futures: 610.5-1

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620-7. Turnover: 11,875 tonnes.

Three months' futures: 610.5-1

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620-7. Turnover: 11,875 tonnes.

Three months' futures: 610.5-1

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620-7. Turnover: 11,875 tonnes.

Three months' futures: 610.5-1

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620-7. Turnover: 11,875 tonnes.

Three months' futures: 610.5-1

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620-7. Turnover: 11,875 tonnes.

Three months' futures: 610.5-1

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620-7. Turnover: 11,875 tonnes.

Three months' futures: 610.5-1

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620-7. Turnover: 11,875 tonnes.

Three months' futures: 610.5-1

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620-7. Turnover: 11,875 tonnes.

Three months' futures: 610.5-1

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620-7. Turnover: 11,875 tonnes.

Three months' futures: 610.5-1

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620-7. Turnover: 11,875 tonnes.

Three months' futures: 610.5-1

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620-7. Turnover: 11,875 tonnes.

Three months' futures: 610.5-1

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620-7. Turnover: 11,875 tonnes.

Three months' futures: 610.5-1

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620-7. Turnover: 11,875 tonnes.

Three months' futures: 610.5-1

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620-7. Turnover: 11,875 tonnes.

Three months' futures: 610.5-1

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620-7. Turnover: 11,875 tonnes.

Three months' futures: 610.5-1

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620-7. Turnover: 11,875 tonnes.

Three months' futures: 610.5-1

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620-7. Turnover: 11,875 tonnes.

Three months' futures: 610.5-1

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620-7. Turnover: 11,875 tonnes.

Three months' futures: 610.5-1

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620-7. Turnover: 11,875 tonnes.

Three months' futures: 610.5-1

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620-7. Turnover: 11,875 tonnes.

Three months' futures: 610.5-1

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620-7. Turnover: 11,875 tonnes.

Three months' futures: 610.5-1

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620-7. Turnover: 11,875 tonnes.

Three months' futures: 610.5-1

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620-7. Turnover: 11,875 tonnes.

Three months' futures: 610.5-1

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620-7. Turnover: 11,875 tonnes.

Three months' futures: 610.5-1

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620-7. Turnover: 11,875 tonnes.

Three months' futures: 610.5-1

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620-7. Turnover: 11,875 tonnes.

Three months' futures: 610.5-1

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620-7. Turnover: 11,875 tonnes.

Three months' futures: 610.5-1

Official closing (am): Cash 610.5-1

(308-71); three months 620.5-1 (327-51)

settlement 611 (307). Final Kerm close:

620











## INDUSTRIALS—Continued

**"Recent Issues" and "Rights" Page 33**

This service is available to every Company dealt in on Exchanges throughout the United Kingdom for a fee of £8 annum for each security.











**Prices at 3pm, June 17****Prices at 3pm, June 17**

**New York • London • Paris • Geneva • Zurich • Hong Kong • Tokyo**

Continued on Page 33



## AMEX COMPOSITE PRICES

Close	Change	Stock	Vol	P/E	S/S	100% High
-------	--------	-------	-----	-----	-----	-----------

**Continued on Page 31**



# FINANCIAL TIMES

## WORLD STOCK MARKETS

### WALL STREET

## Split trend develops on expectations

THE U.S. securities markets moved in opposite directions yesterday, with bonds continuing to rise while share markets dipped, writes Terry Byland in New York.

Bonds were driven higher by hopes of an imminent cut in the Federal Reserve discount rate, but growing worries about the U.S. economy dragged share prices lower.

At 3pm the Dow Jones industrial average was down 5.71 at 1,295.25.

Nervousness ahead of the "flash" estimates on gross national product growth increased after news of a dip in the May industrial operating rate.

Technology stocks remained the centre of interest, losing further ground while oil stocks weakened as Saudi Arabia warned it might pressure other producers by boosting output.

The bond market opened nearly one point higher as Japanese investment houses again bought federal issues heavily after Tokyo permitted Japanese purchases of stripped U.S. Treasury bonds. Prices shrank from their best levels at mid-session.

In anticipation of Mexico's cut in crude prices, Wall Street's oil stocks opened with widespread falls. A dip of 1 1/4 to 5 3/4 in Exxon hurt the Dow average, which was also battered by a renewed plunge in IBM, 1 1/4 off at \$119 1/4.

as the technology sector took further punishment.

The technology sector opened with a bang, when Burroughs and Sperry announced that their merger talks were off. Wall Street's doubts about the plan were again made clear by the performance of the two stock prices. Sperry, bid-driven for some months, fell 4 1/4 to \$51 1/4 in heavy selling by arbitrageurs, disappointed that this second bid approach had fizzled out. Burroughs edged cautiously ahead by 3/4 to \$36.

The latest blows to confidence in the technology sector came from Data General, which cut its workforce and warned of a possible operating loss for the June quarter as demand remained weak, and from Hewlett-Packard which is closing its U.S. facilities for one week. Data General fell 1 1/4 to \$32, and Hewlett 1 1/4 to \$31 1/4.

Also weak were Digital Equipment, 5 1/2 off at \$90 1/4, and Control Data 5 1/2 down at \$25 1/4. Apple Computer rallied by 5 1/4 to \$14 1/4 continuing Friday's fall after news of plant closures and layoffs.

Airline stocks opened firmly on hopes of lower fuel prices but succumbed later to the general weakness. United remained unchanged at \$44 1/4, but Pan American added 3/4 to \$6 1/4. Among the domestic carriers, American dipped 3/4 to \$43 1/4 and Delta 3/4 to \$40 1/4.

The Dow transportation average extended Friday's sharp rebound, boosted by gains in some railroad stocks. Burlington Northern added 3/4 to \$57 1/4, and Union Pacific at \$47 was up 3/4.

Auto stocks were irregular after the latest industry sales figures. At 57 1/4, General Motors added 1/4, but Ford slipped by 3/4 to \$45 1/4. Among the capital equipment stocks, chemicals remained mostly lower, Allied slipping 3/4 to \$41 1/4 and Du Pont 3/4 to \$57 1/4. American Cyanamid fell by 1 1/4 to \$40 1/4. Drug issues shaded from pre-weekend

levels as investors waited for the next move by the U.S. dollar, which affects overseas sales. Merck gave up 5% of its recent strength to \$108 1/4, while Pfizer at \$47 1/4 remained unchanged.

Banking stocks responded with minor losses to continuing rumours of impending cuts in prime rates. Banker's Trust was 5/4 off at \$70 1/4, but J. P. Morgan and Chase Manhattan steadied to stand unchanged at \$51 1/4 and \$58 1/4 respectively.

Wachovia fell 3/4 to \$35 1/4 after announcing details of its merger with First Atlanta bank, which gained 1 1/4 to \$28 1/4.

In the credit markets, a dip in the federal funds rate to 7 1/4 per cent heightened the chances of a cut in the discount rate, but Treasury-bill rates edged higher ahead of the weekly Treasury-bill auction.

This week, 14bn bills go on the block, but the market appears confident of absorbing them. Banking certificate of deposit rates fell by 10 to 12 basis points as traders continued to anticipate reductions in prime rates, perhaps accompanied by a cut in the Fed's discount rate.

The bond market opened strongly but then quietened. Japanese buying again featured. Gains ranged to three quarters of a point at the longer end, although there was some doubt whether the change in Japanese regulations applied to seasoned as well as newly issued U.S. federal bonds.

### LONDON

## Recovery phase continues

LEADING shares in London extended Friday's late recovery although turnover was restricted by the vast sums of cash tied up in new issues, notably Abbey Life, and company cash calls.

At the close the FT Ordinary share index had regained 9.2 of last week's 22.5 fall and finished at 988.3.

Investors were heartened by news of a prime-rate cut in the U.S. to single figures - Southwest Bank of St Louis lowered its rate from 10 to 9 1/2 per cent. Most tended to overlook Wall Street's inability to maintain Friday's better tone. Sheikh Yamani's warning that oil prices could fall sharply unless Opec exerts more control to end persistent discounting made little impression in London.

Activity centred on situation issues. Nottingham Manufacturing, up 3/4 to 258 1/4, and Vantona Vytella, 10p higher at 34 1/4, responded sharply to news of an agreed merger.

Gilt edged higher, but index-linked securities eased on consideration of the authorities' latest funding in the area. Treasury 2 1/2 per cent 2013 gave up 1/4 to 87 1/4.

Chief price changes, Page 31; Details, Page 30; Share information service, Pages 28-29

### AUSTRALIA

IMPROVED world bullion prices helped gold stocks to move higher in Sydney, but resource and industrial issues ended below their highs for the day.

The All Ordinaries index added 1.2 to 841.6, and the gold index shot up 17.7 to 814.7.

Hooker Corporation led the actives list with 32.8m shares traded in Melbourne. Hooker added 5 cents to A\$1.63 after 19.9 per cent of its stock was bought on Friday by Chase Corp of New Zealand.

In industrials Castlemeine Toohey suffered a 22-cent drop to A\$5.80, and in media issues, News Corp and John Fairfax both ended 10 cents lower at A\$7.10 ex-scrip and A\$5.80 respectively.

Resource stocks which held their morning gains included Western Mining, up 7 cents at A\$3.75, and MIM, 5 cents higher at A\$2.75 ahead of news that it has returned to profitability.

Bankers were mixed, with ANZ 4 cents lower at A\$4.40. National Australia Bank 4 cents higher at A\$4.10 and Westpac steady at A\$4.03.

### SINGAPORE

AFTER some early profit-taking and some light short-covering, Singapore turned slightly lower in quiet trading.

Worries about the economic slowdown in Singapore and concern about difficulties at some Malaysian banks after increased regulatory stringency by Bank Negara, Malaysia's central bank, made investors cautious and dampened sentiment.

Pan Electric, which topped the actives with 687,000 shares traded, added 12 cents to S\$2.25.

Sime Darby remained steady at S\$1.94 ahead of news that it had sold its stake in Kemper Edible Oil to Consolidated Plantations.

### SOUTH AFRICA

GOLD and mining stocks ended narrowly mixed in Johannesburg, but off the day's lows despite a firmer bullion price, which came too late for any response.

Vaal Reefs ended R2 lower at R175.50, and Southvaal shaded R1 to R22.50, while Western Deep added 50 cents to R25.25.

Mining financials were little changed, with Anglo American steady at R29 and Gold Fields of South Africa 25 cents easier at R31.50.

Elsewhere in mining stocks, a firmer tone was seen. De Beers put on 20 cents to R10.30, platinum stock Impala rose 10 cents to R18.70 and Rustenburg Platinum also added 10 cents to R15.50.

### EUROPE

## Peak levels held during consolidation

EUROPEAN bourses continued to consolidate their recent advances yesterday, and prices remained firm around their record levels on moderate volume.

Traders drew confidence from U.S. economic data released at the weekend, although foreign investors from Britain and the U.S. who have been steady buyers for the past month failed to appear.

Amsterdam displayed the firmest tone with a broad range of stocks making headway on comparatively heavy turnover.

Optimism of a further decline in Dutch domestic interest rates lay the

The stock exchanges in both Frankfurt and Hong Kong were closed yesterday because of a national holiday in each centre.

foundations for the rise, with banking stocks coming in for particular support.

The banking index added 10.4 to 321.9 while the insurance index rose 8.5 to 560.8. The ANP-CBS General index firmed 2.8 to 208.7, showing the market's broad strength.

Among the leading improvers in the banking sector, Amro added F1 2.50 to F1 79.70, ABN FI 12 to F1 458.50 and NMB FI 6 to F1 193.

After a cut in mortgage rates, specialist mortgage banks displayed a mixed reaction as FGH gained 70 cents to F1 56.30, while WUH eased 50 cents to F1 104.50.

Amey led the insurers, adding F1 280 to F1 248 and Natmed rose F1 1.50 to F1 66.50.

Major international stocks were stronger. Royal Dutch/Shell recovered some of the ground lost last week amid concern about the international oil price and closed up F1 1.40 at F1 191.70. Unilever was F1 1.70 higher at F1 344.70.

Dutch government bond prices rose in response to U.S. forecasts of lower interest rates, although the trading level was moderate.

Paris reacted to the sharp decline late last week with a concerted push forward. By the close of trading, advances outnumbered declines by 105 to 65 with 23 stocks unchanged.

Perrier featured among drink stocks, adding a further FFr 11 to FFr 786. Moët-Hennessy was hit by profit-taking after steady advances during recent weeks and fell FFr 1 to FFr 1,958.

Peugeot remained in demand and finished FFr 6 higher at FFr 408, while Michelin declined FFr 4 to FFr 1,010.

Air Liquide continued to benefit from

its strong results announced last week, adding a further FFr 5 to FFr 670, while the earnings outlook for Skis Rossignol backed another FFr 21 rise in the price of its stock to FFr 1,371.

Trading was thin in Brussels as prices edged forward during a cautious session.

Petrofina's continued troubles with one of its North Sea drilling platforms depressed trading in the company's stock, and it closed BFr 50 lower at BFr 5,850.

The chemical sector, which received strong buying last week, was mixed. However, Solvay remained keenly sought and firmed a further BFr 35 to BFr 4,510.

Turnover slipped again in Zurich from the peak reached early last week, as share prices marked time.

Leading financial stocks were little changed. Among the improvers, Oerlikon Buehler rose SwFr 5 to SwFr 1,550, while insurance stocks were generally weaker, with Swiss Reinsurance halving its opening loss to close SwFr 50 down at SwFr 11,550.

In the retailing sector, Globus traded ex its SwFr 85 dividend and finished down SwFr 50 at SwFr 4,850.

Dealings in the market were light, and most issues closed steady as traders awaited indications on interest rate movements.

Prices in Milan closed significantly higher on the first day of the bourse's new month.

Montedison was one of the most actively bought stocks, ending L20 higher at L1,905, while Fiat followed with a L95 improvement to L3,481 and Pirelli L30 to L2,070.

Olivetti moved against the trend to finish L90 down at L6,550.

Foreign buying cast a strong influence across trading which was supported by local institutional support. Demand continued in unofficial after-close trading, pushing Fiat and Montedison higher.

Madrid was weaker, with most banking issues closing lower in thin trading.

In Stockholm the Veckans Affärer index remained unchanged at 453.1, its lowest level for the year. Electrolux encountered further support to close SKr 4 higher at SKr 253.

### CANADA

EARLY gains started to dissipate around mid-session in Toronto, and stocks appeared to be on their way downwards.

Canamax, which had strong gains on Friday following reports of a gold discovery in Ontario, moved C\$4 lower to C\$9 1/4, and Noranda, which has cut its zinc metal selling price for overseas, was off C\$4 to C\$15 1/4.

Among stocks actively traded, Gulf Canada added C\$3 to C\$18 1/4, and Husky Oil remained unchanged at C\$9 1/4.

Miner Echo Bay lost C\$4 to C\$15 1/4, Lac Minerals rose C\$4 to C\$27 1/4, and Dome Mines was steady at C\$10.

In Montreal, stocks moved lower across the board.

### TOKYO

## Institutional buyers lend support

INSTITUTIONAL investors continued to buy large capital issues in Tokyo yesterday, and that led prices higher across a broad front, writes Shigeo Nishitoki of Nippon Press.

Electric railways and other off-the-book asset stocks were also sought. However, biotechnology-related pharmaceuticals and blue-chip light electricals and precision instruments lost ground on small-lot selling.

The Nikkei-Dow market average added 15.90 to 12,769.28 on a volume of 680.73m shares.

The buying by institutional investors came after a fall in U.S. interest rates last weekend. Some observers anticipate another U.S. discount rate cut after the release of the gross national product estimate for the second quarter.

Led by the strength of great-capital issues, the index surged 35.50 soon after opening, to 12,789.88, coming close to the 12,790.27 peak reached on May 30. But the upward slackened as a result of lower blue chips and pharmaceuticals.

Nippon Steel topped the most active list with 128.57m shares traded, rising Y4 to Y160. Kawasaki Steel, fourth with 22.18m, gained Y3 to Y157.

Mitsubishi Heavy Industries, with the second largest volume of 83.33m shares, matched an all-time high of Y333 at one stage, closing at Y332, up Y14.

Utilities remained popular. Tokyo Gas, sixth busiest with 15.82m shares, firmed Y9 to Y237, and Tokyo Electric Power gained Y80 to Y2,160.

Among hidden-asset stocks, Keisei Electric Railway soared Y24 to Y210. Tokyo Railway climbed Y7 to Y358, Nippon Express Y10 to Y675 and Mitsubishi Estate Y18 to Y843.

All Nippon Airways, the largest domestic airline, gained Y18 to Y976 and Japan Air Lines, Japan's flag carrier, Y200 to Y7,700 on government deregulation of the aviation business.

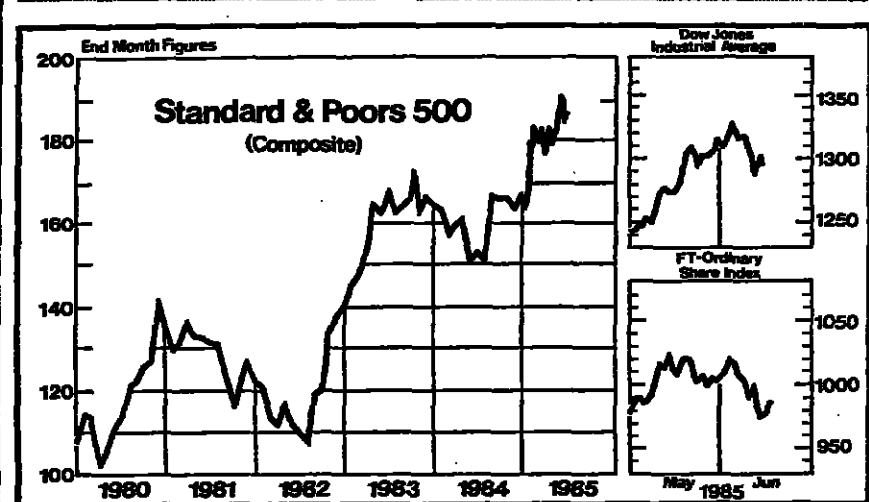
Blue chips remained weak, with Hitachi shedding Y4 to Y718, Sony Y40 to Y3,790 and Pioneer Y20 to Y1,800.

Biotechnology-related stocks were largely sold, with Daiichi Pharmaceutical down Y120 to Y3,060, Kaken Pharmaceutical Y100 to Y2,240, Green Cross Y80 to Y2,390 and Asahi Chemical Y45 to Y995.

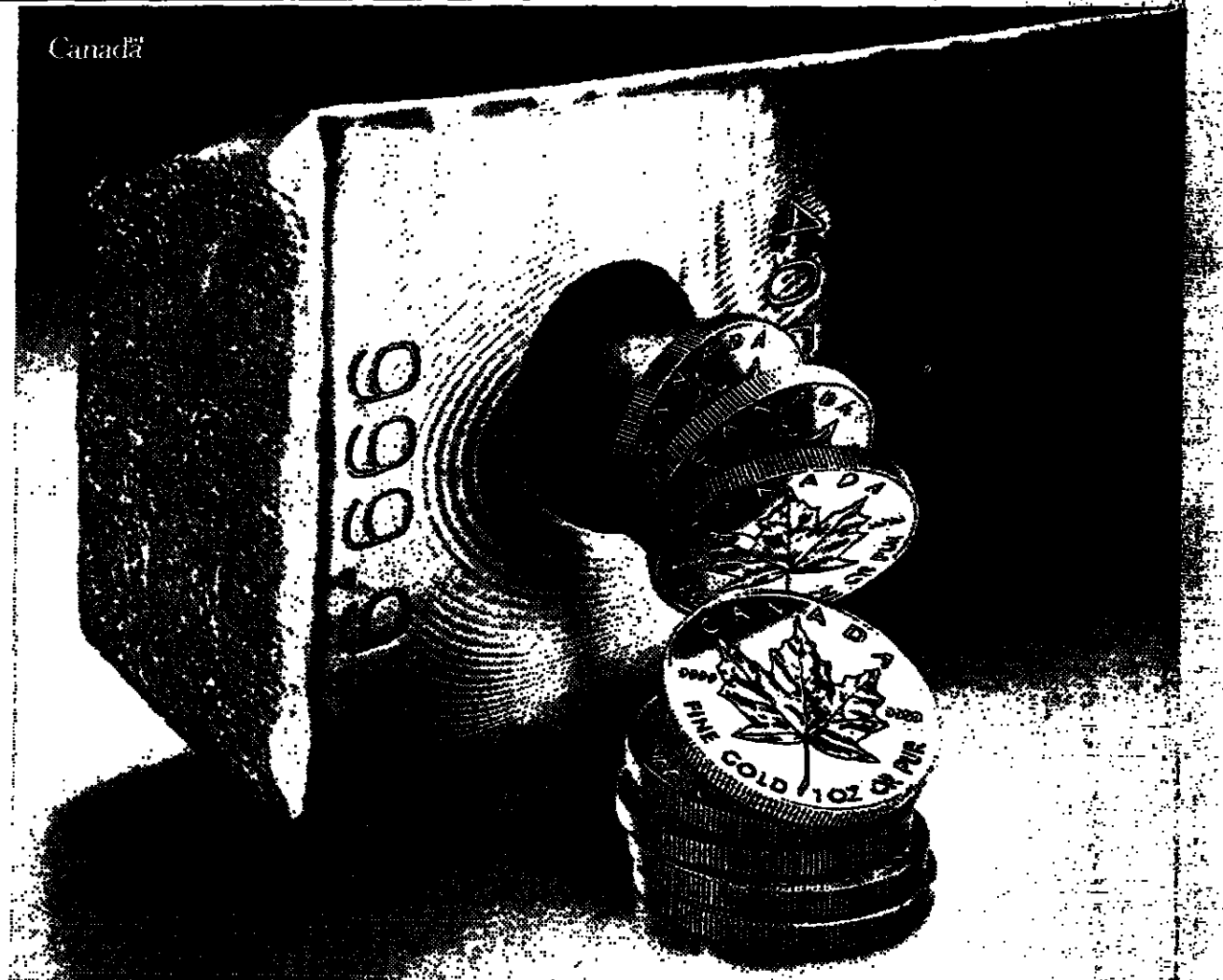
Bonds continued firm on lower U.S. interest rates in heavy trading by city banks and securities companies.

The yield on the benchmark 10 per cent government bond rose in December 1983 rose to 6.445 per cent on pushing from its lowest-ever level of 6.33 per cent last Saturday.

### KEY MARKET MONITORS



STOCK MARKET INDICES				
	June 17	Previous	Year ago	
NEW YORK				
DJ Industrials	1,295.25	1,300.96	1,086.9	
DJ Transport	639.51	636.94	458.02	
DJ Utilities	184.34	184.80	122.25	
S&P Composite	186.57	187.10	149.03	
LONDON				
FT Ord	988.3	979.1	821.2	
FT-SE 100	1,284.4	1,276.5	1,040.1	
FT-A All-share	820.53	816.44	488.91	
FT-A 500	678.58	673.46	538.74	
FT Gold mines	431.8	436.8	660.3	
FT-A Long gilt	10.59	10.63	10.76	
TOKYO				
Nikkei-Dow	12,769.2	12,685.2	10,057.0	
Tokyo SE	1,012.10	1,008.78	776.82	
AUSTRALIA				
All Ord.	841.6	840.2	653.0	
Metals & Mins.	486.5	486.8	427.5	
AUSTRIA				
Credit Aktien	105.73	104.36	54.43	
BELGIUM				
Belgian SE	2,327.26	2,325.83	—	
CANADA				
Toronto				
Metals & Mins	1,892.1	1,901.4	1,905.0	
Composite	2,711.3	2,712.5	2,218.4	
Montreal				
Portfolio	132.96	133.12	107.43	
DENMARK				
SE	191.58	191.82	181.88	
FRANCE				
CAC Gen	224.9	223.5	167.0	
Ind. Tendance	125.7	125.1	86.7	
WEST GERMANY				
FAZ-Aktien	closed	463.25	338.24	
Commerzbank	closed	1,365.8	979.5	
HONG KONG				
Hang Seng	closed	1,441.94	932.37	
ITALY				
Banca Com.	332.83	324.29	199.55	
NETHERLANDS				
ANP-CBS Gen	209.7	206.9	152.2	
ANP-CBS Ind	174.2	172.4	121.0	
NORWAY				
Oslo SE	330.04	328.45	252.25	
SINGAPORE				
Straits Times	778.05	778.64	923.6	
SOUTH AFRICA				
JSE Gold	—	985.7	987.5	
JSE Industrials	—	966.0	961.1	
SPAIN				
Madrid SE	107.27	108.50	86.39	
SWEDEN				
J & P	1,321.45	1,324.17	1,432.95	
SWITZERLAND				
Swiss Bank Ind	434.2	432.7	356.3	
WORLD				
June 14	210.8	209.3	174.4	
Capital Int'l	—	—	—	
GOLD (per ounce)				
	June 17	Prev		
London	\$319.25	\$317.75		
Zurich	\$319.00	\$318.25		
Paris (biding)	\$315.87	\$318.27		
Luxembourg	\$317.50	\$314.75		
New York (Aug)	\$321.80	\$322.00		
COMMODITIES				
	June 17	Prev		
(London)				
Silver (spot biding)	487.45p	488.40p		
Copper (cash)	\$1,127.50	\$1,116.50		
Coffee (July)	\$2,052.00	\$2,088.00		
Oil (spot Arabian light)	\$26.80	\$26.80		



## The best of a bar made better.

An investment today in gold should be considered as a form of insurance. Just as a central bank's reserve of pure gold (999.9 or purer) insures the wealth of a nation, pure gold can insure your financial security and independence in the future.

An insurance policy, however, is only as good as what or who stands behind it. Therefore, when insuring your wealth, you should consider the advantages of Gold Maple Leaf coins from Canada.

Canada's Gold Maple Leaf offers many advantages. It is recognized throughout the world and requires no costly assay at resale to determine its purity. Also, a portion of the premium you pay over the price of gold is recovered on resale.

The Gold Maple Leaf is the purest gold bullion coin in the world—999.9 fine gold. It contains no base metals, which only add weight and no real value. Rather, it contains only pure Canadian gold. The government of Canada produces the Gold Maple Leaf and guarantees its gold content and purity.

Its stability, independence, and freedom.

The value of your financial insurance policy can be found in the financial pages throughout the world. The price of the Gold Maple Leaf, which contains a minimum of one ounce pure gold, is directly related to the daily price of gold.

Therefore, when planning the insurance of your investment portfolio, be sure to consider the advantages of Gold Maple Leaf coins. After all, central banks demand a guarantee of source and purity, and so should you.

Gold Maple Leaf. There is no substitute for purity.

Gold Maple Leaf is available at most banks, savings banks and coin dealers internationally.



# FINANCIAL TIMES SURVEY

## Foreign Exchange and Money Broking

IF THE strength in the dollar and the violent gyrations on the foreign exchange markets in recent years have bemused economists and confounded industrialists, the reward has been reaped by the major banks and money brokers.

Volatility markets, and the new instruments they throw up, have been translated into increased turnover and, in most cases, bigger profits.

But the apparent coincidence of interest between the banks and the brokers in an ever-expanding market has come under strain over the past two years.

As foreign exchange trading has established itself as a key source of profits in most banks—Barclays, to take one, made a profit of \$104m on its foreign exchange operations in 1984—they have put a parallel squeeze on the brokers' margins.

The clutch of UK foreign exchange brokers, led by subsidiaries of Exco and Mercantile House, who dominate the market worldwide have found the income generated by additional business offset by the banks' insistence on hefty volume discounts.

Daily foreign exchange turnover in the major financial centres is now put at well over \$100bn. A recent estimate by one British clearing bank puts the figure for London alone at \$50bn. The brokers reckon that more than half of that business is channelled through them rather than done directly between banks.

The growth in trading over the past year has not been quite as spectacular as in the previous two, with the swings between currencies occasionally so violent as to discourage rather than encourage increased business.

But the divorce between foreign exchange transactions and the trade flows which used

The boom in foreign exchange markets has been marred for many brokers by heavy pressure on profit margins, as banks seek higher commission discounts on the increased business they are placing

### Squeeze put on fee structure

By Phillip Stephens

to be their raison d'être has resulted in an underlying volatility which ensures a steady expansion of turnover.

The markets are now driven by capital rather than trade flows, and currencies have become commodities whose value depends more on the buyers' expectation of its resale value than on underlying economic developments.

The dollar, for example, whose fortunes have continued to dominate trading, fluctuated over a 15 per cent range against the D-mark in the first five months of this year.

The pound, at one stage on an apparently remorseless path to dollar parity, has risen by a staggering 27 per cent from its lows of the year.

And the steady, if still slow, liberalisation of Japan's financial markets has raised hopes

that in a few years at least the dollar-yen market will rival dollar-mark trading.

The plethora of new instruments such as financial futures and more recently currency options, conceived initially as hedging devices, have themselves begun to add to the swings with the IBM in Chicago emerging as a major influence on trading.

In the deposit markets business has been stimulated by the renewed momentum in U.S. interest rates after a long period of stability and by the volatility of rates in other countries, although the banks' more cautious lending stance in the wake of the LDC (less developed countries) debt crisis is still a brake on turnover.

For the brokers, however, the picture has been marred by the unrelenting pressure, particu-

larly in London, for bigger and bigger volume discounts on the fee structure negotiated with the banks under the supervision of the Bank of England.

Discounts of 25 or 50 per cent are commonplace and brokers concede that for the very biggest customers 75 per cent is not unheard of.

From next year, the Bank of England is withdrawing completely from negotiations on even the basic fee structure and the resulting free-for-all is widely expected to increase the downward pressure on fees.

Brokers are reluctant to predict just how far the banks will go in trying to squeeze commissions further, in case, as one director of one of the market leaders commented, their forecasts become a self-fulfilling prophecy.

There are hopes, however, that their customers will see the danger of pushing the smaller companies out of business and finding too-polarised a market if they squeeze too hard, and hopes that although the Bank of England is relinquishing its formal role it may still act as a behind-the-scenes referee.

If not, the expectation of many is that foreign exchange business both in London and in the other major centres will eventually become concentrated into the hands of the few largest brokers. The banks will get a cheaper service, but at the cost of less choice.

Mr Derek Tullett, chairman of Tullett and Tokyo Forex, one of the top half-dozen brokers, is more optimistic than many. He believes that the banks' self-interest in maintaining as deep as possible a market will prevent them from seeking further significant commission reductions.

"I do not see any major problem . . . there may be some fine tuning but the overall level

is about right now," he says. A potential development equally worrying for larger as well as the smaller brokers is that the banks in London could seek to extend the system of bulk discounts to the deposit as well as the foreign exchange markets.

So far they have held back—partly because deposits are such an integral part of their business and partly because Eurodollar commissions in London are already very competitive. But the brokers are aware that in other parts of the world, including New York, deposit commissions are freely negotiated.

John Gum, the chief executive of Exco, which claims to have the largest share in the interbank deposit markets, made it clear in the company's annual report that the underlying growth in the company's

profits last year was entirely attributable to money rather than foreign exchange broking.

Foreign exchange broking, he said, has become the poor relation of money broking. "The squeeze on margins being applied by our clients is forcing us to re-examine the profitability of some of our services."

The strength of the dollar had provided some cushion since fees are paid in the U.S. currency and then translated into sterling. But Mr Gum warned that Exco's strict criteria for return on capital would not lightly be abandoned. Other brokers have closed unprofitable sections of their business and sought to develop specialist services which the banks are prepared to pay more for.

Currency options, interest rate swaps and future rate agreements (FRAs) are among

the areas which offer the potential for higher value added services and bigger profits.

Options and FRAs are now "dealt off the desk" at many brokers and the options business is expected to be given further impetus by the opening of the London Stock Exchange market in options last month and the Life market at the end of June.

Deregulation of the London gilt-edged market will provide the opportunity for money brokers to move into inter-dealer broking (IDB) in fixed interest securities. Around 10 companies have indicated that they intend to lodge applications before the Bank of England's deadline later this month.

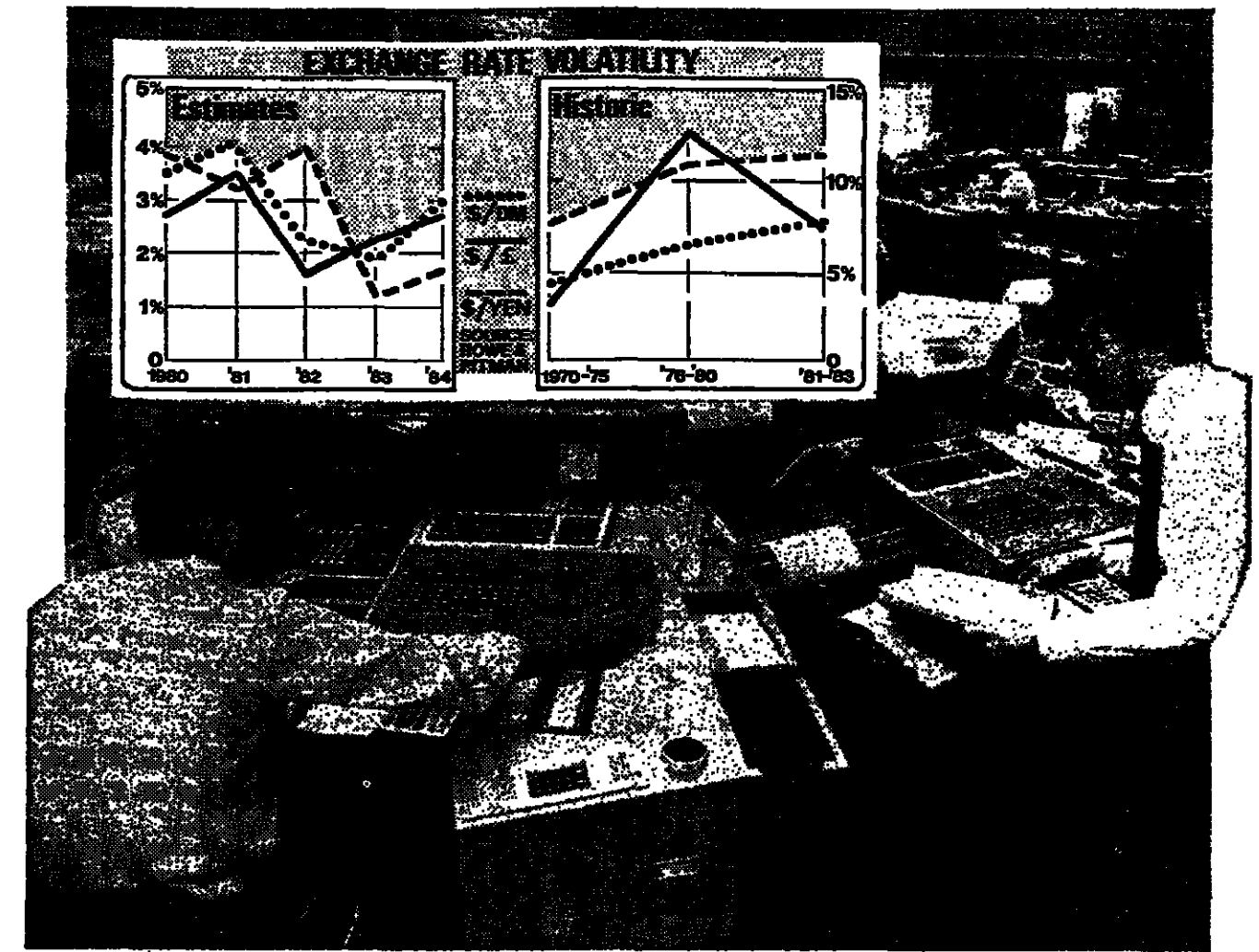
Robin Packshaw, chairman of broker Charles Fulton, reckons that around 60 to 70 per cent of the business between market-makers in gilt-edged stocks

could go through the IDBs. He shares the doubts of many others, however, as to whether the new market could support anything like ten IDBs when New York operates with half of that number.

Finally the brokers are still looking to Japan to provide a major growth market over the next few years encouraged by the gradual opening up of Tokyo's financial markets.

The leading UK brokers have established links with Japanese companies to ease their entry into the market, and although deregulation is turning out to be a slow process they remain confident of a major expansion.

Mr John Barkshire, chairman of Mercantile House, estimates that in five years or so Tokyo will rival London and New York as a source of business, a view that is widely shared in the industry.



## Reuters—dealing with confidence



Reuters supplies the world's financial markets with the most advanced information, communication and processing services.

The network is still growing. There are now over 45,000 desk top terminals in 100 countries. Reuters is committed to a policy of constant technical development and reliability. This guarantees that dealers continue to benefit from a range of powerful desk top facilities.

### HIGH SPEED PRICES

The new fast pages, scanning the world's foreign exchange, bullion and dollar deposit markets, are now used by dealers as a key source of market information. The pages ASAP in Asia, FAFX in Europe and USFX in

North America combine advanced computing power with Reuters real time database to bring essential data to a single page. In Europe alone the page FAFX is retrieved by dealers over 175,000 times a day.

### FAST COMMUNICATION

There are now over 1,000 international subscribers to the Reuter Monitor Dealing Service. With dealer to dealer contact maintained at 2-4 seconds and no charge for time or distance, it's not surprising that the service can sometimes carry over 300,000 calls in a single week.

### AUTOMATIC GRAPHS

With the increasing need to step back

from minute by minute price movements and see them in the context of past, as well as current, trends Reuters has now developed a low cost graphics service. It displays graphs covering short, medium and long term currency movements and allows the dealer to draw trend lines, expand displays, deduce values, apply moving and weighted averages and take a printout.

### AUTOMATIC CALCULATIONS

Reuter Monitor Dealer Packages are designed to aid the dealer with complex calculations ranging from Multicurrency and Cash vs Futures Arbitrage, Cross Rates and

Broken Date calculations to SDR and ECU Quotations.

This new generation of Reuter products provides not only the latest information, but also the power and means to use it profitably. More than ever dealing with Reuters means dealing with confidence.

For more details contact:

The Marketing Department, Reuters Limited, 85 Fleet Street, London EC4P 4AJ, 01-324 7429 or contact your local Reuter office.

**REUTERS**



# What these men don't know about successful financial futures trading isn't worth knowing.



Bob Smeaton  
Accounts Executive

Stuart Sanders  
Chief Dealer

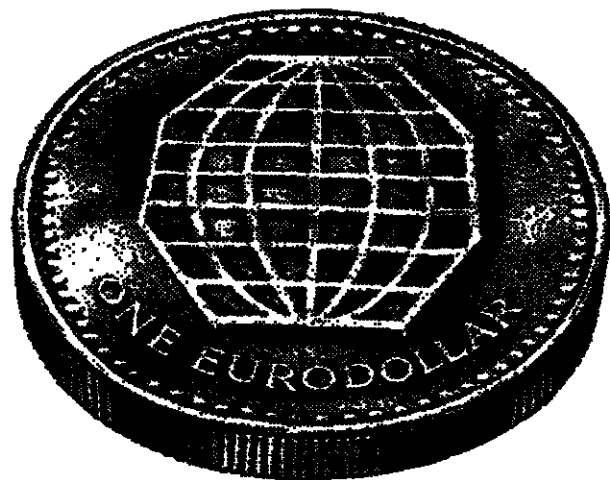
Ted Hogg  
Controller

John Jarvis  
Manager

For further information on the complete range of NatWest's financial futures services, telephone 01-920 5459 at National Westminster Financial Futures Limited, 53 Threadneedle Street, London EC2P 2JN.



## OPTIONS ON EURODOLLAR FUTURES



## THE BUCK STARTS HERE.

The Chicago Mercantile Exchange, the world's most successful futures and options market, announces yet another way to manage business risk more effectively—Options on Eurodollar Futures.

The CME's underlying futures contract in Eurodollars, introduced on its International Monetary Market (IMM) in 1981, quickly became the most active short-term interest rate contract offered by any exchange. In fact, current trading volume has averaged more than 40,000 contracts per day, representing an underlying value of \$40 billion.

Now that Eurodollar futures and options are trading side-by-side, liquidity in both markets will be enhanced and, in addition, their comparative values can be assessed.

Leading banks, institutions and government dealers can now also use Eurodollar options as an integral part of their interest rate dealing operations. Options enable them to provide attractive and innovative services to their customers, resulting in increased fee income opportunities.

Corporate treasurers can use Eurodollar options as "insurance policies"

against future interest rate fluctuations in their borrowing and investment needs. Additionally, they can employ these options to enhance investment yields or reduce borrowing costs.

Eurodollar options, in becoming a part of the CME's already-impressive range of interest rate products, now give bankers, dealers and corporations even greater flexibility in managing rate uncertainty.

For a free copy of "Options on Eurodollar Futures: An Introduction," write to or telephone Keith Woodbridge at the Chicago Mercantile Exchange, 27 Throgmorton Street, London EC2N 2AN. Telephone (01) 920 0722.



**CHICAGO  
MERCANTILE  
EXCHANGE**

International Monetary Market - Index and Option Market  
**FUTURES AND OPTIONS WORLDWIDE**  
27 Throgmorton Street, London EC2N 2AN 01-920 0722  
30 South Wacker Drive, Chicago, Illinois 60606  
312/930-1000  
67 Wall Street, New York 10005 212/363-7000

## Foreign Exchange 2

### Credible alternative approach

**The Dollar**  
MAX WILKINSON

IT IS worth considering the arguments of those who maintain that the strength of the dollar results from fundamental factors which will remain to buoy it up for a long time to come.

The list of analysts, international organisations, economic forecasters and central banks, which have prophesied a substantial fall in the dollar is indeed impressive. But the failure of their predictions, and the market's apparent disregard for the overwhelming weight of economic analysis suggest at least that alternative ideas should have a second hearing.

It may be objected that the dollar has already started to fall. From its peak of DM 3.45 in February, the dollar declined to DM 3.06 at the end of May. Looked at another way, why the dollar has defied predictions of a decline for so long.

This view, is based on the perception that trade flows to the U.S. Nor, he says, is there any reason why the trade deficit should hit the dollar so long as Americans continue to buy foreign goods with their own currency.

But most importantly, he argues that the huge surplus of savings now being generated particularly in Japan will continue to flow into the U.S., mainly because their is nowhere else for it to go.

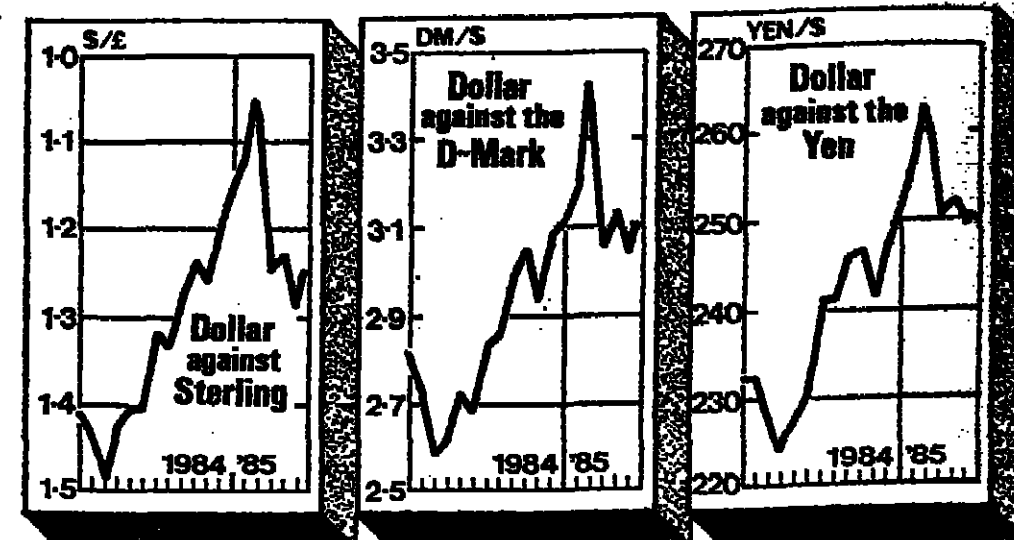
This surplus of capital is likely to increase if anything because Japanese habits of saving are deeply entrenched. Almost 19 per cent of Japanese income is saved; this savings ratio is if anything higher than in the period 1965 to 1980, when Japanese industry was growing extremely rapidly and the demand for capital was correspondingly high. Now, with slower growth and a correspondingly smaller demand for capital, the outflow of capital is running at the rate of \$50bn a year.

In the U.S., which is traditionally a nation of spenders, the savings ratio is only about a third of that in Japan, but the demand for capital has increased rapidly. Even if the current efforts to cut the Federal deficit by some \$50bn a year are successful, most observers expect the deficit will remain at a high level for many years, probably in the \$150 to \$200bn range. Though a slowing of the economy would reduce private sector loan demand, it would put the budget deficit under strong pressure.

But now, the argument runs, it is the capital account which has become the dominant force behind the dollar, with trade flows adjusting under the influence of the exchange rate to square the balance of payments accounts.

This is a reflection of the fact that floating exchange rates and the liberalisation of capital markets have made the currency behave much more like a commodity than a medium of exchange.

If this is the case, the capital account, which reflects demand



more aggressively to push the currency down by easing monetary policy.

Nevertheless, there is an alternative view, which might claim some authority, if only because it seems to explain predictions of a decline for so long.

This view, is based on the perception that trade flows to the U.S. Nor, he says, is there any reason why the trade deficit should hit the dollar so long as Americans continue to buy foreign goods with their own currency.

But most importantly, he argues that the huge surplus of savings now being generated particularly in Japan will continue to flow into the U.S., mainly because their is nowhere else for it to go.

This surplus of capital is likely to increase if anything because Japanese habits of saving are deeply entrenched. Almost 19 per cent of Japanese income is saved; this savings ratio is if anything higher than in the period 1965 to 1980, when Japanese industry was growing extremely rapidly and the demand for capital was correspondingly high. Now, with slower growth and a correspondingly smaller demand for capital, the outflow of capital is running at the rate of \$50bn a year.

In the U.S., which is traditionally a nation of spenders, the savings ratio is only about a third of that in Japan, but the demand for capital has increased rapidly.

Even if the current efforts to cut the Federal deficit by some \$50bn a year are successful, most observers expect the deficit will remain at a high level for many years, probably in the \$150 to \$200bn range. Though a slowing of the economy would reduce private sector loan demand, it would put the budget deficit under strong pressure.

for the currency as an asset, should provide the main clues to what is going to happen in the future.

Mr Hiroshi Ogi, joint general manager of the International Treasury of the Sumitomo Bank argues, for example, that the U.S. Federal Budget deficit is not likely to weaken the dollar, unless it should rekindle inflation in the U.S. Nor, he says, is there any reason why the trade deficit should hit the dollar so long as Americans continue to buy foreign goods with their own currency.

But most importantly, he argues that the huge surplus of savings now being generated particularly in Japan will continue to flow into the U.S., mainly because their is nowhere else for it to go.

This surplus of capital is likely to increase if anything because Japanese habits of saving are deeply entrenched. Almost 19 per cent of Japanese income is saved; this savings ratio is if anything higher than in the period 1965 to 1980, when Japanese industry was growing extremely rapidly and the demand for capital was correspondingly high. Now, with slower growth and a correspondingly smaller demand for capital, the outflow of capital is running at the rate of \$50bn a year.

In the U.S., which is traditionally a nation of spenders, the savings ratio is only about a third of that in Japan, but the demand for capital has increased rapidly.

Even if the current efforts to cut the Federal deficit by some \$50bn a year are successful, most observers expect the deficit will remain at a high level for many years, probably in the \$150 to \$200bn range. Though a slowing of the economy would reduce private sector loan demand, it would put the budget deficit under strong pressure.

Even though growth is slowing and inflationary pressures rising (some pessimistic forecasters expect U.S. inflation to reach 7 per cent by the end of the year), Japanese investors can view America as a basically strong economy with prices under control.

However, to the extent that the U.S. economy does weaken, Japanese imports will be reduced. As capital outflows are expected to remain strong, the result would be a weakening of the Yen against the dollar, which would obviously tend to strengthen the dollar.

**Equilibrium**

So on this analysis one might expect the recent uneasy equilibrium between the U.S. and Japan to continue. One crude way of looking at it is that Japan is lending the U.S. the money to buy Japanese goods, and that immediately suggests why the arrangement may be unstable.

It depends crucially on the confidence of investors. This has been helped by the fact that many international corporations, and particularly Japanese companies, think mainly in terms of dollars rather than their local currencies. If the proceeds of sales to the U.S. are in dollars and the organisation's profits are reported in dollars, it seems natural to many Treasurers to invest any surplus in the U.S.

But if and when the shock comes, instability could quickly feed upon itself. A falling dollar will boost U.S. inflation. Rising U.S. interest rates could be seen as a sign of weakness rather than strength. The markets' expectations of a fall could then become quite as strong as its previous conviction that the dollar would remain strong.

Profile: Mercantile House

By John Burke

## Stealing a technological march

AS THE era of Star Wars opens in the strategic sphere, the financial world is about to be mesmerised by similar wizardry in the fight for foreign exchange winnings.

Launching the first strike is the Mercantile House group of London, whose only major rival is Exco in the worldwide business of money-brokering.

Mercantile, based at 66 Cannon Street, is moving its twin subsidiaries in foreign exchange and currency deposits to a new building specially suited for such hectic operations.

Marshall Woollworth and Co and M. W. Marshall (Sterling) will be equipped there with technology, which British Telecom thinks is at least nine months ahead of any other current communications system.

Amid a media blackout, the first phase has just succeeded with the transfer from New Broad Street of 50 dealers in forward markets and currency deposits.

With 90 per cent of their dealing desks functioning faultlessly, Marshall is about to embark on the critical second stage: moving 200 dealers in the volatile spot markets from 59 Cannon Street.

By July all Marshall's London staff should be relocated following the move of dealers in the Eurodollar and sterling deposit markets. The changeover involves 350 people, which compares with only a dozen employees 20 years ago.

Marshall's managing director, Michael Knowles, says: "This is the most far-reaching move since we were founded by Matthew Marshall in 1860. It is meant to be a masterplan for expansion well into the next century. When fully operational, our custom-built equipment and premises will enable us to provide the fastest and surest service to present and potential clients just as some 70 more foreign banks are coming into the City."

The new centre is Lloyd's Chambers in Portoken Street, and Marshall companies have become sub-tenants with almost two floors. Occupying 35,000 square feet means that they have doubled their previous floor-space.

This includes a dealing room, measuring 27,500 sq ft, the 300 desks of which have the City Keyboard System (CKS) — hitherto untested under com-

mercial conditions. These consoles update the less swift City Business System (CBS) and apparently pack four years of normal development by British Telecom into 18 months' intense study of Marshall's requirements.

Mr Knowles speaks of a "multi-million deal" and some experts put the price-tag at over \$4m. It is certainly the largest order of its kind — entailing 3,200 pairs of wires linked to Wapping telephone-exchange a mile away.

British Telecom formed its biggest teams of engineers for the move which means working round-the-clock over three weekends.

Significantly, the previous such feat for British Telecom was wiring the London International Financial Futures (LIFFE) market, which was pioneered by Mercantile's chairman, John Barkshire.

What prompted this move is not just the influx of new banks nor the ever-rising volume of money being exchanged, although an extra 20 traders are being recruited for expansion at Lloyd's Chambers. The harsh fact is that even the present level of business is putting a strain on London's cramped broking-houses.

Sound pollution is just one of the problems. So British Telecom has had to ensure vocal quality with frequencies that are humanly compatible.

Air-conditioning has been doubled, because the temperature must be chilled to compensate for heat from computers in two rooms. One of them houses a row of Texas Instruments processors linked to a CASE Beeline message switch so as to serve the Automated Confirmation Service (ACS) being introduced for bankers.

ACS was largely the brainchild of Mr Knowles as chairman of the Foreign Exchange and Currency Deposit Brokers' Association (FECDBA). It will cut delays and errors in confirming deals and should prove a godsend as the new-style Marshall trading reaches high speeds.

Mr Knowles says: "We told British Telecom that our top priority was to cut to the minimum the actions needed by a broker to respond to a change

in the price of a currency so that he spends more time trading." At the touch of a button, a broker can be connected within milliseconds with any one of 3,000 direct lines to existing clients.

Each of the modular and moulded dealing-desks has a console with up to 240 buttons which can be programmed to give access to the lines needed on this position. Each console also has a speaker box with a dynamic facility so that a broker may at any time select a bank that might need an open line to him.

Apart from the usual hard-wired speaker, there is also a facility whereby a broker can broadcast a commentary to as many as six banks at once. The lines can be pre-selected by a simple computerised key operation.

Marshall is reticent about the equipment in a restricted area,

where spot D-marks are traded. However, this is known to allow the continental-style service of open lines to be converted at the risk of a switch to the more private system of calling banks in turn, as favoured in London.

CKS is claimed to be of unique versatility, packing a record number of functions into one console.

There must now be a new fear among the broking-houses that they will not even match Marshall's speed, except at the cost of multiple nervous breakdowns. Already there is evidence of a scramble to avoid overcrowding and obsolescence.

On the other hand, Marshall has the headache of trying out tomorrow's technology amid today's top-speed trading. There is a risk, but the skill of the foreign exchange specialist lies in knowing when a gamble should pay off.



**Brown Shipley**

Merchant Bankers since 1810

offer specialist advice to companies trading overseas

Brown Shipley have long experience in Financing Trade, Letters of Credit, Documentary Collections, Foreign Exchange, Financial Futures and Currency Options.

**Brown, Shipley & Co. Limited**

Founders Court, Lothbury, London EC2R 7HE  
Telephone: 01-606 9833 Telex 886704



## Foreign Exchange 3

## Instruments to handle almost every exposure

## Hedging Markets

ALEXANDER NICOLL

DESPITE the paucity of hedging methods now being aggressively marketed by banks, bookmakers and exchanges, the annual results of many companies still show their vulnerability to irrevocably volatile exchange rates.

Recently, even those who thought they were protecting themselves have come under fire. British investment managers tended to hedge their dollar portfolios last year because they felt that the U.S. currency's long-awaited decline must come, and then found that they lost the benefit of the dollar's obstinate rise.

Critics, such as the actuarial consultants Cubie Wood, seized on the portfolio managers' opportunity losses as evidence that they should not involve themselves in new-fangled techniques designed to protect short-term performance. Hedging, it was argued, should not be necessary because an investment in the U.S. indicates long-term confidence in that country's economy.

Exponents of hedging methods, however, would argue that there are now devices to handle virtually every individual exposure and objective, whether it be of the corporate treasurer, bank investment manager, or wealthy punter.

Three important trends have been developing.

Among the instruments providing currency hedges, options have been booming. The option concept has been developed in the equity and commodity markets for some time, but its potential has now been recognised for many other applications. Options are very flexible, and strategies for their use can be startlingly simple or blindingly complex. Most importantly, they allow you not only to protect yourself from an exchange rate swing you fear, but also to benefit if the swing is in the opposite direction.

For every instrument, parallel markets are developing: standardised contracts traded on exchanges, and individually "tailored" products offered by banks or brokers, generally not tradeable. Currency options, for example, can be bought or sold either on an ever-growing number of exchanges, or they can be individually provided by your bank on the mis-named "over-the-counter" (OTC) market to suit your own particular requirements. Clearly, the parallel markets feed off each other partly because exposure created in one market needs to be laid off elsewhere.

Both of the above trends—towards options and dual markets—are occurring not only for currencies but also for interest rate products. (Interest rate futures, for example, are paralleled by tailored "forward rate agreements"). Currency and interest rate markets have the products and packages offered to participants—are becoming ever more closely intertwined. A corporate treasurer, discussing hedging techniques at his bank, will be increasingly conscious of both currency and interest rate exposure, and looking for ways to deal with both at the same time.

For most corporate treasurers, the forward foreign exchange market still provides the most familiar and favoured avenue for preventing the inflation of future payables and the diminution of receivables by exchange rate fluctuations. The London market is deep, countless banks have long experience in it, and for many it will continue to provide all that is needed. Even for players in the newer markets, the spot and forward market will remain the backbone of currency trading.

In the U.S., the forward market has never developed depth. A currency futures market began on the International Monetary Market, a division of the Chicago Mercantile Exchange, but even that took many years to develop significant volume. The London International Financial Futures Exchange (LIFFE) introduced currency futures to the UK when it was set up in 1982, but all except the sterling/dollar contract have little or no volume.

Clearly futures, while providing a market for banks and more speculative investors, have not fulfilled the corporate treasurer's need for more flexible hedging methods. When treasurer attempts to persuade his board that an entry into the futures market is worthwhile, fellow directors may see it as the equivalent of a trip to the bookmakers without a form guide.

Sensing a potentially lucrative market, U.S. and UK banks developed the OTC options market. Despite one or two hiccups—some U.S. banks are said to have had nasty shocks

In the early days—OTC options are offered on an active and reliable basis by up to 20 North American, UK and Swiss banks. Perhaps 50 others are more occasional providers.

Money brokers such as Butler Treasury Services and its New York associate have sprung up as interbank options brokers. And exchanges around the world, led by the Philadelphia Stock Exchange, have rushed to introduce traded currency options.

A currency option provides the right, but not the obligation, to buy or sell a fixed amount of a currency at a given rate at any time before a specified date. An option to buy is a call, an option to sell is a put. Most simply, options may be seen as insurance policies. And as with such a policy, the cost is termed a premium.

A UK corporate treasurer, for example, knows that he must pay out \$10m in 4 months time, but fears that the dollar may rise during that period. He may ask his banker, or canvass a range of banks, for an option to sell pounds for dollars—a sterling put—at a given rate. Starting rises, so he is able to purchase the needed dollars more cheaply. Provided that gain outweighs the cost of the option, he will be happy. If he had hedged through the forward or futures markets, he would have been protected from a loss—but also protected from a profit.

This is a very simple illustration of what can be a complex tool. Options can also be used in similar ways when hedging for an overseas contract. You do not know whether you will get the contract, but if you

There is a natural need for options between currencies other than the dollar

do, it will bring instant and significant exposure. You have based your tender on costs and margins at a given rate, and want to ensure profitability if you win.

Options for such individual purposes for specific amounts of exposure over odd periods of known durations—are best handled on the OTC market. Premiums used to be erratic and, some would say, too high. But the treasurer of one major UK company who has become a devotee says: "People who say its expensive probably haven't done it. It certainly turns out in our experience to be the cheapest way of doing it."

The OTC options market depends on the active banks continuing to find it profitable to "write" options. Central banks are increasingly concerned about the risks banks are taking on in the options and other new markets.

Traded options offer greater range to a wider market. Once bought, they can be sold, exercised or left to expire. Combinations of calls and puts, of options with differing maturities and exercise prices can provide endless pay to trade with a bent for complexity. Bank who take on risks through the OTC market have a natural need to lay it off in exchange trading—since the perfect hedge against option exposure is other options.

Investment managers, such as the UK's Foreign and Colonial Investment Management Co., have begun to use options in Philadelphia to hedge their dollar portfolios. Options can, of course, be viewed not just as hedges but as speculative investments in themselves, and speculators undoubtedly provide a significant part of the market's liquidity.

In London, the traded currency option business is just getting under way, with the Stock Exchange and Life vying to become the established marketplace for sterling/dollar options—to be followed by D-mark/dollar options.

Apart from the Philadelphia exchange, which has been by far the most successful, other exchanges which offer currency options include the European Options Exchange in Amsterdam and the Montreal Stock Exchange. Chicago's IMM has options on its currency futures contracts.

There is still plenty of scope for new contracts. The BOE has announced plans for options on the European Currency Unit (ECU).

There is a natural need for options between currencies other than the dollar, since coverage of sterling/mark exposure, for example, would be prohibitively expensive if it was attempted through a combination of sterling/dollar and mark/dollar options.

## Telerate...

WORLD SPOT CURRENCY MARKET									
LAST FIVE UPDATES IN EACH CURRENCY									
PAGE 263									
PAGE	BANK	STS	ENT	PAGE	BANK	STS	ENT	PAGE	BANK
3430	SWISS BANK	ZUR 1 1155 65	9 11	3520	U.S.B.	ZUR 260 00 15	9 11		
3430	DRESBANK	CHF 1 1155 65	9 11	3520	CRUSSE	ZUR 260 00 15	9 11		
3430	SWISS BANK	ZUR 1 1155 65	9 11	3520	CRUSSE	ZUR 260 00 15	9 11		
3430	CHRISTIAN	CHF 1 1155 65	9 11	3520	CRUSSE	ZUR 260 00 15	9 11		
3430	D.G.BANK	CHF 1 1155 65	9 11	3520	CRUSSE	ZUR 260 00 15	9 11		
(EURO STERLING DEPOSITS PG 271)									
PAGE	BANK	STS	ENT	PAGE	BANK	STS	ENT	PAGE	BANK
3430	SWISS BANK	ZUR 1 1155 65	9 11	3520	U.S.B.	ZUR 260 00 15	9 11		
3430	DRESBANK	CHF 1 1155 65	9 11	3520	CRUSSE	ZUR 260 00 15	9 11		
3430	SWISS BANK	ZUR 1 1155 65	9 11	3520	CRUSSE	ZUR 260 00 15	9 11		
3430	CHRISTIAN	CHF 1 1155 65	9 11	3520	CRUSSE	ZUR 260 00 15	9 11		
3430	D.G.BANK	CHF 1 1155 65	9 11	3520	CRUSSE	ZUR 260 00 15	9 11		
(EURO MARK DEPOSITS PG 272)									
PAGE	BANK	STS	ENT	PAGE	BANK	STS	ENT	PAGE	BANK
3430	SWISS BANK	ZUR 1 1155 65	9 11	3520	U.S.B.	ZUR 260 00 15	9 11		
3430	DRESBANK	CHF 1 1155 65	9 11	3520	CRUSSE	ZUR 260 00 15	9 11		
3430	SWISS BANK	ZUR 1 1155 65	9 11	3520	CRUSSE	ZUR 260 00 15	9 11		
3430	CHRISTIAN	CHF 1 1155 65	9 11	3520	CRUSSE	ZUR 260 00 15	9 11		
3430	D.G.BANK	CHF 1 1155 65	9 11	3520	CRUSSE	ZUR 260 00 15	9 11		
(EURO YEN DEPOSITS PG 273)									

80.50	CALENDAR OF EUROBOND OFFERS	1985
80.50	DOLLAR STERLING AT BIKER LEVEL IN EARLY FRANKFORT TRADING	1985
80.50	MIDTUSSEAL OIL SELLS LOW REPEATEDLY	1985
80.10	DOLLAR CITIES SELLING AGAINST OIL	1985
80.12	SAUDI BATES TWENTY ON DOLLAR STRENGTH	1985
80.12	SAUDI BATES TWENTY ON DOLLAR STRENGTH	1985
80.15	LONDON MORNING GOLD WISHERS FROM EASIER OPENING	1987

LATEST SPOT RATES  
AUTOMATICALLY UPDATEDAP-DJ NEWS HEADLINES  
CONSTANTLY DISPLAYED...puts the  
currency markets at  
your fingertips

Telerate's composite foreign exchange pages display the most recent spot rates automatically. Markets change while you watch with each update from Telerate's contributing banks.

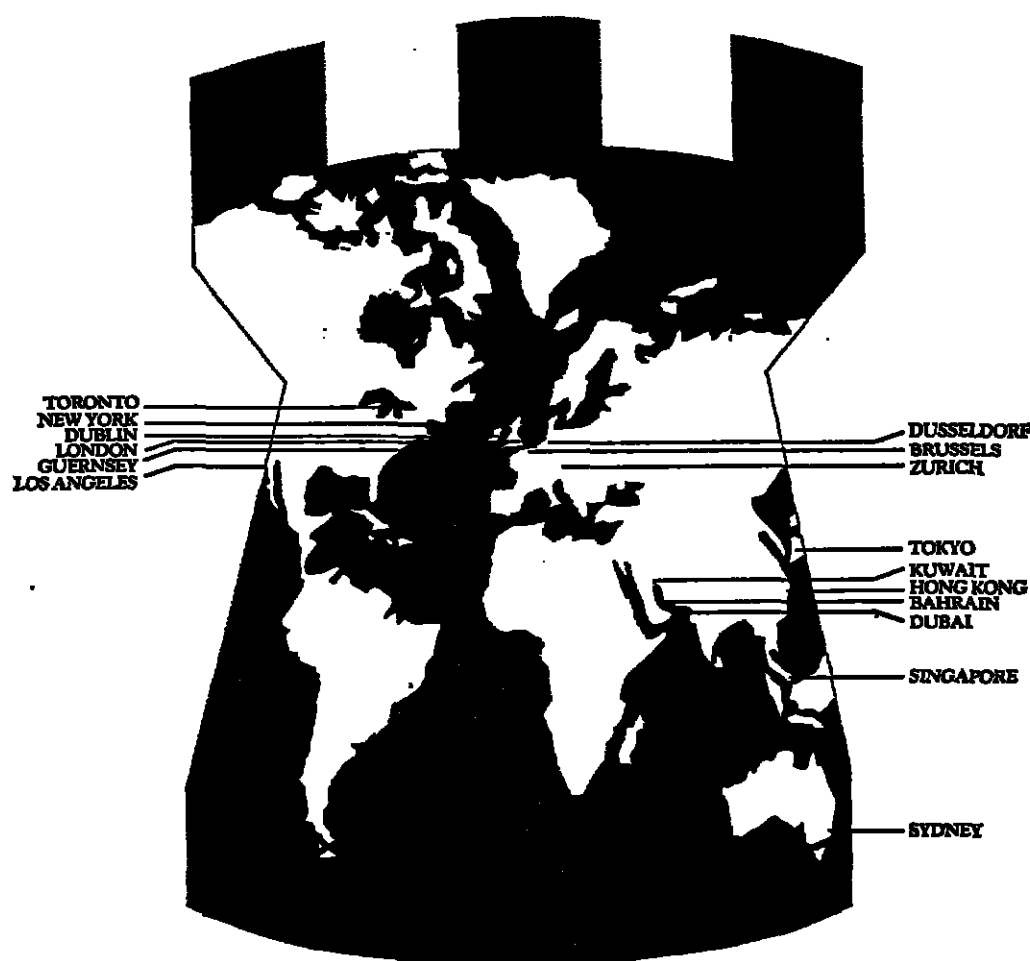
On Telerate, you don't have to keep punching keys to keep abreast of world events either. Stay informed through the news 'window', a continual scroll of the latest news headlines on the bottom portion of your Telerate screen.

If you need current information on world currency and money markets, put Telerate to work for you. For a demonstration in London, call Robert Stichbury on 01-583 0044.

INTERNATIONAL OFFICES:

EUROPE (AP-DJ)  
LONDON 583 0044ASIA (AP-DJ)  
HONG KONG 213686USA (TELERATE)  
NEW YORK 938 5200

TELERATE

The Tullett & Tokyo Forex  
International GroupThe World of  
Tullett & TokyoTullett & Tokyo Forex International Limited  
INTERNATIONAL MONEY BROKERSOrmond House, 63 Queen Victoria Street, London EC4N 4ST  
Telephone: 01-236 5761 Telex: 884997Sector boosted by  
market volatilityCorporate  
Treasurers

PHILIP STEPHENS

TEN YEARS ago the profession hardly existed; today corporate treasury is perhaps the fastest-growing sector of industrial management.

The Association of Corporate Treasurers, set up in 1979, now claims more than 900 members. It is confident of reaching 1,000 by the end of the year and intends to set the seal on its professional status with the introduction this autumn of an official qualifying examination.

The impetus came in the early 1970s, with the introduction of floating exchange rates; the boom when companies realised that the swings on currency markets could wipe out commercial profits if exchange rate exposure was not constantly managed.

And in recent years the volatility of interest rates — with movements of 2 or 3 percentage points over short periods now almost taken for granted — has provided an additional boost.

Speculation, once a dirty word in many boardrooms, became respectable when companies realised that by doing nothing to cover currency risk they were in fact speculating that exchange rates or borrowing costs would remain constant.

Today most large or medium-sized firms regard a corporate treasurer as an essential part of the senior management team; and treasury management is beginning to rival accountancy as the natural route to a seat on the board as finance director.

The approach in different companies still varies considerably.

Many of the multinationals have set up what are in effect small banks, with speculation in currency and deposit markets regarded as an integral part of the business.

Treasurers have also learnt that it is often cheaper to finance UK investments in other currencies, say by raising dollars on the U.S. commercial paper market, and translating the funds into sterling.

Interest rate swaps have provided the opportunity for different companies to share their respective strengths on world credit markets and minimise their weaknesses.

And even then, as Mr Peter Gallant, an assistant general manager of Midland Bank's group treasury department, comments, they often lack the evaluation procedures necessary to provide an accurate picture of the extent of different risks.

But the increasingly international nature of financial markets and the constant addition of new instruments such as futures, currency options, and future rate agreements (FRAs),

have put pressure on the treasurer to take a more active role.

In many companies basic hedging through the use of the forward foreign exchange market or by spreading borrowing across a range of maturities is no longer enough. Treasury departments are regarded as profit centres which must not only minimise costs but also maximise returns.

The job of the corporate treasurer is evolving into what Mr David Westby, the Treasurer of Metal Box, describes neatly as "the company's buyer of financial services."

That role embraces not only liquidity, debt, and currency management but, increasingly, more involvement in the corporate finance work which has traditionally been contracted out to merchant banks.

Mr Daniel Hodson, the finance director of Unigate and the current chairman of the Association of Corporate Treasurers, says that, as the pension matures, the boundaries are widening to include such areas as equity finance and mergers and acquisitions.

"Treasury management is not seen simply as a functional speciality, but as a key area of financial management... it has become much more decision-orientated," he says.

Part of the explanation is that technological advance has made many of the original tasks of monitoring transactions and liquidity almost routine.

The basic tool of the corporate treasurer is one of the cash management systems on offer from all the major banks.

The systems vary in size and sophistication but the key element is a terminal giving access to up-to-date information on balances and overdrafts in bank accounts throughout the world.

Different banks add a range of extra facilities. Barclays, for example, provides software to transfer all the relevant data from the terminal to the company's records, a package to automate routine clerical work and tailor-made formulae to assess the relative advantages of different hedging and financing instruments.

Later this year it plans to add an exposure management package which will allow the corporate treasurer to make an instant assessment of the impact on a company's finances of, for example, a five per cent swing in the value of the dollar.

The development of such technology has encouraged the centralisation of treasury operations, allowing a group treasurer to net out exchange and interest rate exposure among different subsidiaries and hence reduce costs.

The next stage is full electronic banking, where the treasurer not only receives information across a terminal, but uses the same equipment to make direct cash transfers or foreign exchange transactions.

For the moment many treasurers remain wary of the security implications of terminals which can transfer vast sums of money at the flick of a switch, but in larger companies, at least, the progression is regarded as inevitable.

Hear Foreign  
Exchange rates  
changing.

For dealing rates dial

0066 66065

For tourist rates dial

0066 66067

All Citycall bulletins are updated continually throughout the day's trading.

CITY  
CALL

\*Available from British Telecom in the London (01) area at national 'v' rates.



## Foreign Exchange 4

# What makes Montreal Exchange's currency options different?

## They're bigger

Because Montreal Exchange's contracts are bigger they're more efficient and they're also the only currency option contracts specially designed for institutions. We provide a wider variety of exercise prices, delivery months and price quotations than anyone else.

We believe that a good option market needs to observe as closely as possible the conventions of the underlying cash market. That's why we have incorporated interbank practices wherever possible in the composition of our contracts.

The five standard Montreal contracts are for \$100,000, quoted in interbank terms:

- British Pound
- German Mark
- Japanese Yen
- Swiss Franc
- Canadian Dollar

No one has more experience in currency options than the Montreal Exchange. After all, we established North America's first market in currency options.

For more information about the Montreal Exchange's currency option operation, please contact Will Easley at our London office.



THE MONTREAL EXCHANGE  
Roman Wall House  
1-2 Crutched Friars London EC3N 2AN  
Telephone 01-481 8614 Telex 887234

# Thriving in adversity

## Currency Forecasts

PHILIP STEPHENS

"WHY WERE the forecasts so dismally wrong in 1984?" was the refreshingly candid title of the address given by one U.S. bank economist to the Financial Times foreign exchange conference earlier this month.

He was, of course, referring to the almost universal view among economists and professional currency forecasters that the dollar would tumble last year. Instead it climbed to ever new heights.

That poor track record has done nothing, however, to discourage the fashion for currency forecasting, with many of those in the business arguing that even a bad forecast is better than none at all.

The businessmen and investors who took—and often paid for—last year's advice, surprisingly, agree.

"The point is that I have to go to my board with some view of what the pound and dollar may do over the next six months or year, and then recommend whether we should be fully hedged or not," said the finance director of one leading company.

"Last year I got it wrong, but the board would not thank me if I said now that I did not want to make any more forecasts."

So the forecasting business thrives in adversity, from the high-powered bank and broking economists, and the technical

analysts who run previous trends through expensive computers, to the one- or two-man operators selling "confidential" newsletters.

The approach they take can be divided roughly into two schools.

The first group comprises the macro-economists who try to predict exchange rates by looking at the outlook for key economic indicators and the likely impact on investor decisions.

The second are the technical analysts—they used to be called chartists—who use mathematical formulae to derive likely short-term currency movements from past experience.

The economists have probably fared worse over the past few years as the currency and other financial markets have defied many of the basic tenets which underlay exchange rate developments for much of the post-war period.

The purchasing power parity (PPP) theory, which essentially argues that exchange rates will over time reflect the relative purchasing power of different currencies in respect of a basket of key goods and services, is still held dearly by many economists.

But even they concede that the rapid development of financial markets over the past few years means that actual exchange rates can be totally out of line with theoretical purchasing power for months and years.

The traditional indicators which might be expected to react to trade, growth or inflation figures are also unreliable guides to how currencies may move.

No one would have predicted a few years ago that the dollar could soar to record highs while the U.S. was building up the biggest current account deficit ever seen.

Even inflation figures can now trigger perverse reactions—a bad figure in the U.S. was recently taken as good news for the dollar because of the perception that it would force the U.S. Federal Reserve to halt the slide in U.S. interest rates.

The problem for the forecasters is that the markets have become more or less completely divorced from the factors which used to determine supply and demand for different currencies.

Less than 5 per cent, perhaps as little as 1 or 2 per cent, of the tens of billions of dollars crossing the exchange each day mirror an equivalent transaction in goods and services.

The forecasts have reacted to this development by overlaying their predictions of developments in the real economy with a much sharper focus on the influence of capital movements and interest rates on currency values.

The economist quoted at the beginning of this article, John Calverley, of the American Express Bank, believes that the forecasters are not wrong because they did not foresee the pull on overseas capital exerted by the high returns on U.S. assets.

This post-facto explanation of why the dollar defied economic equivalent of the law of gravity, however, does not make it any easier for the forecasters to predict the future.

If interest rate differentials are the key, the forecaster still has to guess to what extent they remain static—and that in turn is likely to depend on accurate forecasts of key variables such as growth, inflation and trade balances.

And what the economist cannot project is how "sentiment"—essentially to what extent investors and dealers will feel confident in holding a particular currency—will move.

It is these considerations which underpin the appeal of technical analysis. Instead of looking forward and trying to predict a whole range of economic statistics, this approach looks at past patterns in the markets and tries to assess whether they will repeat themselves.

It is essentially short-term forecasting, aiming to catch particular movements in currencies which suggest an upward or downward trend for some time, or are about to go into reverse.

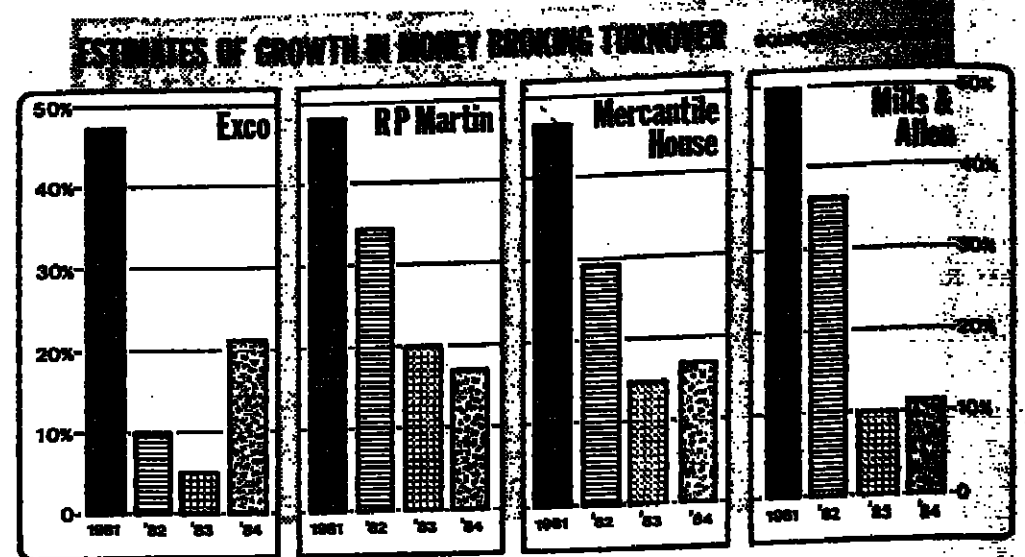
The analysis used to be done on the basis of charts which simply tracked a currency over a certain period of time, for patterns which might repeat themselves, suggesting investors should buy or sell at a particular point.

But, as in most other fields, computers now dominate, with the forecasters feeding in a whole range of data, from moving averages to the momentum of different movements, and coming out with simply recommendations to buy at point Y or sell at point X.

The beauty of such an approach is that it can become a self-fulfilling prophecy. Enough investors or dealers follow a particular system then it will work just because they act on it.

Even its practitioners, however, make no spectacular claims. Henry Hubbe of the U.S. forecasting firm International Treasury Consulting Inc. says that its track record shows that technical analysis is better than tossing a coin.

But he adds that "success even under the best of conditions comes only after the end of a bumpy road."



# A more mature market

AGAINST THE heady days of the late 1970s when profits were soaring and the traffic in senior staff resembled the soccer transfer market, money and foreign exchange broking now looks an altogether more sedate and settled business.

Not that the organised chaos of the dealing rooms could ever be described as sedate—with traders howling buy and sell orders down open lines to dozens of banks in markets which seem ever more volatile.

But the structure of the business has matured, the technology has leapt ahead, and more subdued profits growth has tempered the early extravaganzas.

The major London brokers still dominate the scene worldwide. Every broker has different rankings for the top half-dozen in the business, mainly because each can claim to be the market leader in at least one product.

But Exco, through its Astley and Pearce subsidiary, and Mercantile House, through Marshall's, vie for first place. Mills and Allen, through Harlow Meyer Savage and Guy Butler, Tullett and Tokyo Forex, R. P. Martin and Charles Fulton are also in the second tier.

Over the past few years the major companies have tightened their grip on international currency and deposit trading in London and New York, and at the same time have forged links with Japanese brokers to ensure a large share in the Yen market.

Market volatility is the lifeblood of broking—and the gyrations on foreign exchange markets has ensured a steady increase in turnover over the past few years.

A study by Martyn Ralph, a broking analyst at London stockbroker Rowe and Pitman suggests that, with one exception, the turnover of the top brokers has increased by at least 10 and often more than 20 per cent in each year since 1980.

The growth of profits has not been quite so spectacular, as large volume discounts demanded by the banks, especially in London, have severely trimmed margins in foreign exchange broking.

There is also a sense of foreboding in the industry, and among smaller companies in particular, at the prospect next year of freely negotiated fees for deals in London.

From January the Bank of England will withdraw as referee between the brokers and the banks in setting a commission structure for the industry.

try. Rates, as in New York and some Far Eastern centres, will be set individually by each bank and broker.

The brokers, however, appear in better shape than for some time to meet the challenge.

After the slump in profits in 1983 they have cut out unprofitable services, reduced over-manning and launched a major drive to reduce their biggest overhead—communications—through the introduction of new technology.

R. P. Martin, for example, which probably leads the field in dollar/D-mark transactions, has been able to boost turnover relative to staff with an open-line trading system, which allows a single trader to deal simultaneously with a dozen banks.

The full introduction over coming months of a computerised system to confirm deals between brokers and the banks almost immediately will give a further boost to efficiency.

It should also cut out many of the expensive disputes between brokers on banks on the timing and price of particular trades.

The brokers have also diversified, both in terms of products and geographically. Future Rate Agreements, pioneered by the Swiss-based firm Tradition, interest-rate swaps, and currency options are becoming big business.

Many also see a broader role for themselves in the new-style financial markets in London. Mercantile House intends to become a primary dealer in the gilt-edged market, and Exco has consolidated its stockbroking business by acquiring 29.9 per cent of Galloway and Pearson and the money broking interest of Laurie Millbank.

At least five of the top six brokers in London (a question-mark hangs over R. P. Martin) appear confident that they will be accepted as inter-dealer brokers (IDBs) in the new gilt-edged market, though all concede that it will not be able to support the total of 10 or so companies expected to apply.

Most have established links with IDBs in New York to provide themselves with ready-

made systems for the London markets.

Both R. P. Martin and Charles Fulton have moved to strengthen their capital base, the former with its agreed takeover by the investment group Quadrex Holdings and the latter with its move to go public.

Mills & Allen has moved to consolidate its position in financial services by buying off its media interest.

Tullett & Tokyo is the only one of the top brokers still in private hands. But chairman Derek Tullett is confident that for the foreseeable future its tie-up with Tokyo Forex, the largest Japanese broker, will allow it to continue to generate enough cash to expand further.

Speculation of further possible shake-ups in the industry once the new London securities markets begin operating have been heightened by the Bank of England's decision to raise the ceiling on banks' holdings in money brokers from 5 to 10 per cent.

For the moment though the possible conflicts of interest between a broker owned by one bank offering prices to others has made the development only a distant possibility.

Robin Packshaw, the chairman of Charles Fulton, who organised a management buy-out of the stake held by Barclays Bank through its acquisition of Wedd Durishaw, says other banks had made it clear that they felt uncomfortable with the position.

The brokers are divided on just how the banks will react to the ending in January of centrally-negotiated fees.

The perception among many is that initially at least they will push for lower fees, which John Barkshire, chairman of Mercantile House, believes will further polarise the business into the hands of the top brokers.

Others argue, however, that the senior foreign exchange management in the major banks has begun to realise the adverse impact of such concentration on the liquidity and depth of the market.

What the brokers are perhaps more fearful of is the possibility that the banks will try to extend the discounting system to deposits.

For many, that side of the business has been the most profitable and in some cases has been used to cross-subsidise foreign exchange.

So far the banks have been quiet on the subject. It is not certain that they will remain so come January.

# \$4,000,000,000

All in a day's work at Butlers

- Butlers interest rate swaps
- Butlers eurodollar deposits
- Butlers forward rate agreements
- Butlers medium term financing
- Butlers currency options
- Butlers sterling deposits
- Butlers currency swaps
- Butlers financial futures
- Butlers securities
- Butlers interest rate guarantees
- Butlers advisory services

Arranged for major banks, companies, public corporations  
local authorities, building societies

**Butlers**  
Where markets meet

Adelaide House, London Bridge, London EC4R 9HN. Telephone 01-623 5222

# The everyday World of Banking is your dealing room

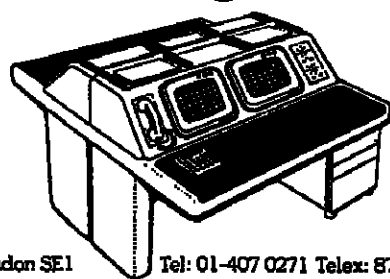
SBEI have accumulated an unrivalled degree of international experience in the field of currency/commodity dealing and offer a complete design, manufacture, and installation service of specialised furniture and equipment.

We offer a choice of standard ranges readily available which may be adapted to a client's specific brief and a customised design service.

Our expertise in ergonomics combined with the ever-changing requirements of data display is matched only by elegant styling, craftsmanship and quality finish.

**SPECIALISED BANKING FURNITURE INTERNATIONAL**

Central Buildings 24 Southwark Street London SE1



Tel: 01-407 0271 Telex: 877968

# Top quality paper for your portfolio

If you want secured paper with high yields, KfW's bearer bonds and Schuldscheine are just what you're looking for.

KfW is a central credit and development institution at the federal level, fully backed by the federal government. Its capital is held by the federal government (80 per cent) and the Länder (federal states) governments (20 per cent).

The bonds rank as trust investment and are eligible for investment by insurance companies, according to German law.

One of the reasons for KfW's top-bracket rating in the capital markets is the high degree of credits covered by guarantees as required by the law concerning KfW.

Total Assets 1984: DM 78.5 billion

**KfW Kreditanstalt für Wiederaufbau**

Palmengartenstr. 5-8, P.O. Box 111141, 6000 Frankfurt/Main 11  
Telephone: 69/74310, Telex: 411352

... one of a kind in German banking



## Foreign Exchange 5

# Increase in complex innovations

### Banks

DAVID LASCELLES

THE 1970s and early 1980s were a period when the world's big international banks got deeply involved in — and made a lot of money from — the foreign exchange markets. Not only was it a fast-growing business, with the rise in world trade and, in countries like the UK, the abolition of exchange controls, it also offered opportunities for making substantial trading profits.

But that is now changing. In the last year or two foreign exchange has become a somewhat different activity. The enormous volatility in the parties of major currencies has made trading highly treacherous and much less suitable for banks. The growth of sophisticated new trading instruments like financial futures and, more recently, options and swaps has also forced banks to get to grips with complex innovations.

Corporate customers now demand much finer rates from their banks, and are pushing back dealing margins. In addition, banks have been obliged to invest vast sums of money in new trading rooms crammed with the latest in computer and communications gadgetry which bloom for a few weeks as "state of the art" before a competitor comes up with something even better.

All told, this has made foreign exchange a less lucrative business for many banks. As the table above, of the five major banks which are generally considered to be leaders in the markets, only one, Chemical Bank, managed to increase its foreign exchange trading earnings by a significant amount last year, to \$60.5m from \$40.4m the year before.

Citicorp, the acknowledged number one, suffered a 5 per cent decline, though that still left it with more than twice the figure for any of its competitors (assuming that the results can be compared).

Mr Tom Macdonald, vice-chairman in charge of institutional banking, said that Citicorp earned more than \$1m on foreign exchange in over 40 countries, which gives an idea of the extent of the group's dealing operations.

The other three banks, Barclays, Chase Manhattan and Bank of America, were virtually unchanged, which means that in terms of their overall rising profits, foreign exchange must have declined in importance.

More than a thousand banks actively participate in the foreign exchange markets in the major centres like New York, Frankfurt, London and Tokyo, but only a few hundred could be considered serious players. Many banks must now be seriously considering how deeply involved they wish to remain.

Mr Peter Gallant, assistant general manager in the treasury department of Midland Bank, which has begun to take a much more aggressive stance in the market, says that more smaller banks are becoming customers rather than dealers. Midland also gets frequent requests for advice from other banks needing to develop their expertise in options.

For the big banks, though, having a large and credible presence in the market is essential. Although they may no longer speculate in the market to the same extent as before, they need to see as much business as possible in order to get a "feel" for where the market is going. And the more of that business that is generated by corporate customers (rather than simply being inter-bank trading) the better.

Overall, bankers say only about 5 per cent of the turnover comes directly from corporate customers; the rest is inter-bank dealing. However, a large bank like Barclays with a huge customer base and big branch network claims to have about 15 per cent.

Being able to offer not just a foreign exchange service, but also expertise in the new instru-

### BANK INCOME FROM FOREIGN EXCHANGE TRADING AND SERVICES

	1984	1983	1982
Citicorp	258	274	241
Chase M'tn	119	117	130
Bk. of Amer.	101	102	114
Chemical Bk.	60.5	40.4	55.5
Barclays Bk.	104	107	78

ments is vital. Corporate treasurers now expect banks to be expert in options and be able to make them all-weather prices. Whether banks actually make money out of these dealings is a different matter. Several large banks, including Citibank, are believed to have lost large sums.

Mr Christopher Bennett, chief manager of the foreign exchange dealers at Barclays, says his own bank only makes a small profit, but has to offer the service to be competitive.

Bankers have mixed views about the role played by brokers in the markets, where they account for about half the business transacted.

On the one hand, bankers resent having to pay what they consider to be excessive commissions to a go-between, and they complain that brokers try to "churn" the market to generate business.

The prices quoted by brokers are also no longer the major source of information about market movements now that services like Reuters also put prices on a screen. On the other hand, banks recognise that brokers give them access to a far wider market, and add liquidity.

In the UK, the Bank of England-sponsored commission structure is to be phased out at the end of this year. The larger banks expect that this will enable them to give harder bargains with their brokers, and reduce their costs, particularly for Eurocurrency deposits where commissions are still most tightly controlled.

By the same token, though,

smaller banks with less muscle may find themselves paying higher fees. The current position, where large banks feel they are subsidising the smaller, may be reversed.

Foreign exchange is now a worldwide 24-hour market, and opportunities for arbitraging differences between prices in separate trading centres have been largely eliminated by instant communications.

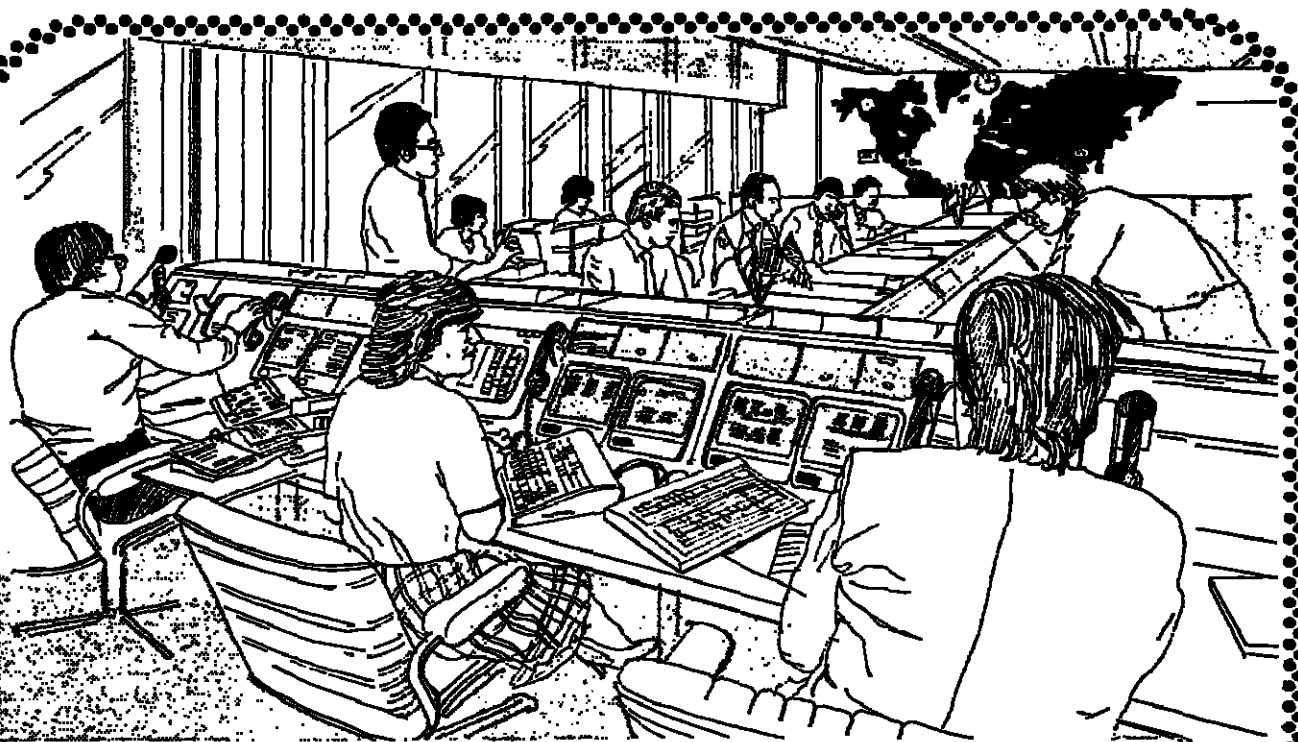
In terms of sheer business volume, London has traditionally been the centre of the market. But that appears to have shifted to New York in the last few years with the growing involvement of both U.S. commercial and investment banks. This has not, however, led to any decline in volumes traded in Europe because the size of the market as a whole is still growing.

Barclays, for instance, estimates that its customer volume has grown sevenfold since the abolition of exchange controls in 1979. Part of that is in London, of course. But after a slow start, the growth curve has steepened and is still rising, according to Mr Bennett.

The large Japanese banks are also a major force in the market, though they do not have a reputation as top-rate traders, and they have yet to get into options in a big way. Tokyo, however, is a fast-growing foreign exchange centre, and a lure to both foreign banks and brokers.

One constraint on the growth of the foreign exchange business is a shortage of skills and well-trained people. The bars of the City and Wall Street abound with talk of the huge salaries a good dealer can command, but this poses a major problem for the banks.

The chirpy barrow boy skills that once made a good trader are not enough in an age of options and hedges, which require complicated mathematical formulae. Banks are now taking on graduates with mathematics degrees to meet the challenge, another sign of the growing cost and complication of running a foreign exchange department.



## BNP's International Dealing Centre

BNP is Europe's largest bank, operating in the business capitals of over 75 countries.

For companies in the UK, BNP London is the financial point of entry to worldwide trade. Apart from its expertise as a major dealer in sterling and foreign currency, BNP offers both LIFFE futures and options contracts. BNP is a leading market-maker in ECU's and well-versed in future rate agreements, interest swaps and Eurobonds.

The London dealing room is one of the largest and most advanced in the City, giving companies immediate access to the international money markets.

Speak to Martin Hooff, Senior Manager, or Henry Williams, head of the customer liaison team.



### Banque Nationale de Paris p.l.c.

8-13 King William Street, London EC4P 4HS.  
Telephone: Customer dealers 01-623 8691 FX Telex: 685281

BNP Group Head Office: 16 Boulevard des Italiens, 75009 Paris



Irving Trust's dealing room, with dealing desks designed by Specialised Banking Furniture International.

## Instilling liquidity and unity

### Information Services

CHARLES BACHELOR

THE EXPLOSIVE growth of financial markets over the past decade owes a great deal to the information networks which were developed to serve them. It would be difficult to say whether the growth had created the information systems or the systems had given birth to the growth.

The growth of the international foreign exchange market since the early 1970s certainly owes a great deal to the Monitor system developed by Reuters, one of the leading business information groups.

The creation of a worldwide network of television screens on which banks, brokers and corporate treasurers could display and call up foreign exchange prices gave the market unity and a liquidity it had previously lacked.

Reuters added a facility allowing dealers to carry out transactions through their desktop screens in 1981, pushing the Monitor idea to its logical conclusion — the network became the market.

In the world of foreign exchange there had never been a central market floor with which the new electronic systems had to compete. But as electronic dealing spreads to the securities field even an old-established market place such as the London Stock Exchange is starting to feel itself threatened.

Having done much to create the foreign exchange and

money markets over the past 15 years the large business information providers are now putting a great deal of effort into adding technical refinements to their basic services.

The big two in the foreign exchange and money field — Reuters and Teletype (the U.S. group which is 52 per cent owned by Exco International, the British moneybroker) — are facing increasing competition from software systems houses for custom-made in-house dealer networks.

Keyboards now allow dealers to record electronically the details of their trades, removing the need for the traditional handwritten dealing tickets. These same systems can compute and display a dealer's exposure in a particular currency and compare it with his dealing limits. Dealers can assess their liquidity position by calling up cash-flow reports on their screens.

Thorn EMI recently launched in the UK the Foreign Exchange Information system (FOX) developed by Autophon, a Swiss telecommunications group. This allows the automatic calculation of dependent exchange and interest rates, cross rates and the value of currency baskets.

Like the Integrated Dealer Support System on offer from Forex Advisory Services, FOX allows dealers to work out awkward "broken date" forward deals as well as carry out "what if" calculations on the value of individual deals.

The proliferation of information services available has encouraged users to seek to customise their in-house information systems. Ultimately this could have far-reaching effects on the turnover and profits of

the information vendors.

Customers face the twin problems of the high cost of the information and the space constraints of already crowded dealing rooms.

Why, they ask, should they pay for the full range of "pages" available on a particular service when they need only a few key pieces of information? And how do they find room on their desks for the terminals of several different information vendors?

The information providers have found a partial solution by devising composite pages, grouping heavily-used key data from different markets on a small number of pages.

But the integration of data from more than one information vendor requires more radical solutions. Reuters acknowledged this earlier this year when it bought Rich Inc. of Chicago, a designer of communications systems for financial trading rooms.

The Rich system provides for a single console which controls financial information from many different sources. If customers start developing their own in-house information systems this could threaten the traditional basis on which vendors charge for their services according to the number of terminals installed.

Users would only need one data feed which they could then process through their own personal computers. Some users may already be manipulating incoming data feeds without the information vendors' knowledge, according to Mr Robie Unisacke of First Market Intelligence, a market research organisation.

The information vendors are aware of their customers' desire for tailor-made systems.

Reuters developed jointly with Marshall Wellworth, the moneybroking arm of Mercantile House, a "deposit shuffling" system for use by Marshall's offices worldwide.

This system uses the Reuters Monitor network to record and display incoming orders.

"We use Reuters as an internal communications system," said Mr Derek Scotchbrook, a director of Mercantile. "We use Monitor to expose our own rates internally and the Reuters dealing system for internal queries and payments."

Growing competition for the custom of the big information users has been paralleled by an increase in the number of services designed for the less heavy user.

Prestel Citiservice provides spot and forward rates for 34 currencies as well as gilt and financial futures on a pay-as-you-use basis. Subscribers can access the service paying a time charge for the connection to the computer and a small charge for each page used. Citiservice is a joint venture of British Telecom and ICV Information Systems.

A more basic foreign exchange service provided by British Telecom is its two-minute Citycall bulletin. This is available to anyone dialling a special telephone number for the 20p cost of the call.

From sophisticated networks costing thousands of pounds a month to information available for the price of a phone call there appears to be no end in sight to the growth of the financial information business.

# WYATTS...

## The First Name in Dealer Systems

Acknowledged as pioneers in worldwide telecommunications developments for over 50 years, Wyatts lead the field in the design, manufacture and installation of Dealer Systems.

Wyatts are continually researching and developing the very latest communications technology in order to provide totally flexible Dealer Systems. Our product range offers a complete answer to your telecommunication needs from small standard panels to larger individually designed Dealer Systems, and includes loudspeaking intercoms, voice boxes, specialised broadcast and key telephone systems.

### For Dealer Systems... the First Name is Wyatts

L.H.W. WYATT BROTHERS LTD  
50 Canbury Park Road,  
Kingston-upon-Thames, Surrey KT2 6JZ  
Telephone: 01-549 5727  
Telex: 934748

## WYATTS

Dealer Boards, Telephone Systems  
... A Reputation for Innovation

YOURS!...

Send me Wyatts brochure with full facts:  
Name \_\_\_\_\_  
Position \_\_\_\_\_  
Company \_\_\_\_\_  
Address \_\_\_\_\_  
Tel. \_\_\_\_\_



# Intuition

## A computer-based training programme for Money Market dealers

1. Introduction to the Money Market
2. Role of the Dealer and Market Instruments
3. Central Authorities
4. Factors that influence Interest Rates
5. The Foreign Exchange Markets
6. Communications and Money Transfer Systems
7. Ethics of Dealing
8. Dealing I
9. Dealing II
10. Student Assessment

**Immediate access—**  
runs on your IBM PC

**Highly efficient—**  
uses computer-based  
interactive training

**Cost-effective—**  
all staff can benefit, both  
new and experienced  
dealers alike

Intuition is a 10 module-based training programme that will enable trainees to build up their knowledge of money and foreign exchange markets.

At the end of this programme the trainee dealer will have a comprehensive and practical knowledge of money market techniques.

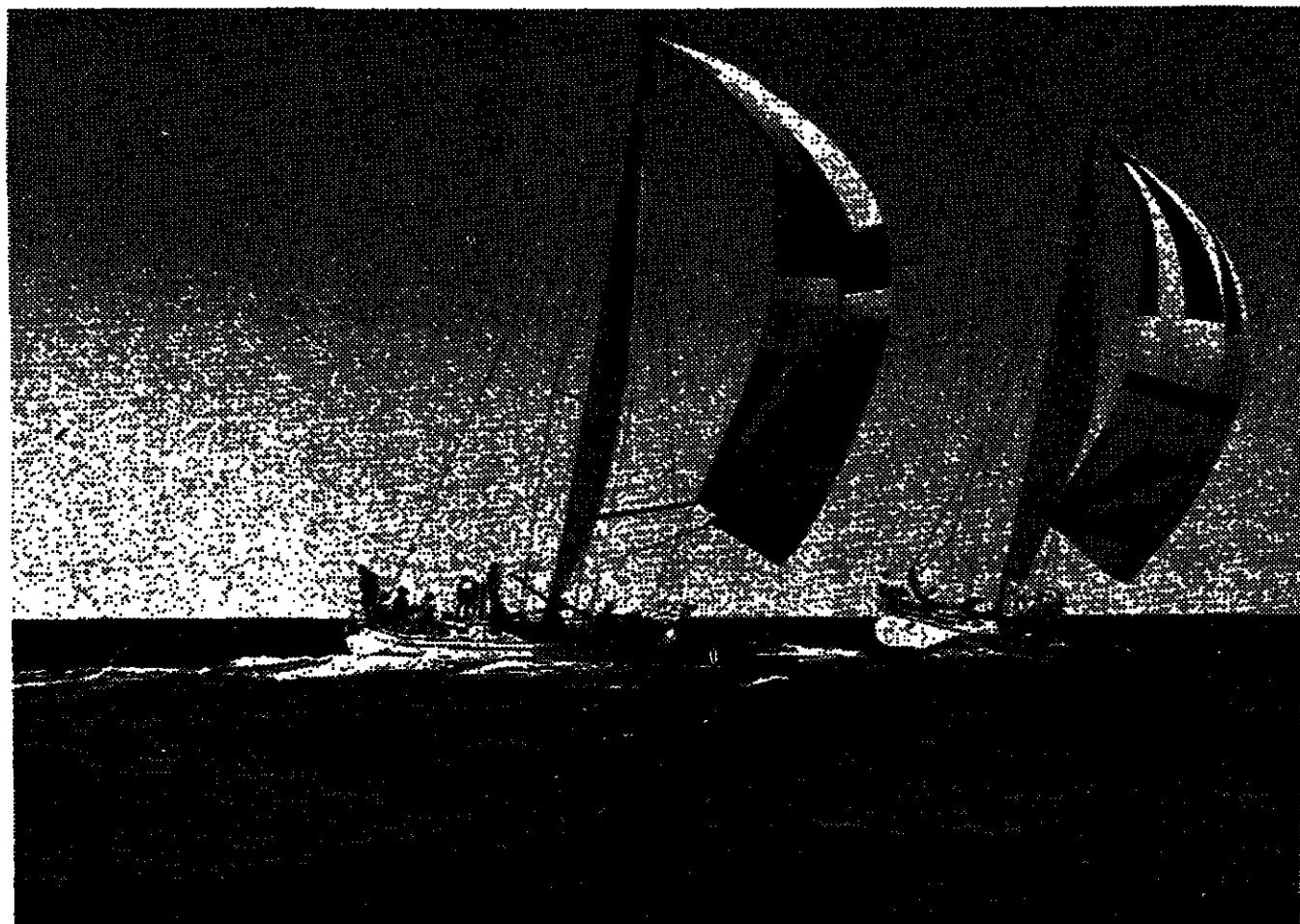
For more information, please call Robert Stichbury in London on 01-583 0044, Scott Rumbold in New York on 212 938 5200, or complete and return the coupon.

To: AP-DJ Telerate, Winchmore House, 12-15 Fetter Lane, London EC4A 1BR.  
or Telerate Systems Incorporated, One World Trade Center, New York 10048.  
The thought of having Intuition appeals to me, please send me more information.

Name \_\_\_\_\_ Company \_\_\_\_\_

Address \_\_\_\_\_ Telephone No. \_\_\_\_\_

**AP-DJ TELERATE**



## Get on course with a fast, efficient Forex service.

To stay on course in a fast, competitive business, you need the best Forex service. A service you can rely on for expert advice, professional efficiency, personal attention and competitive rates. That's the kind of service that National Australia Bank's Foreign Exchange people can give you.

At National Australia Bank, we have the latest technology and

extensive representative network and the people to service your individual requirements. With experience gained through the world's foreign exchange markets, our Forex dealers have earned their reputation as experts; particularly in Australian dollar spot and forward exchange dealing.

Contact us today and discover

why the first time you use our Forex service won't be the last.

**London:** Telephone: (01) 600 0726. Telex: 88411 (NATFEX), Reuters NABX, Reuters Dealing NABL.  
**Melbourne (Head Office):** Telephone: (03) 878 744. Telex: 31739 (NATFEX), 33855 (NATFEX), Reuters NABM, Reuters Dealing NABA.

**National Australia Bank**

Global Representation: Frankfurt • Athens • Hong Kong • Singapore • Tokyo • Beijing • Jakarta • Seoul • Kuala Lumpur • New York • Chicago • Dallas • Los Angeles • San Francisco.

## Foreign Exchange 6

### Emergence of a star performer

#### ECUs

PETER MONTAGNON

THE European Currency Unit (Ecu) has recently emerged as a star performer in the world's money and capital markets, as borrowers and lenders cast around for an acceptable alternative to the U.S. dollar. According to the Investment Bank Credit Suisse First Boston, new international bond issues denominated in Ecu surged to Ecu 3.5bn last year from just Ecu 2bn in 1983 and, based on present trends, business could easily double again in 1985.

At the same time the Ecu has enjoyed a period of rapid growth in international bank lending. The Ecu-based Bank for International Settlements calculates that Ecu bank loans outstanding at the end of last year totalled equivalent to some \$18bn.

That was a share of only 1.7 per cent in the total Euro-market, but it put the Ecu ahead of several other major currencies including sterling, French francs and Dutch guilders as a vehicle for bank lending.

Also, Ecu business in both the capital and money market has recently been developed from scratch. Five years ago almost no business at all was conducted in the unit, which is the currency basket of the EEC (European Economic Community).

A look at developments in the world monetary scene since then explains why the Ecu has become such a force in international finance. During that time the dollar has risen inexorably on currency markets while interest rates have remained very high.

That may have been good for investors who purchased dollar bonds, but it has made life much harder for European borrowers in the international marketplace. They are finding their dollar debt become progressively more expensive to service.

Non U.S. banks whose capital is denominated in currencies other than the dollar have also seen their dollar value under mined as the dollar's appreciation boosts the value of their loan book without any corresponding

increase in the value of their capital.

As the U.S. currency scaled higher and higher peaks some investors have also become wary of adding more and more dollar securities to their portfolios. What they have been looking for is an alternative that will allow them to hedge against any fall in the dollar, but still provide a high return. The Ecu, which unlike the IMF's (International Monetary Fund) Special Drawing Right contains no dollar component at all, fits the bill exactly.

The Ecu is a basket of the currencies of all the 10 member states of the European Economic Community weighted according to their share of EEC trade. As such it contains elements of some currencies such as Irish pounds and Greek drachmas that are hard for international investors to obtain as well as a high proportion of high yielding European currencies such as sterling, Dutch crown, French francs and Italian lire.

The European Monetary System itself has been stable for more than two years, during which there have been no currency realignments. That means that the Ecu has performed on exchange markets as well as the traditionally strongest European currencies such as the D-Mark and Dutch guilder, while offering a higher rate of interest.

Small wonder that it has met demand from investors, especially since one of the common characteristics of efforts to diversify away from the dollar has been a quest on the part of many investors for high-yielding alternatives. This has also boosted interest in bonds denominated in currencies such as the Canadian dollar, sterling and Australian and New Zealand dollars.

In the bank lending market, however, the Ecu remains something of a novelty for two main reasons. First of all the borrowers tend to be Italian and French entities who have a special interest in needing to borrow from the dollar and want to minimise their exchange risks.

Since the Ecu contains elements of both lire and French francs an Ecu loan is a very good way of doing this. The Ecu has however, been less in demand from other borrowers, though Ecu loans have been raised by the Soviet Union, as



well as some Spanish and Portuguese borrowers.

At the same time depositor interest in Ecu has lagged slightly behind the demand for loans denominated in the unit. The Bank for International Settlements figures show that at the end of last year international bank liabilities in Ecu were equivalent to \$16bn, some \$2bn below the total of outstanding loans.

This means that banks have had to connect Ecu for lending by manufacturing them out of deposits taken in the 10 component currencies.

The Bank for International Settlements argues that the Ecu market, the first time that any borrower has ever issued a foreign currency bond in New York. Yet so strong was interest that the EEC was able to raise its amount to Ecu 200m.

This was a far cry from the early days of the Ecu bond market when investors were mainly confined to Belgium and Luxembourg. Over the past year interest in Ecu paper has clearly spread well beyond these narrow confines, and with the development of a clearing system for international Ecu deposits which a group of private banks led by Credit Lyonnais wants to set up in conjunction with the Bank for International Settlements (BIS).

The BIS has given its blessing to this in principle but certain technical problems still have to be ironed out. Once they are and the system is operational it should become

much easier to handle Ecu accounts, and that could lead to an expansion of the market. So far it is in the bond market that the Ecu has really made its mark. Demand for Ecu paper has been very strong this year and, despite a strong flow of new issues, coupons have fallen decisively through the 10 per cent barrier that was previously considered a sticking point.

More important still is evidence that Ecu bonds now have a pretty broad-based investor appeal.

The EEC for example last year launched an Ecu 15bn issue in the domestic market, the first time that any borrower has ever issued a foreign currency bond in New York. Yet so strong was interest that the EEC was able to raise its amount to Ecu 200m.

This was a far cry from the early days of the Ecu bond market when investors were mainly confined to Belgium and Luxembourg. Over the past year interest in Ecu paper has clearly spread well beyond these narrow confines, and with the development of a clearing system for international Ecu deposits which a group of private banks led by Credit Lyonnais wants to set up in conjunction with the Bank for International Settlements (BIS).

The BIS has given its blessing to this in principle but certain technical problems still have to be ironed out. Once they are and the system is operational it should become

### Better support for frontline traders

#### Technology

ALAN CANE

"A NEW YORK trader once told me" Paul Robathan writes in his new book on dealing room design "When you pick up the phone, one thing you know for sure, the guy is out to take you for all he can get. Only by supporting the frontline trader with high quality information and the most adaptable access to it, he concludes, "can trading operations hope to be successful in the years to come."

This is the principal reason why the dealing room has replaced the computer centre as the major technological attraction in the big banks and financial institutions, and why young foreign exchange dealers boast about the merits of their system over lunchtime drinks.

The amounts the big banks and finance houses are prepared to spend on their financial strategies are considerable. Some \$30m and more is not atypical. A single dealer desk can cost \$3,000 even before any of the sophisticated electronic gadgetry used in modern foreign exchange dealing has been fitted.

Foreign exchange dealing, of course, has not changed only because of the new technology. Continuing instability in world markets has meant that dealers are handling significantly bigger transactions and handling them faster. Computer technology is the only economical way in which dealers can keep track of the markets and their own positions.

There have been unexpected side-effects. Dealing rooms are traditionally noisy places, where the shouts and cries of the dealers vie with the clatter of the telex machines and the rattle of printers.

In many rooms, all of that has given way to a quiet electronic whine, which some dealers find unnatural. Indeed, some banks have had to find ways of generating artificially the traditional hurly-burly of the market place, after finding that the quality of trading was suffering from too much peace and quiet.

The development of foreign exchange dealing rooms and systems mirrors on the one hand the pattern of change in foreign exchange worldwide, and on the other, dramatic developments in computer technology.

Manual methods of tracking and recording foreign exchange deals were satisfactory, if time consuming and clumsy, until the early 1970s when the industrialised countries decided to abandon fixed rates of exchange and float their currencies.

This opened a new era characterised by violent rate fluctuations which made it difficult for the banks to estimate their daily positions, not only in foreign currency but in pure account-

ing terms.

At the same time money trading accelerated rapidly through an increase in international trade, the development of international companies and the large and changing surpluses and deficits of countries.

Early systems were dedicated simply to tracking and recording deals. The big banks had large central computer installations and their foreign exchange trading software was tailor-made for them but "blue chip" software houses like CAP and Logica in the UK. Smaller banks and bank branches simply did without.

Two major changes have shaped the development of dealing systems since then. First, in the mid-1970s the development of minicomputers and small mainframes cheap enough to be installed in a small bank or branch, but capable of running foreign exchange dealing and tracking software.

These systems, essentially "back office" accounting programmes, were developed by small software houses.

Because London was the centre of the international foreign exchange world, these companies were all London based. BIS, creator of the best-selling Midas package is still the world leader with well over 300 installations in 52 countries. The package was written to run on IBM's System/32 office computer and has been rewritten to run on the System/34 and System/38.

Technologically, the move to put Midas on System/38 is very significant. IBM's S/32 and S/34 were very popular small business machines, but they were completely traditional in approach.

System/38, however, is a very unorthodox machine, a computer specialised to handle what is called a "relational database," a system which makes it possible to examine the information in the computer's memory in many different ways.

So Midas running on the S/38 is very much a "second generation" system exploiting the advantages of new and very powerful computer hardware.

The Kapiti software package, another early leader, now also runs on S/38 while the third member of the foreign exchange triumvirate of the 1970s, Arbit, has moved its system up the Digital Equipment range so that it now runs on the very fast VAX computers.

Banking software is traditionally written for IBM or Digital Equipment computers as bankers, more than most, prefer only to deal with the biggest and most secure companies. An exception there is the growing use of Tandem and Stratus hardware, chosen for its capacity never to stop working even if parts of the system fail.

The second major change over the past few years has been the development of systems able to deliver massive amounts of information to the dealer's desk and new ways to enable the dealer to manipulate and

use that information.

Typically, a foreign exchange dealer might want on his video screens (two or three screens per dealer is the fashionable number) details of his in-house rates, Reuters Monitor data and Telerate data, together with ADP Comtrend analyses.

The problem is how to provide all this information economically and effectively. There are a number of basic approaches. The videotex approach has been exploited by the systems house Aragon International. The various "data feeds" (information for a provider in electronic form) are fed into a powerful computer which reformats the data into videotex pages similar to British Telecom's Prestel system. The dealer can call up individual pages to his screen. It is cheap and quite fast, but the dealer cannot manipulate the information to any great extent.

A second approach is the "video switch," a good example is the Rich Composite Information System developed by Rinalco Inc of Chicago (now taken over by Reuters). These work on the principle that external sources such as Reuters and Telerate can easily be converted to a common standard and delivered over shared communication lines.

A third approach involves a "digital switch," again a powerful computer which takes in data feeds as digital signals (computer languages) and distributes them, again digitally, to the dealer workstations.

The closest so far to a true digital system is provided by Micrograph which installed its first system at Citibank New York.

The development of these sophisticated systems is still in its infancy. Most of the foreign exchange software packages

installed and on the market are still basically "back office" accounting systems.

The third phase in the computerisation of foreign exchange dealing will be the development of intelligent dealer workstation based on personal computers.

Some elements of these advanced systems are already in place. Companies such as Logica and BIS have been developing voice input systems where the dealer can call a particular page of information to the screen simply by speaking the page number into a microphone.

More developed at present is the graphics tablet, a board which sits on the dealer's desk by the terminal with all the information—buyers' sellers' prices and so on—that a dealer conventionally enters on a printed dealing slip.

The dealer simply places an "electronic pencil" or stylus on the graphics tablet, and the data is entered into the system. For the future, expert systems are seen to have massive potential. These are pieces of software which can add something like "intelligence" to a workstation.

The collective experience and expertise of a group of dealers is fed into the system. Rules drawn from research into artificial intelligence are built into the software, which makes it possible to receive a "reasoned" answer to queries about the information in the system.

Paul Robathan points to the importance of expert systems in imparting the expertise of the most skilful trader to all the traders in the room. "This is even more valuable when the most skilful trader is also the manager and no longer carries out the majority of the deals."

"Dealing Room Design, Open International Business Communications, 1985.

#### INTEGRATED DEALER SUPPORT SYSTEM

Written by Dealers for Dealers

LIMIT MANAGEMENT - LIQUIDITY MANAGEMENT  
SPOT & FORWARD POSITIONS - GRADES CHARTS  
MANAGEMENT REPORTING - DEALER REPORTING  
ARBITRAGE, MEDIUM TERM & BASKET CALCULATORS  
FUTURES - DEAL INPUT - IN-HOUSE  
INFORMATION SERVICE - AVERAGE TRADING PRICES  
AND PROFITABILITY

For further information please contact:  
FAS  
Forex Advisory Services Ltd.  
177 Moulton Street  
Chelmsford, Essex CM2 0LD  
England  
Tel: (0245) 267170 (24 hours)

#### HAVANA INTERNATIONAL BANK LTD

20 Ironmonger Lane  
London EC2V 8EY

Forex Dealers: Tel: 01-606 1751/3  
Telex: 885315/6

Contact: Michael Newman  
Mark Knight